

NEWS: EUROPE

Dini under pressure on cabinet posts

By Robert Graham in Rome

Agreement on a new Italian cabinet was being complicated yesterday by conflicting pressures from the main parties on Mr Lamberto Dini, the prime minister-designate.

The outgoing right-wing coalition headed by Mr Silvio Berlusconi was insisting that the new cabinet reflect a strong sense of continuity in order not to lose the influence accumulated by the previous nine months in office.

The opposition, backed by President Oscar Luigi Scalfaro, demanded in contrast that ministers be chosen for their technical competence and for their ability to attract a broad base of cross-party support.

Yesterday, Mr Berlusconi and his allies issued a statement declaring it was unacceptable for anyone to impose "a sort of veto" on those who had held a post in the outgoing government. The statement was aimed at President Scalfaro, in particular, who has made clear he will exercise a right to approve the names on Mr Dini's cabinet list.

In undertaking to see if he could form a government last Friday, Mr Dini said he would select a team of technocrats with no direct political affiliation. But this could prove difficult.

As a sign of Mr Berlusconi's involvement in the process of consultation, Mr Dini held two separate meetings with him yesterday. Later in the day Mr Berlusconi also met the leaders in his coalition.

One of the issues reportedly concerned whether Mr Gianni Letta, chief of staff in the prime minister's office and a former deputy chairman of Mr Berlusconi's Fininvest media empire, should remain. The populist Northern League, whose defection from the coalition last month was responsible for its downfall, claimed Mr Letta's continued presence was unacceptable.

The question of choosing

ministers linked to the outgoing government was also raised in milder form by the opposition Popular party with its parliamentary spokesman, stating: "There must not be a significant number of ministers from the outgoing government. Instead, there should be an ample presence of technicians with whom the various political forces can identify."

This means that Mr Dini, the 62-year-old Treasury minister and former director-general of the Bank of Italy, could probably include someone like Mr Giulio Tremonti, the finance minister who, though elected to parliament and now identified with Mr Berlusconi's Forza Italia movement, is still essentially a tax expert.

Outgoing coalition parties insist that the new premier's appointments should reflect continuity

Indeed, his presence is needed in the cabinet to push forward comprehensive proposals he has drawn up to overcome Italy's disastrous tax structure. However, suggestions of Mr Tremonti's inclusion brought protests from the League, who claimed that if he was a "technician" some of their own politicians could fall within the same category.

The other problem which appeared unresolved yesterday was the degree to which Mr Dini would be able, or obliged, to carry out a sweeping change of junior ministers.

These do not form part of the cabinet but have traditionally been key posts for political patronage and the main source of a party's power in a ministry. Since the Berlusconi government took office last May, Forza Italia and its allies have taken over the bulk of these junior ministerial jobs.

Mr Kenneth Clarke, UK chancellor, said Europe had the best chance in years to tackle long-term unemployment, thanks to the recovery. But he remained sceptical about the possibility of a move to Euro in 1997.

Separately, Mr Alphandery suggested bringing forward to June the date for a review of national budgets and the European Commission's report on "excessive deficits", in time for the EU summit in Cannes. This would pre-empt criticism from some parliaments, including the French national assembly, that they were not consulted last year.

The finance ministers' meeting included for the first time representatives from Austria, Finland and Sweden as fully-pledged members following their admission into the European Union on January 1, and Austria's entry shortly afterwards to join the European exchange rate mechanism.

Ministers played down the recent turbulence in the currency markets which triggered falls in the Italian lira, the Portuguese escudo and the Spanish peseta, focusing instead on the need to exploit the burgeoning economic recovery to reduce budget deficits and create jobs.

Mr Alphandery, said markets had quietened down and the European exchange rate mechanism had shown itself to be robust.

The currency upheaval amounts to the first serious ructions since the August 1992 crisis which forced the EU governments to agree to widen fluctuation bands in the ERM to 15 per cent.

Ministers had taken note of the Spanish government's action to curb public spending to help restore confidence. The conclusion was that the worst was over.

Euro strain begins to show, Page 13

The currency strengthened

to L1.043 against the D-Mark, according to the Bank of Italy's official quotation at midday yesterday, but by the evening it had fallen back, reflecting a more cautious attitude on the part of traders. The lira was trading at about L1.048 to the D-Mark towards the end of the day, compared with a low point last week of more than L1.060.

Analysts said equity trading had probably been affected by technical factors. Yesterday was the last day of trading in the monthly account, and investors might have been covering short positions taken in Italian stocks when the political outlook was at its gloomiest. "The market has been craving for good news," pointed out one analyst.

Official statistics for the third quarter of 1994, released yesterday, showed that gross domestic product had grown by 2.2 per cent in the first nine months of the year, compared with the equivalent period of 1993. The figures provided further evidence that the underlying economy has continued to perform well, in spite of the political instability, helped by the weakness of the lira.

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Italian companies to demonstrate a strong recovery from recession when they produce their full-year results for 1994 over the next few months.

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France draws up plan for early move to Emu

By Lionel Barber in Brussels

France yesterday set out an ambitious programme for its six-month presidency of the EU - aimed at keeping alive hopes for an early move to a single European currency in 1997.

Mr Edmond Alphandery, French economics minister, told fellow EU finance ministers that France intended to remove all technical obstacles to monetary union, while promoting a policy of fiscal consolidation and price stability.

"We have to clear the ground so we can take proper measure of all the problems linked to the ultimate introduction of a single currency," he said in Brussels.

Mr Alphandery's enthusiasm drew a gentle warning from Mr Theo Waigel, German finance minister. No one should be tempted to dilute the Maastricht treaty's "convergence criteria" which set down targets for reducing budget deficits, government debt, and maintaining price stability before a move to European monetary union.

The Federal government would oppose very strongly any move to soften the stability criteria," he said. Mr Alphandery later told a news conference that he was in "total agreement" with his German colleague.

Maastricht requires a majority of EU states - eight or more - to meet the convergence targets in order to proceed to Euro in 1997. Otherwise, all member states meeting the criteria can go ahead in 1999. Mr Henning Christensen, outgoing economic commissioner, said the obstacles to 1997 were "not insurmountable" in the light of the burgeoning economic recovery in Europe.

Mr Kenneth Clarke, UK chancellor, said Europe had the best chance in years to tackle long-term unemployment, thanks to the recovery. But he remained sceptical about the possibility of a move to Euro in 1997.

Separately, Mr Alphandery suggested bringing forward to June the date for a review of national budgets and the European Commission's report on "excessive deficits", in time for the EU summit in Cannes. This would pre-empt criticism from some parliaments, including the French national assembly, that they were not consulted last year.

The reality, of course, is that all Mr Balladur's attention and energies will be focused on his campaign. Its direction will be in the hands of "the two Nicolas" - Nicolas Beziere, his chief of staff who will be the main organiser and Nicolas Sarkozy, the combative budget minister who will become his campaign spokesman.

The Balladur campaign will be tailored to the candidate's strengths and weaknesses. Whatever slogan is chosen by the Balladur spin-doctors can be expected to vaunt the sort of unflappability with which the premier has handled the monetary and trade talks of 1993, record unemployment and the loss of three ministers to corruption scandals - a characteristic that a majority of French seem to appreciate.

Balladur aides recall how Mr Mitterrand successfully soothed the electorate in 1981

Balladur ready to end his phoney war

France's prime minister Edmond Balladur is expected this week to reveal the open secret that he is running for the Elysée.

But, true to the style that has made him favourite to become the fifth president of France's Fifth Republic in May, he will, at least for several more weeks, seek to give the impression of "business as usual" in government, and to conduct a low profile campaign that gives his opponents as slender a target as possible.

It is the classic strategy of an incumbent, which in a sense he has become. With the physical enfeeblement of the cancer-stricken President François Mitterrand, Mr Balladur has over the past 22 months increasingly operated as a sort of vice-president, acting on the agenda of his conservative coalition but avoiding open conflict with the Socialist head of state.

It is also the strategy of an innately cautious man who has no intention of jeopardising his commanding lead in the opinion polls with dangerous things like new initiatives.

Of the latter there is no risk for the next three months. France's parliament is now in recess, and Mr Balladur made clear last week that he was putting the onus for progress on the crucial issue of employment and welfare reform on employers and unions.

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by virtue of being RPR leader for nearly 20 years, prime minister twice and MP for the south-central district of Corrèze as well as mayor of Paris. Mr Balladur has probably given more to the RPR campaign, to turn over 5,000 party foot-soldiers at rallies, while Mr Balladur will have to rely more on his support in the UDF centre-right party, which has a far weaker grassroots organisation.

Curiously, however, the Chirac campaign plans to make less use of rallies than when their man last ran for the presidency in 1988, and more of television, where Mr Chirac is, by his own admission, less at ease.

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Outgoing farm commissioner fires parting shot at proposals

Steichen sees no need for CAP reform

By Caroline Southey in Brussels

A highly charged debate on the future of the Common Agricultural Policy erupted in Brussels yesterday after the outgoing EU farm commissioner denounced proposals for radical reform as politically unrealistic.

Mr René Steichen said it was possible for the Union to expand its membership to eastern and central Europe without reform of the CAP - directly challenging positions put forward in four academic reports released yesterday by the Commission.

The reports were ordered by Sir Leon Brittan, the EU's chief trade negotiator, from academics in Germany, Britain, France and Italy, and do not represent official policy.

Their chief argument is that CAP reform should go beyond changes pushed through in 1992 by Mr Ray MacSharry, then farm commissioner, if the EU intends to absorb Poland, the Czech Republic, Hungary, Slovakia, Bulgaria and Romania early in the next century.

Mr Steichen said there was "no sense in reactivating, under the pretext of enlargement, the debate about the reform of the CAP. The changes negotiated in 1992 are a success and there is no need to go back".

The row sparked by the reports highlights the difficulties the Commission will have in agreeing a paper on the implications of enlargement for the European summit in Cannes next June. Aides to Sir Leon said he had commissioned the studies as a calculated effort to influence this debate. An agriculture official in Brussels added the reports could also be seen as a "last hurrah" from Sir Leon, who cedes responsibility for eastern

Europe when the new Commission under Mr Jacques Santer takes office next week.

The academics call for lower direct payments to farmers, the abolition or substantial reduction of support prices, and making national governments partially responsible for income support payments.

They also argue that extending the present CAP would cost too much and could lead to the EU failing to meet its commitments under the General Agreement on Tariffs and Trade, particularly in relation to subsidised exports.

Mr Steichen has only one week left before Mr Franz Fischler, a former Austrian farm minister, takes over in the new Commission. Mr Fischler said guardedly in confirmation hearings before the European parliament earlier this month that he envisaged "the CAP would continue even with enlargement to the east". Mr Steichen said the reports' arguments "might be attractive to academics, but my experience tells me they are not sensible or well-advised".

He rejected their calculations on the cost of enlargement which ranged from Ecu13.5bn (£16.74bn) to Ecu32bn (£39.7bn), as too high. The extension of the CAP, with a transition period of about 10 years and with price stabilisation policies in place prior to accession, could be financed from the existing EU budget.

"Once the MacSharry reforms are fully in place later this year, the EU's expenditure on agriculture will be controllable and fixed," he said. Enlargement could be financed from savings of Ecu2bn-Ecu3bn which he predicted would occur once the reforms were in place, and the EU began to meet the required reduction in subsidised exports dictated by the Gatt agreement.

By Chrystia Freeland in Moscow

The power-struggle in the Kremlin between hardline security forces and a more moderate faction heated up yesterday as prime minister Viktor Chernomyrdin, leader of the moderates, called for an end to the war in Chechnya.

In a television interview, Mr Chernomyrdin, who has kept a low profile since the beginning of the unpopular Chechen conflict, called for an immediate ceasefire and peace talks in Chechnya. He said that the "fate of the Russian state and of Russian

democracy" was at stake in the rebel region.

Mr Chernomyrdin's comments, which came as Chechen forces appeared to be resisting a renewed effort by Russia to completely subdue Grozny, the Chechen capital, represent an attempt by economic moderates to reassess their waning authority. But Mr Chernomyrdin's call for an end to the "bloodshed" coincided with a new offensive from the hawks in the Kremlin.

The hardline "power" ministries yesterday stepped up their campaign for increased political control, launching "criminal investigations"

into the activities of senior officials in the central bank and the military.

The war in Chechnya has provoked a growing wave of western criticism and warnings from Russian officials that it could jeopardise the draft 1995 budget. The budget's approval by the Duma is crucial if Russia is to receive aid from the IMF.

For hardliners in the Kremlin, the uninspiring performance of Russian forces in Chechnya is serving as one of the pretexts for their efforts to tighten their grip over all the organs of the Russian state.

Mr Aleksei Ilushenko, the Russian attorney-general, said that criminal

investigations against some of the senior officers commanding the ground operations in Chechnya have been launched. He named as one of the targets General Edward Vorobiev, deputy commander of Russia's ground forces who refused to lead his troops in Chechnya and submitted his resignation in December.

Mr Ilushenko was reacting to widespread reports that Russian officers have acted in violation of orders from Moscow. He also said that upon their release, Russian prisoners of war would be questioned to determine whether they fell into Chechen hands "voluntarily or involuntarily".

Mr Chernomyrdin earlier spoke up for the armed forces, saying: "We must not direct thoughtless abuse against the army."

The growing reach of the security forces has not been restricted to the military. Mr Ilushenko also said that criminal investigations had been launched into the activities of senior officials in the central bank in connection with the crash of the rouble last autumn.

"The central bank had the authority to halt trading on Black Tuesday," Mr Ilushenko said. "but it did not and that is why an investigation has been launched."

"senior officials", numbers up to 25,000 men.

This force, of whom a reported 4,000 soldiers form the president's personal guard, includes several elite assault regiments which were detached from the defence ministry and the KGB. A Russian newspaper reported this week that the directorate had requested a budget of \$150m for this year.

Even as those rag-tag troops which the Kremlin felt it could spare from Moscow to send to the war in Chechnya continue their assault on Grozny, there have been ominous hints that the private armies of Moscow might be gearing up for a conflict of their own.

"Armed bandit groups exist in all of the North Caucasus and in other regions, even in St Petersburg and Moscow," Mr Vladimir Shumelko, a member of the president's inner circle, the Security Council, said this week. "Mr Gussinsky [head of the Most group] may take offence if he chooses, but the security forces of his Most group are armed with machine guns and anti-artillery rockets. We will disarm all of Russia."

Mr Gussinsky, and other leading members of Russia's nascent bourgeoisie, are unlikely to dismiss these threats lightly. In December, before the fighting in Grozny began, two of Moscow's private armies had a scuffle of their own members of the presidential guard swooped on Most's headquarters and beat up members of its security forces.

Russian PM urges end to Chechen war

Russia's booming security business is creaming off the military's best men, writes Chrystia Freeland



A Russian cadet soldier stands guard at the Moscow military high school. His classmates are patrolling the capital's streets. Classes at military academies have been stopped since Russia moved troops into Chechnya last month. REUTERS

As any Moscow hostess, who must cope with the delicate question of where to put the bodyguards during a dinner party (generally they are relegated to the cars with the chauffeurs) can attest, private security forces have become a fact of life in the new Russia.

But what one senior western diplomat describes as "the feudalisation" of Russia poses problems far knottier than etiquette.

After more than 70 years of rule by a nearly hegemonic party, the state's monopoly on the means of coercion has broken down. In its place, hundreds of what amount to small, private armies have sprung up, most of them staffed by men who were once the elite soldiers of the army and the KGB.

"All the best officers have

left the army and tried to find civilian jobs," says Mr Alexander Vyshekin, deputy director of "Alex", Russia's oldest security company. A former captain in a toy airborne assault regiment, Mr Vyshekin is one example of this exodus. "In the old Soviet army discipline was like mother's milk for us," he explains. "But you cannot find that attitude in the military today. They wanted me to dig potatoes, which is certainly not my specialty, so I left."

The services of a company called Alex do not come cheap - guarding an office of half a dozen people costs about \$15,000 a month - but private security has become a necessary part of doing business in a country in which the rule of law has all but collapsed.

"Organised crime is a huge problem in Russia. I think it's more powerful than the Colombian drug cartels," says Mr Sergei Fadeev, the director of Alex. "The directors of large companies and banks and government officials are regularly being killed on the streets of Moscow." To turn to the police

"who only love money," is hopeless, he says, which is why businessmen hire companies like his.

A Russian entrepreneur, owner of a computer company, put the matter more succinctly. Asked how he enforced contracts in the prevailing climate of legislative chaos, he silently reached under his desk and drew up a machine gun.

The privatisation of force in Russia is ominous not only because of the rough character it has lent to the Russian business environment, but also because it has siphoned off some of the country's most professional soldiers. The security arm of the Most banking group, for example, which employs a force of more than a thousand men, is run by former senior KGB officers.

Not least among the figures who have annexed state troops to form their own private armies is President Yeltsin. Russian observers estimate that the Chief Security Directorate, run by one of Mr Yeltsin's closest confidants and charged with protecting

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NEWS: WORLD TRADE

China seeks to soothe US on copyright

By Tony Walker in Beijing

China's President Jiang Zemin yesterday called on the US to set aside petty disputes in the interests of the broader relationship and world harmony. Mr Jiang did not make specific reference to US threats to impose trade sanctions over continuing Chinese property rights violations, but his remarks were clearly aimed at defusing the crisis.

"We should be far-sighted and view things from commanding heights to seek common interests so as to promote bilateral relations in the new

China will launch a crackdown on compact disc piracy, centre of an acrimonious trade dispute with the US, during the Lunar New Year beginning January 31. Reuter reports from Beijing. An announcement by Xinhua news agency said officials had confiscated more than 60,000 compact discs, closed more than 100 illegal plants and conducted training programmes on copyright protection.

world order," Mr Jiang told Dr Henry Kissinger, former US secretary of state.

US and Chinese negotiators are due to resume talks tomorrow on intellectual property rights, with the US insisting on concrete progress towards

Authorities in several provinces yesterday also announced they had seized pirate and pornographic books and videos. In a three-month campaign, central Henan province confiscated 287,000 illegal publications and 173,542 illegal tapes, including 3,407 compact discs and 915 electronic games, the Legal Daily said. They closed 397 illegal printing plants and tape factories and arrested 35 people.

stamp out violations.

Washington has given Beijing until February 4 to demonstrate good faith in curbing rampant piracy of compact discs and computer software, or risk sanctions under section 301 of the Trade Act affecting

some \$1bn worth of exports to the US. China's exports to the US reached \$28bn by the end of September, a rise of 22 per cent over the same period the year before. The US trade deficit stood at \$21bn in the first nine months compared with \$23bn

for the whole of 1993. One-third of Chinese exports go to the American market.

Mr Jiang's comments were generally conciliatory, indicating Beijing's desire to avoid a trade showdown over the intellectual property rights issue.

"If relations between the two countries are not flexible, many important things cannot be done or have not been

done well enough in the past, resulting in benefit to no-one," Mr Jiang said.

In Hong Kong, a senior US trade official was quoted as saying that a new proposal from China on intellectual

property rights signalled progress on the issue. "That proposal marks a clear step forward and has narrowed the gap between the US and the Chinese positions," the official said. "While we have established commonality of interests on a number of key issues, we are still apart on the details."

"Whether we reach an agreement or not is up to China," the official added.

In Beijing, a US official said an end to the crisis would depend on specific Chinese action to curb piracy. Steps taken thus far were far from adequate.

WORLD TRADE NEWS DIGEST

GTE in China telecoms deal

GTE of the US expects to supply management and technical advice to China's newly established second telephone network through a joint venture with China United Telecommunications. The company, to be based in Beijing, will also conduct research and develop new technology for Unicom, set up last year to boost China's long-distance telephone capacity and to provide services in remote areas. The venture is also expected to help extend China's cellular phone network. Mr Harvey Griesman, a GTE vice-president, said the US company envisaged a "long-term strategic alliance" with Unicom. GTE has wide experience in operating overseas telecommunications systems in South and Central America, Mexico and Canada.

■ Ericsson in Hong Kong, a unit of Sweden's Ericsson, has signed a contract with Guangxi Posts and Telecommunications Bureau worth about \$100m (£66.6m). The order is to upgrade the analog mobile telephone system and build the first digital GSM system in Guangxi. Deliveries will begin this year. Guangxi Posts and Telecommunications Bureau will expand its mobile telephone network to serve more than 150,000 subscribers, making it one of the biggest networks in China. *Tony Walker, Beijing*

Samsung to set up in N Korea

The Samsung Group of South Korea plans to build electronics plants in North Korea. Mr Kang Jin-Koo, the company's president, said yesterday after a six-day visit to North Korea. The plants are to be set up in the Rajin-Sonbong zone, he said as the area's investment environment seemed better than other east Asian countries. "The Pyongyang government seems to have decided to induce South Korean companies to develop its industrial zone," Mr Kang said. Local newspapers report that Samsung has agreed to set up a \$500,000 home appliance parts plant in Rajin-Sonbong. *AFX, Seoul*

Ship orders for Kvaerner unit

Kvaerner, the Norwegian shipbuilding and engineering group, yesterday announced that its Mesa-Yards subsidiary in Finland had been awarded \$780m in contracts to build three cruise ships. Kvaerner said US-based Carnival Cruise Lines (CCL) exercised an option from last December to build a seventh liner in the "Fantasy-class" series and at the same time ordered an eighth vessel. The value of each ship is \$300m. Deutsche Seereederei Touristik (DST) also declared an option for Mesa-Yards to build a second \$180m luxury class cruise ship, but the contract depends on the German shipowner securing financing.

Last August DST ordered the first of two 38,000 gross tons luxury cruise liners from Mesa-Yards. The liners have a capacity of 1,250 passengers. Mesa-Yards has already delivered four Fantasy-class liners for CCL and is building the fifth and sixth vessels in the series. The two latest orders call for the ships to be delivered in 1996. The contracts secure work for about 4,000 people. *Karen Fossi, Oslo*

British trade team in Malaysia

A 35-member trade mission from Britain arrived yesterday in Malaysia seeking partners for joint ventures. The team, comprising representatives from Britain's offshore oil and gas and defence sectors, is also seeking local and regional distributors for its products. Last September Malaysia ended a seven-month ban on public contracts for British businesses. It imposed the ban in protest against British press reports that one trade between the two countries was tainted with corruption. *Reuter, Kuala Lumpur*

■ Croatia's partly privatised telecommunications company Nikola Tesla has won contracts for two deals in Russia worth a total of \$21m. Tesla is Croatia's leading manufacturer of telecommunications equipment. The company said it would supply a \$15m telephone exchange for Moscow and \$6m worth of equipment for another transit telephone exchange for St Petersburg. *Reuter, Zagreb*

■ Aérospatiale SNI of France has won a contract to supply a satellite to the Thai telecommunications company Shinawatra. *AFX, Paris*

■ Siemens of Germany has agreed to set up a joint venture in automotive technology with China's Changchun North Electronics Factory. Siemens said it would hold a 70 per cent stake in the venture, which is expected to have sales of DM65m (£42.4m) by the year 2000. *AFX, Munich*

US clinches \$1bn India deals

By Nancy Dunne in New Delhi

Business executives on a US trade and investment mission to India yesterday concluded deals worth more than \$1bn, including a long-awaited \$100m telecommunications pilot project by US West.

The telecoms deal, to construct the country's first privately operated telecommunications network, followed a two-year wait for a government go-ahead.

Competitors have alleged that US West received favourable treatment because it was part of a business delegation accompanying Mr Ron Brown, the US commerce secretary, on the six-day trade mission to India.

US West International, the Indian-based facility of US West, plans to provide accessible phone services over a 10-year period. Services will be provided through a fixed wireless network.

The largest of the deals signed yesterday was Enron's Dabhol project, a \$200m private power plant. It will receive one

of eight counter-guarantees by the government, insuring state obligations. The US Export-Import Bank will provide a \$30m guarantee and the Overseas Investment Corporation will provide a \$100m loan guarantee and risk insurance. Both the Enron and US West projects are seen by US officials as "flagship" deals, which, if successful, will lead to more contracts.

Other deals signed include:

■ A \$400m energy agreement signed between Mission

and Indian businesses to establish a company - India Ash Products - to invest in coal ash utilisation programmes throughout India.

■ An understanding between the American International Group, the US insurer, and Tata Group, India's largest industrial conglomerate, jointly to enter the Indian insurance market after liberalisation.

■ A \$5m contract with the Ministry of Telecommunications to assist in building and operating a Very Small Aperture Terminal (VSAT) and a joint venture between Qualcomm and Modi Enterprises to bid on basic services and telecommunications services.

■ Mr Brown and Mr Pranab Mukherjee, India's commerce minister, also signed yesterday an agreement establishing a government-private sector US-India commercial alliance to boost their countries' commercial links over the next two years.

■ Mr Brown said the alliance would be "an institution of substance" not rhetoric.

Delhi opens tenders for telecoms

By Shiraz Sidhu in New Delhi

India's Department of Telecommunications yesterday began distributing tender documents to private bidders for the country's newly privatised basic and cellular telephone services.

Foreign companies will not be permitted to hold more than 49 per cent of total equity in a bidding company. But the stipulation that a bidder company must have the minimum experience of operating a telecoms network of 500,000 lines as on January 1, 1995, or a minimum of three years' experience of operating a cellular telephone network of 100,000 lines, will be kept by foreign investors because no Indian company in the private sector has the requisite experience. The experience of a foreign promoter which has an equity of over 10 per cent in the bidding can be counted.

Under the guidelines, prospective bidders must be private Indian companies registered under the Indian Companies Act, 1956. State-owned companies have been excluded because of constraints on public resources

and because the government saw no advantage in one public sector company competing against another.

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The government has divided

the country into 20 telecommunications circles, categorised A, B and C in order of importance. The A category includes the heaviest volume areas of Delhi, Gujarat, Maharashtra (including Bombay), Andhra Pradesh, Karnataka and Tamil Nadu. In this category the bidder, its Indian or foreign promoters, must have a minimum total net worth of Rs3bn (£85.6m) for basic services and Rs1bn for cellular phone services. The minimum net worth of bidders in the B area falls to Rs2bn for basic telephony and Rs500m for cellular services; and in the C regions Rs500m for basic services and Rs300m for cellular services.

Any number of companies can combine to bid, but Indian or foreign companies cannot be

part of more than one joint venture. The government reserves the right to restrict the number of circles for which a franchise is to be granted to one bidder to prevent a potential monopoly.

■ Licences for basic services will be granted for 18 years with a provision for an extension of 10 years. For cellular phone services, licences will be awarded for 10 years with an extension provision of five years.

■ Private operators will not be allowed to charge tariffs higher than the Department of Telecommunications tariff. The government says it is establishing a Telecom Regulatory Authority to determine tariffs, settle disputes and protect consumer interests.

NEWS: INTERNATIONAL

Kazakh gas field output to be phased

By Robert Corzine, Oil and gas correspondent

The western and Russian partners in the proposed development of the huge Karachaganak natural gas field in Kazakhstan have decided to adopt a phased approach to the project, thus dashing Kazakh government hopes for an early commitment to full-scale production.

The Kazakh government, grappling with a sharply deteriorating economy, had viewed the early development of Karachaganak as one of the keys to triggering an economic recovery in the country.

The severity of Kazakhstan's economic downturn was highlighted yesterday with official statistics showing gross domestic product had declined 25 per cent last year.

Optimism had been rising in recent weeks that a deal could soon be signed between British Gas, its Italian partner Agip, Gazprom, the Russian monopoly gas company, and the Kazakh government.

Talks are taking place in Moscow between the western companies and Gazprom, which discovered Karachaganak and controls export routes from the region, on the final details of an agreement.

But officials close to the talks say any agreement is unlikely to be a full production-sharing contract that would lead to the early, large-scale development of the field, the cost of which has been estimated at \$5bn (£3.1bn).



Nigeria to lobby west on 'guided' reforms

Official creditors react cautiously to deregulation measures announced in budget, writes Paul Adams

Nigeria's military regime will lobby western governments next week to ease the burden of its external debt and to support the liberal economic reforms contained in its budget, but official creditors are reacting cautiously to the policy changes.

"I don't expect a sudden change in attitude by donors or investors until we see how these policies are implemented," said a western diplomat in Abuja yesterday.

But privately government officials said there would be a transition period of at least nine months while it tightened fiscal controls and improved the investment climate.

"This year will be a turning point," said a government adviser. "The head of state has realised that he was ill advised to regulate the economy last year but we have to move fast to show that deregulation will work."

The budget, announced at the weekend, was based on discussions with the International Monetary Fund and the World Bank. Their approval is the precondition for fresh credits and debt relief to Nigeria but, after the erratic swings in policy since 1993, creditors will

want evidence that Nigeria is on the right track.

Mr Anthony Ani, the acting finance minister, yesterday set out plans for "guided deregulation" of foreign exchange and investment policies and forecast a low budget deficit based on big increases in non-oil revenues and curbs on spending.

Recent Nigerian regimes have failed to deliver on such promises before. General Sani Abacha, the head of state, last year forecast a balanced budget; the government recorded a deficit of \$4bn, about 12 per cent of gross domestic product.

Mr Ani, assisted by Mr Abu Bakar Alhaji, high commissioner to the UK, and a former head of state, Mr Ernest Shonekan, will seek to persuade the governments of the UK, France and the US that the new policies amount to more than good intentions.

Nigeria needs the backing of London, Paris and Washington to negotiate with the Paris Club of official creditors to unlock credits for proposed investments. Nigeria owes the Paris Club \$18bn, excluding \$8bn arrears since it stopped servicing this debt in 1992. This year's budget indicates that those arrears will mount by some \$2bn this year.

Nigerian banks are waiting for guidelines from the Central Bank of Nigeria, due today, for the deregulated foreign exchange market. A central bank official said banks were free to buy and sell at market rates unless the hard currency came from an oil exporting country.

Re-opening the foreign exchange market would help ease the acute shortage of hard currency for manufacturing industry which was responsi-

ble for 1994 being such a difficult year. Investors, while not looking to overnight improvement, believe the budget marks a big improvement.

Several anomalies remain. The government has kept the official exchange rate of the naira (N2 to the dollar) for the public sector, although the market value is about N85. The gap between the two rates gives scope for corruption and deprives the government of revenue.

The international oil companies, the main source of hard currency in the private sector, have to sell their dollars to the central bank at its rate rather than through the banks. Central bank officials said yesterday that this rate would be in line with the autonomous market but would not be specific.

"Obviously the central bank is looking to have some control over the rate and perhaps to throttle devaluation, but it should be better than the official rate we got last year," said an executive of an international oil company in Lagos yesterday. Last year the requirement to change dollars at the official rate kept large sums of oil companies' money outside Nigeria.

But the crucial issue for the oil industry is the level of government funding for joint ventures. Oil companies described the \$2.3bn budgeted as adequate, but they are looking for guarantees that payments will be on schedule. The state-owned Nigerian National Petroleum Corporation owes about \$800m to the oil companies who operate the joint ventures. This forces them to cut investment and they are asking for a mechanism to ensure that they get paid before investment will pick up.

The government has also retained the ceiling on interest rates at 21 per cent for lenders although inflation exceeds 70 per cent, according to Mr Ani, or even higher by some estimates. Bankers say the cap on interest rates has undermined savings and encouraged companies to borrow rather than invest.

The oil industry is the main source of foreign exchange for Nigeria.

The Japanese translator of The Satanic Verses, Mr Hitoshi Igarashi, was stabbed to death in 1991. Mr Ettore Caprioli, who translated the novel into Italian, was injured in a knife attack at his flat the same year. Neither case has been solved.

Norway recalls Iran envoy over Rushdie dispute

By Karen Fossi in Oslo

Norway yesterday recalled its ambassador from Iran following a diplomatic dispute centring on the fatwa (death edict) imposed by Tehran's late revolutionary leader on the author Salman Rushdie.

Iran has already recalled its ambassador from Norway, where Mr Rushdie's publisher was seriously

wounded in a 1993 shooting. Tehran has made clear the recall was because the envoy had been too conciliatory about the death edict in a letter to the Norwegian government.

An Oslo foreign ministry statement said Mr Birger Bye, Norway's ambassador to Tehran, was recalled for consultations after Tehran withdrew this letter.

Mr Ingvard Havnæs, a Norwegian

foreign ministry spokesman, could not say yesterday whether Mr Bye would be returning to Tehran.

Mr Birger Bye, Norway's

foreign minister, said the ministry regretted Iran withdrew the letter sent by the Iranian embassy which

said the author of Mr Rushdie's

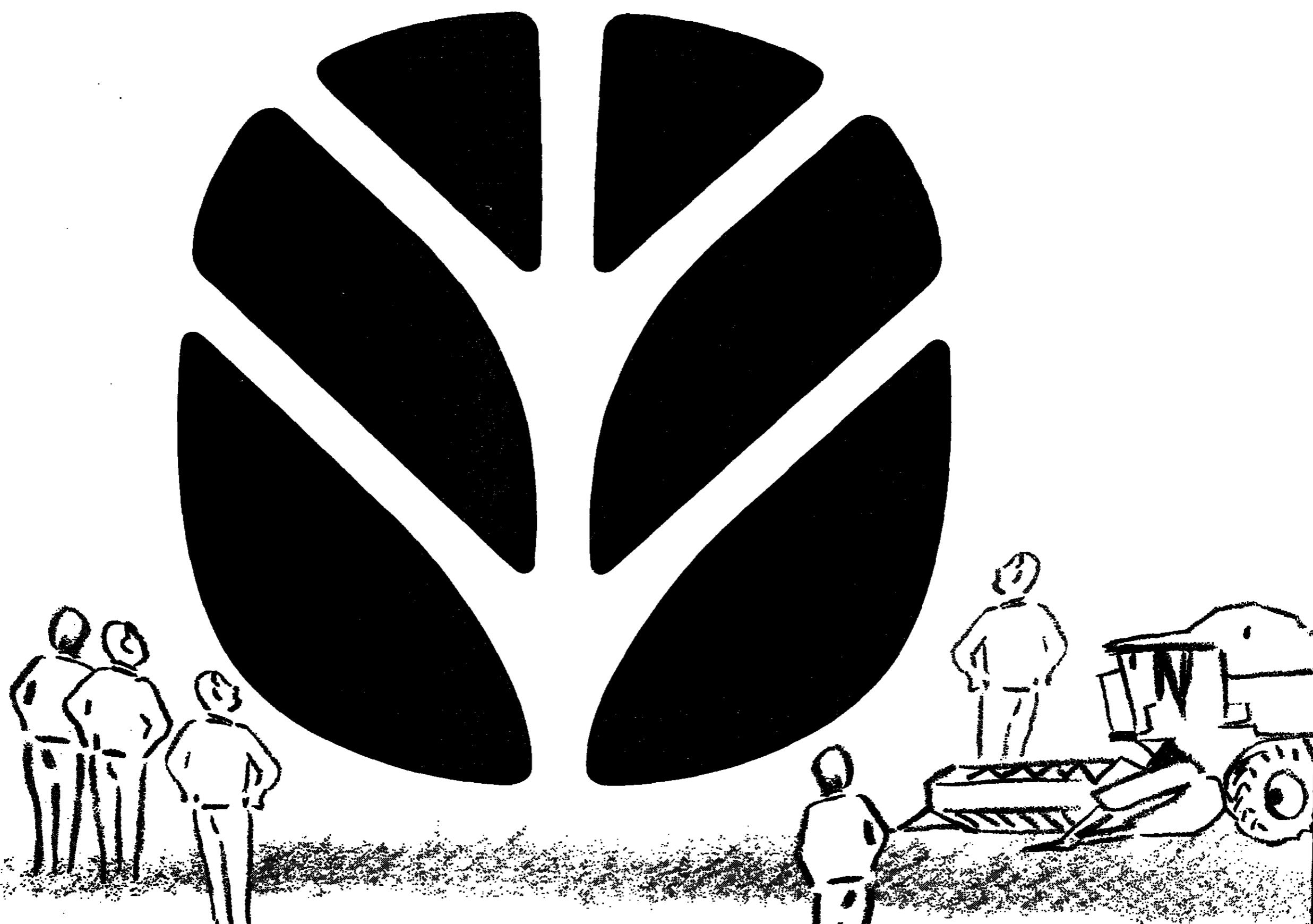
book, The Satanic Verses, would not be acted on by Iranian authorities in

Norway.

JOHN LEWIS

FINANCIAL TIMES TUESDAY JANUARY 17 1995

LEADER PAGE B 10B



SOME THINGS CHANGE ONLY IN NAME SOME NAMES CHANGE THINGS

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NEWS: THE AMERICAS

US in tax row over transfer price proposals

By George Graham
in Washington

The US has locked horns with France and Germany in a row over new guidelines on the taxation of multinational business.

US Treasury officials are seeking to defend draft guidelines issued by the Organisation for Economic Co-operation and Development, the Paris-based grouping of industrialised nations, on transfer pricing, the methods by which multinationals determine how much of their profits, and hence their tax bill, should be allocated to each country in which they do business.

The guiding principle of international transfer pricing rules has been, and remains in the OECD draft, that prices charged by a company to its subsidiary in another country should be set for tax purposes on an arm's length basis - as if they were charged to an unrelated company.

But French and German business groups, with some support from their governments, have complained that the draft OECD guidelines, issued for comment last July, allow in some circumstances the use of the comparable profits method, which they regard as a breach of the arm's-length principle.

Under the comparable profits method, which has been used by several countries although only the US tax authorities have formally recognised it in regulations, tax assessors try to establish a transfer price for one company by looking at the profit ratios, rather than the prices, of an unrelated company in the same line of business.

Critics say this ends up applying a crude formula to the tax assessment.

But Mr Joseph Guttentag,

international tax counsel, last week warned European businesses that if the OECD guidelines, which would replace a set of guidelines dating from 1979, were not agreed in substantially their current form, demands from the US Congress for even more radical approaches to the taxation of foreign companies would be strengthened.

Senator Byron Dorgan of North Dakota, for example, favours a formulary method like California's unitary taxation, based on the percentage of a company's payroll, property and sales arising in the state.

A 1992 proposal from the House of Representatives ways and means committee would have taxed all foreign companies on the basis of the average profitability of US companies in their sector, regardless of whether they actually made any profits.

It is necessary to update the OECD guidelines - not to overturn the arm's-length standard but to save it," Mr Guttentag told the European-American chamber of commerce in Washington.

He warned that the main advantage of the arm's-length principle over formulary methods was "the simple fact that most of the world agrees that it should be the international norm".

If a consensus cannot be reached on the OECD guidelines, that advantage would disappear.

Despite the row, tax officials appear confident that differences can be worked out and a final agreement reached on the guidelines at an OECD meeting in June - possibly with changes to the document, in order to make it clearer that comparable profit methods should only be used as a last resort.

Fujimori well ahead in Peruvian poll race

But there have been protests about the ways he keeps himself in the news, reports Sally Bowen

Peruvians cannot complain of lack of choice for the general elections on April 9. By the deadline for registration last week, no fewer than 23 parties and movements had presented lists for Congress - a total of 2,761 candidates. For the job of president, there are now 14 hopefuls.

Yet one man is dominating the process. Serving President Alberto Fujimori - who closed Congress in 1992, engineered new elections and rewrote the 1993 constitution to permit immediate re-election - has a commanding lead in the opinion polls.

In campaign terms, Mr Fujimori is also light years ahead of his opponents. For many months, he has devoted most of each working week to light visits into remote provincial areas to open new schools, roads and health posts, built with fresh-flowing credits from the multilateral organisations, friendly countries and proceeds from the process of privatisation.

The fact is that Peru's system of checks and balances on the power of the president - rudimentary at the best of times - is totally unprepared for controlling electoral campaigning.

This is hardly surprising: immediate re-election has been constitutionally outlawed in almost every period of Peru's history.

But a restrictive draft law has been watered down by the government majority in Congress. Mr Fujimori may continue with inaugurations, only prohibited from using the occasions for "political proselytism". If he transgresses, he may face a fine, but cannot be disqualified from the race, as the electoral board had proposed. The JNE has publicly complained that the modification to the draft law stops them acting "with due efficacy [against] infractions which may arise in the electoral process".

Opponents are also unhappy at the novel, and last-minute, congressional provision that ballot papers shall carry photographs of presidential candidates. For months, on his trips to far-flung provinces, Mr Fujimori has been distributing calendars with his photo prominently attached. Semi-literate voters, it is alleged, will choose the easy option and select the best-known face.

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Pérez de Cuellar: listening



Higuchi: threat fizzling out



Fujimori: calendar

republican history, as the only means of limiting the vast influence an incumbent president wields over regional authorities, the armed forces and public finances.

Warnings of possible abuses have become a leitmotif in the campaign. Mr Fujimori's chief challenger, former UN Secretary General Javier Pérez de Cuellar, has repeatedly claimed to have "indications" of planned fraud on the part of the government. Confirmation of those allegations, he says, would be the only factor which could provoke his own withdrawal from the presidential race.

The elections could hardly be coming at a better moment for the current administration. Current macro-economic indicators are little short of spectacular: GDP growth last year topped 12 per cent, the highest in Latin America for the second consecutive year; inflation was 15.4 per cent, the lowest for 23 years. Even exports, boosted by favourable climatic conditions and buoyant international mineral prices, are at record levels.

Terrorism is little more than

an ugly memory and foreign investors are flocking in.

Faced with these objective successes, Mr Fujimori's opponents are struggling to present credible policy alternatives. Indeed, as the candidate-president himself points out, they are reduced to suggesting ways of "perfecting what Fujimori has done", usually emphasising the need for more social spending and more job creation.

The potential threat from Mr Fujimori's wife, Ms Susana Higuchi, seems to have fizzled out. Barred from running for

the presidency, she is hoping to be elected to Congress at the head of an alliance between her Harmony XXI Century movement and a group of retired police and military. Support for international economist Mr Alejandro Toledo, meanwhile, seems to have peaked at around 10 per cent.

The principal challenge is expected from Mr Pérez de Cuellar, but his campaign has so far failed to ignite popular enthusiasm. The former diplomat has spent the past three months since declaring his candidacy quietly, "doing a lot of listening", and establishing contact with the many grassroots organisations which feel marginalised from the current political process.

As the recently announced list of candidates for his Unión para Peru (UP) party underlines, the Pérez de Cuellar church is a broad one. His supporters come from left and right, and include prominent business bankers, sociologists, jurists and retired generals as well as representatives from the provinces, native communities and urban shanty-towns.

The basic Pérez de Cuellar message is irreproachable. "I know how to negotiate and conclude. I've spent my life doing it. I can assure governability in democracy."

But Mr Pérez de Cuellar will need to pull something more dramatic out of the campaign bag if he is to halt Mr Fujimori's triumphal march towards re-election.

Mexican markets await securities auction calmly

By Ted Bardacke in Mexico City and Stephen Fidler in London

Mexican financial markets were calm yesterday as investors waited for today's auction of *tesobonos*, the short-term dollar-denominated government securities that have been at the centre of the country's liquidity crisis.

The central bank originally planned to offer \$400m (225m) in *tesobonos* but is expected to reduce the size of the auction

in an attempt to increase the likelihood of success. Only \$37m of *tesobonos* were bought last week, from \$400m offered, at an interest rate of 20 per cent. "Anything less than \$100m would be a bad sign," said one foreign broker.

A successful outcome today is regarded as an important element in rebuilding short-term confidence in the government's economic programme and in staunching capital outflows.

Yesterday, Mr Guillermo

Ortiz, Mexico's finance minister, Mr José Angel Gurria, foreign minister, and central bank president Mr Miguel Mancera were in Washington for talks with the US Treasury and International Monetary Fund.

Mexican officials want to have a letter of intent in place this week for a standby loan programme from the IMF and wish to settle details of the guarantee package of up to \$60m from the US Treasury.

A senior banker said a \$30m contribution from international banks to a separate \$150m financial support package for the Mexican government was advancing. The terms of the standby credit from banks were distributed last Tuesday. Mr William Rhodes, Citibank's vice-chairman, said several banks had already responded positively.

"I expect the necessary commitments to be in hand by the end of this week," he said. Worries over the *tesobono* auction put some pressure on the exchange rate yesterday. At midday the peso had weakened slightly to 5.45 to the dollar, from Friday's close of 5.3. The main IPC index of the Mexican stock market was up 0.72 per cent at midday, with investors reshuffling portfolios and hunting bargains.

Aides to the president maintain it is a risk worth taking, as the dividends of a peace accord with the armed peasant group would be enormous.

The widespread perception that last month's devaluation and floating of the peso were mishandled, and the subsequent financial crisis, have overshadowed the first weeks

President gambles over high-risk Chiapas talks

The first direct negotiations since May between the Mexican government and the rebel Zapatista army in the southern state of Chiapas, which took place on Sunday, represent a big risk for President Ernesto Zedillo.

The Zapatistas, whose broad demands include land reform and indigenous autonomy, as well as national political reform, have in the past proved to be belligerent negotiators who are not easily satisfied.

By entering into direct negotiations with the rebels, the government may be raising expectations of an agreement without knowing if there is much chance of reaching one.

Mr Esteban Moctezuma, the interior minister, who heads the government team, met the rebel leader, Subcomandante Marcos, at a secret location in the rebel-held Lacandon jungle.

Aides to the president maintain it is a risk worth taking, as the dividends of a peace accord with the armed peasant group would be enormous.

The widespread perception that last month's devaluation and floating of the peso were mishandled, and the subsequent financial crisis, have overshadowed the first weeks

of Mr Zedillo's presidency. While it would be an exaggeration to say Mr Zedillo is staking the success of his young presidency on making peace with the rebels, he has been desperately looking for a way to show the country he can be an effective leader.

A permanent settlement in Chiapas would do just that. At least 145 people were killed in

Failure could increase public disquiet, writes Ted Bardacke

the first days of the uprising but a fragile ceasefire has been in place since mid-January last year. But the process towards a lasting peace could be a long one, assuming that it continues.

Sunday's negotiations appear to have been to sound out pre-conditions for the start of substantive talks. "We're lucky if they agree on the size of the table," said one presidential adviser.

Government officials say the speed at which the negotiations take place will depend on the Zapatistas' willingness to pull back from their original

preconditions of a demilitarisation of Chiapas and the resignation of the state's governor, Mr Eduardo Robledo.

In the meantime the government has at least taken some of the initiative away from the rebels: as long as they are at the negotiating table a surprise attack by the Zapatistas is unlikely.

The government is also putting the rebel pledge to negotiate in good faith to a public test. If the Zapatistas walk away, the government may have the domestic and international support to deal with the situation militarily.

Mr Zedillo is betting he can solve a tricky problem in a relatively short time. Early failure, or negotiations dragging on for months, would be taken by the disillusioned Mexican public as another sign that the president just does not have what it takes to lead the country at a difficult juncture.

The president's long-standing goal of a nationwide agreement on political reform with the big opposition political parties also hangs in the balance.

Sources say such an agreement will be reached soon but that the lack of a solution in Chiapas is a stumbling block with the leftist opposition Party of Democratic Revolution.

Central American trade hopes hit

By Edward Ortlebe in Guatemala City

Prospects for a free trade area incorporating Mexico and Central America have been hit by the Mexican financial crisis, Central American officials say.

A bilateral free trade agreement between Costa Rica and Mexico came into force on January 1, plans to extend it to the rest of Central America by January 1 1996 now look unrealistic.

"We can't have the free trade area by then. The negotiations will have to move much more slowly," said Mr Enrique Lira, a Guatemalan private-sector trade expert who, together with Salvadoran and Honduran officials, is involved in negotiations with Mexico.

Hopes that Mexico would become a growing source of foreign investment in a region still starved of capital after recovering from the ravages of civil war have subsided.

Exporters also fear that Mexico will displace Central American goods in third markets, particularly the US, which accounts for about 40 per cent of the region's trade.

Many Central American

peso's devaluation will prompt a flood of cheap Mexican goods and encourage contraband, while a depressed Mexican market will be less receptive to Central American products.

Central America's overall trade deficit last year was more than \$4bn, about 14 per cent of gross domestic product.

Most countries are running substantial current account deficits which cannot be financed indefinitely by private capital inflows, analysts say.

"We really are at a gigantic disadvantage," said Mr Carlos Arias, a clothing exporter and the Guatemalan representative at the Central American and Caribbean textile and apparel council.

The textile and clothing industry, which has grown rapidly in Central America over the past decade to account for about 15 per cent of exports, is already reeling from a decision by the US government not to push for parity with Mexico on access to the market.

Since that decision last September, the industry has lost hundreds of contracts, and producers have relocated to

Mexico to take advantage of the tariff differential. The devaluation of the peso and a ceiling on wage increases is expected to undermine the industry further.

Mr José Rossi, the Costa Rican trade minister, played down suggestions that Costa Rica would have to alter its free trade accord to counter the devaluation. The agreement has been criticised by other Central Americans as insufficiently protective of Costa Rica's small \$6bn economy.

He said Mexico represented less than 2 per cent of Costa Rica's imports. However, Mr Rossi admitted he was concerned about the possible domino effect on foreign investment in Costa Rica, which has the most developed capital market in the region.

He also expected the tourism industry to hit.

Republican budget plan delay

By George Graham

Republicans continue to drum up support for a constitutional amendment requiring the federal government to balance its budget each year, but the new congressional majority has begun to stumble in efforts to tackle the detailed budget decisions underpinning its agenda.

After postponing the vote on the balanced budget amendment, Republican leaders in the House of Representatives have had to delay plans to revisit the current year's budget to find more retroactive spending cuts.

They had originally hoped to work up a bill containing these cuts by the end of January. But they now agree they will not realistically be able to tackle the job until after February 6 when President Bill Clinton

presents his budget for the 1996 fiscal year, which starts on October 1.

That small delay is another problem for the Republicans mapped out in their Contract with America, a 10-point legislative agenda used as a campaign manifesto.

The Contract promises that the House budget committee will bring to the floor a list of budget savings to offset the cost of the rest of the agenda, notably tax cuts, the budget cost of which the Treasury has estimated at \$205bn over the period 1996-2000.

But congressional aides now say that that list of savings, too, is unlikely to be produced until after Mr Clinton has presented his budget. A failure to produce the list will give fresh ammunition to the Democratic opposition, which is building

its assault on the balanced budget amendment around the demand that the Republicans specify how they would in fact balance the budget. This would require sharp cuts to middle-class entitlement programmes such as Social Security and Medicare, which make up the biggest segment of government spending.

Republican leaders have leapt, according to calls from Mr Alan Greenspan, the chairman of the Federal Reserve, for changes in the way the consumer price index is calculated. He argued that, on the real rate of inflation by 1 percentage point a year, recalculating the index would lower the budget deficit by \$55bn at the end of five years, because federal payments indexed for inflation would rise more slowly.

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the force that underpins the credit quality that has won its triple Triple-A rating. In return, as state development agency, L-Bank assists the state with its public sector commitments - targeted infrastructural improvements, promotion of trade and industry, funding for residential construction programs and family support, to name but a few. Oh, and the promotion of agriculture, of course. Which brings us back to those

Asian borrowers may capitalise on Japan's debt of history

Regional neighbours are hoping to ease burden caused by rise of yen, writes Gerard Baker

Every year is likely to be a delicate one in Japan's turbulent relations with its Asian neighbours.

Points East Attempts to placate with gentle words those who suffered in the second world war will take centre-stage in a year that marks the 50th anniversary of the aggressor's surrender.

But while the country's diplomats perform delicate footwork on that sensitive subject, there is growing concern in Japan's financial community that a more immediate problem may be in the offing - a Mexican-style debt crisis among many of the rapidly developing economies of east and south-east Asia.

These countries, who borrowed heavily from Japan in the last decade to finance their economic expansion, are facing a crippling burden as debt service costs rise sharply in line with the remorseless appreciation of the yen.

The problem is acute. In 1980 the total outstanding external debt of Asian countries excluding Japan trebled.

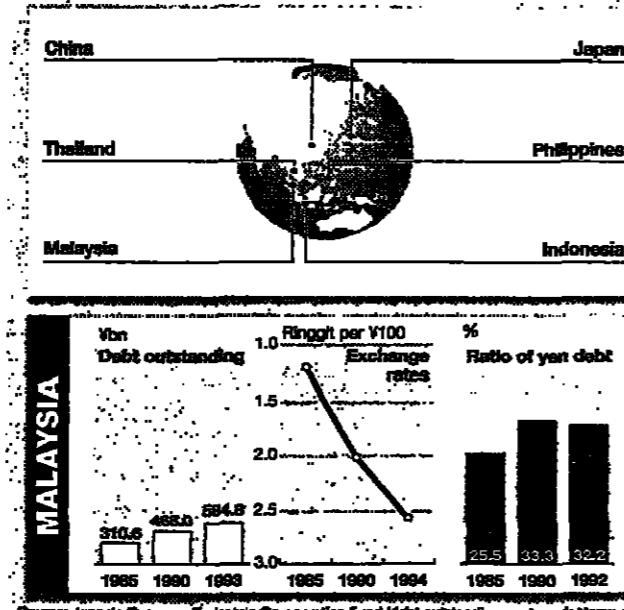
To begin with, most of the borrowing came from outside Asia. But as the region's current account deficit with Japan widened, Japanese banks and official lenders started recycling the country's surplus with Asia into large flows of capital back into the region.

By 1993 Japan's surplus had reached more than \$50bn (\$32bn), and capital inflows, most of them in the form of lending, had risen to match it.

The bulk of the funds borrowed from commercial banks was and still is denominated in US dollars. But the Japanese government, like most official lenders (and with commendable prescience), insisted that its financing be conducted in yen. Between 1985 and 1992 the total debt owed to official Japanese lenders among the five leading economies of the region more than doubled to nearly \$70,000bn (\$45,2bn).

Since most Asian currencies are tied to the US dollar, they have, in the last decade,

Japanese official lending: the top Asian borrowers



Source: Report of Overseas Economic Co-operation Fund (debt outstanding, end-of-year); Nomura Securities (exchange rates); World Bank (ratio of yen debt to total long-term debt)

declined steeply against the Japanese currency, falling by an average of 50 per cent. The combined effect of the higher borrowing and the stronger yen has been to increase yen debt service costs more than fivefold in less than 10 years.

Most of the heavily indebted countries have, however, enjoyed rapid growth in the last decade, much of it exported. And the bulk of the debt has until now been in US dollars, so a serious debt crisis has been averted. But as the Japanese yen-denominated pro-

portion of the liabilities continues to mount, the burden is growing heavier.

The share of yen loans in the debt has risen in the last 10 years from 27 per cent to more than 35 per cent and is still increasing swiftly. Since most of the countries' exports remain dollar-denominated, the yen's appreciation represents an ominous sign of even higher costs to come.

All this has alarmed regional governments. In the last few months several have been lobbying the Japanese for action

to ease the strain. The most vocal criticism has come from Malaysia. On a visit to Tokyo last September Dr Mahathir Mohamad, its prime minister, excoriated the Japanese for refusing to address the problem. At the Asia-Pacific Economic Co-operation conference in Jakarta in November the Japanese delegation came under further pressure.

At the weekend Mr Masayoshi Takemura, the Japanese finance minister, returned from a week-long tour of Asian nations in which the subject

was top of the agenda. In Beijing he was told by Mr Liu Zhongli, the Chinese finance minister, that Chinese enterprises were suffering under the burden of Japanese debt. In Kuala Lumpur he was reminded of the dangers inherent in an explosion of debt - for both borrower and lender. Although they have not requested a formal rescheduling of the debt, the debtor nations are seeking a debt restructuring. They want the Japanese to disburse more new money, at the same or lower

rates of interest, some of which would be used to repay interest and principal on debt.

The Asian governments are dropping dark hints about their obligations and the need for formal rescheduling," said one former Japanese bureaucrat. "But what they really need is much more money."

The Japanese have been reluctant to accede to such demands. In China Mr Takemura indicated to his hosts that Japan was the country hardest hit by the effect on its

exporters of the yen's appreciation. Privately, Japanese officials point to the irony in the fact that Asian countries, all of whom have benefited from Japanese manufacturers' discomfiture caused by the high yen because of the production they have located there, are demanding assistance with one unhelpful side-effect of the yen's rise.

But the reality, as officials also acknowledge, is that Japan will find it hard to resist the pressure. The risk of a formal request for rescheduling or even default is financial chaos in Asia on a Latin American scale - and, as the largest lender, Japan would feel the repercussions more severely than most.

And even though the problem is still confined to official debt, the dangers for Japan's fragile financial system are too large to contemplate. So it was that just before Mr Takemura's visit, Japan announced a large soft loan for the Chinese of \$580m over three years.

According to Mr Rei Masunaga, deputy president of the Japan Centre for International Finance, there was little doubt about the real purpose of the loan.

"Though it was earmarked for project finance, the government is in effect free to use it how it wishes," he said.

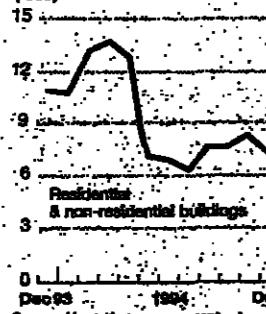
Most analysts expect other

leading debtors to ask for similar loans, and no one believes they will be turned down. Japan knows that in this of all years, with the constant reminder of the other debt it owes Asia, any refusal to needy neighbours would be virtually indefensible.

ASIA-PACIFIC NEWS DIGEST

HK property sales decline

Hong Kong property



Hong Kong government figures for transactions in land and buildings last year provided fresh evidence yesterday of the depressed state of the colony's property market. In December, registrations of sales and purchases of properties with the colony's land registry were 12.5 per cent lower than in November, and 33.5 per cent less than in December 1993. During the year as a whole, the government's land registry received 114,892 notifications of sales and purchases of properties, both residential and non-residential. This was 13.5 per cent down on the number on 1993. Underlining the scale of property price inflation that has occurred, the value of properties sold in Hong Kong last year was HK\$423.95bn (\$38.3bn), 31.5 per cent higher than in 1993. Most of this inflation occurred in the year's first half. The growth in prices is being reversed as transactions in the market dwindle under pressure of higher interest rates. Property transactions nearly halved during last year, from an average 12,500 in the first six months of the year to about 7,000 in the last six months. Simon Holberton, Hong Kong

Indonesia raises interest rates

Indonesia yesterday raised its main short-term interest rates by half a percentage point in a further effort to defend the rupiah, under selling pressure in the wake of the Mexican economic crisis. One-month to 12-month deposit rates rose to 15.75 per cent from 15.25 per cent. The move helped stabilise the currency which closed unchanged on Friday's level at Rp2,203 against the dollar. Dealers said the rate increase did not fully offset the large discounts that have emerged for buyers of the Indonesian currency in the forward exchange market, but Indonesia's economic fundamentals are strong. Mr Sudrajad Djijiwidjojo, central bank governor, said comparisons with Mexico were unfair because the Indonesian economy was much stronger. Manuela Saragosa, Jakarta

Seoul delays OECD application

South Korea is to postpone its application to join the Organisation for Economic Co-operation and Development by two months until March because preparatory work has not been completed. The ministry of finance denied that the Mexican financial crisis had greatly influenced its decision, although recent events have increased concern that the South Korea may become vulnerable to similar financial upheaval if it opens its capital markets as demanded by the OECD. John Burton, Seoul

Japanese-German space failure

A joint Japanese-German space research project ended in failure yesterday after a satellite wobbled out of orbit and apparently splashed into the Pacific Ocean shortly after its launch. It was the latest in a long series of setbacks for Japan's space efforts. The project was set up by the Institute for Space and Astronautical Science, one of Japan's two space agencies, and Dara, the German space agency. AP, Tokyo

China executes businesswoman

South China's Guizhou province executed a government businesswoman yesterday for embezzling and illegally lending public money, state radio and television reported. The Supreme People's Court upheld the death penalty against Ms Yan Jianhong, chairwoman of the Guizhou International Trust and Investment Corporation. Ms Yan was found to have embezzled Yn650,000 (\$49,200) and \$14,000 (\$2,970) from her corporation over an eight-month period and to have dipped freely into public coffers, lending Yn2m illegally to associates and taking Yn150,000 for herself. Reuter, Beijing

Threat to Indian polls lifted

India's chief election commissioner, Mr T N Seshan, yesterday backed off from a threat to cancel March elections in Bihar and Orissa states because the governments there could not issue photo identity cards to voters in time. Mr Seshan yesterday told the Supreme Court he would be satisfied if cards were issued by September. Shireen Sidhu, New Delhi

■ Malaysia's inflation for 1994 rose to 3.7 per cent from 3.6 per cent in 1993, the country's statistics department said. Reuter, Kuala Lumpur

■ Hong Kong's index of industrial production increased 0.5 per cent in the third quarter of 1994, census and statistics department data showed. Reuter, Hong Kong

US to press Pyongyang on S Korean reactors

By John Burton in Seoul

The US is expected to press North Korea to accept nuclear reactors from the South when officials travel to Beijing later this month to discuss implementing the recent US-North Korean agreement.

The US, South Korea and Japan met last week in Washington to consult on a \$4.5bn (\$2.8bn) contract to supply the safe light-water reactors promised to North Korea if it dismantles its current nuclear programme, which is capable of producing large amounts of weapons-grade plutonium.

The three countries are the main partners in the proposed Korea Energy Development Organisation (Kedo), the international consortium to finance and supervise replacement of North Korea's nuclear reactors.

The Washington meeting failed to agree on whether "South Korean model" reactors should be mentioned

in the pact setting up the agency.

The US has opposed including the phrase since it could irritate North Korea, which has objected to accepting South Korean reactors. South Korea has threatened to withhold support for the project, including financing more than half its cost, if North Korea refuses to buy its reactors.

Another meeting among the Kedo partners may be held in Tokyo this week to try to resolve the issue. But the three countries agreed on specifying the two latest reactors at South Korea's Ulchin nuclear complex as the reference models in the contract.

The new Ulchin reactors are based on licensed technology from Combustion Engineering in the US.

Under the US-North Korean nuclear agreement signed last October, Pyongyang was promised provision of light-water reactors "with a total generating capacity of 2,000MW". This implied acceptance of the two Ulchin

units with a generating capacity of a 1,000MW each. North Korea insists it should select the reactor model since it must eventually repay the loans secured for construction.

Pyongyang prefers buying the reactors from Russia, which it regards as a more friendly and dependable supplier than South Korea. Moscow has expressed interest in selling its light-water reactors to North Korea.

North Korea is believed to have misgivings about the presence of South Korean engineers and workers over the next decade if Seoul wins the contract to build the reactors by 2003. Selection of a reactor type is expected to dominate the US-North Korea talks on the supply contract, due to be signed by April 21 under the accord.

A pull-out by Seoul from the project, if Pyongyang continues to refuse its reactors, would be a blow to US efforts to have other countries almost entirely finance the programme.

International financing would reduce the ability of the new Republic to control US congress, critical of the North Korea nuclear agreement, to scrap the accord by denying US funding for it.

Seoul and Tokyo together are expected to provide 80 per cent of the financing, with the US seeking the support of the Group of Seven leading industrial countries and Asian allies for the rest. The US hopes its Middle East allies, including Saudi Arabia and Kuwait, will supply the \$500m worth of heavy fuel oil pledged to North Korea over the next decade to replace energy lost from the shut reactors.

The US argues Mideast co-operation is necessary since the oil shipments will cut the need for energy-starved North Korea to supply missiles to Iran in exchange for petroleum.

The initial \$5m fuel oil shipment to North Korea, which left a South Korean port yesterday, has been paid out

of emergency US defence department funds, which are not subject to congressional approval.

The US will try to avoid direct financing of the nuclear project, but a US official will head Kedo, since the nuclear agreement stipulated the US will represent the consortium in talks with North Korea. South Korea and Japan will appoint deputy directors to Kedo, expected to be based in New York.

Kedo will be responsible for supplying the fuel oil to North Korea and the disposal of spent nuclear fuel rods, held by Pyongyang, containing enough plutonium to make four or five atomic weapons.

The US is this week expected to lift, by executive order of President Clinton, some financial and telecommunications curbs on North Korea in a move to open liaison offices in each other's capitals, as promised under the nuclear agreement.

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NEWS: UK

Judge backs 'unfair' cash ruling for Names

Pressure for an overall out-of-court settlement to the legal actions brought against Lloyd's insurance market by loss-making Names was stepped up yesterday after a High Court judge ruled that compensation won in court should be paid on a "first come, first served" basis, write John Mason, Law Courts Correspondent, and Jim Kelly, Accountancy Correspondent.

Although widely expected,

the judgment came as a disappointment to Names (individuals whose personal wealth supports the market) whose cases are not due to be heard for several years.

While the total damages claimed by Names - 20 per cent of whom are resident outside the UK - exceeds £2bn it is thought that the amount of insurance cover available to meet awards might be only some £1bn (£1.56bn). Names suing Lloyd's agents for negli-

gence who are at the end of the legal queue could, therefore, find there is no money to meet successful claims.

Mr Roger Pascall, administrative director of the Association of Lloyd's Names, said the judgment was potentially "divisive... I think this imposes pressure on all sides. If you are an action group at the back of the queue you would be concerned about a disappearing asset," he said.

Mr Peter Middleton, chief

executive of Lloyd's, said the judgment "in no way diminishes" the case for a settlement.

"It is in the interests of all parties and Lloyd's as a whole to reach such a settlement," he said. Lloyd's would still try to find a solution "acceptable to everyone," he continued.

Lloyd's is likely to be keen to avoid a series of interim payments from the market's insurers to loss-making Names who might, in some cases, be reluc-

tant to pay their debts to the market.

Giving judgment, Mr Justice Phillips, the judge in charge of the Gooda Walker and Feltrim trials, the first two cases to go to court, rejected pleas by some Names involved in other cases for a fairer solution.

Mr Justice Phillips agreed that the current "first past the post" system was "unfair" but ruled that delay would be impractical and legally unjustifiable.

The judge also ruled that Lloyd's insurers must make an interim payment to Gooda Walker Names who have claimed damages that could total £504m - a sum disputed by the insurers.

A hearing on the interim payment will take place on February 6. Mr Justice Phillips also ruled that the insurers are liable to pay interest on damages claims. In the Gooda Walker case, this could total an extra £30m.

■ Governor's objective is 'sustainable expansion' ■ Chancellor is warned over tax cuts

Central bank cautious on rates

By Peter Norman, Economics Editor

Mr Eddie George, governor of the Bank of England (the UK central bank), indicated yesterday that he sees no need at present for a further rise in interest rates.

He said at a meeting of the Chartered Institute of Bankers in Scotland: "I cannot in all honesty tell you whether or when policy will need to be tightened further."

Last year's two 0.5 percentage point increases in bank base rates to 8.25 per cent were a "measured tightening" of monetary policy "to try and ensure that the early and limited signs of a pick up in inflation that we have seen so far do not intensify," he said. "We introduced that policy tightening precisely in order to avoid having to jerk up interest rates later."

Mr George reminded his audience that the Bank would not take risks with inflation. But in remarks that suggested he would adopt a neutral stance on interest rates in his February 2 monetary meeting with Mr Kenneth Clarke, chancellor of the exchequer, the governor added: "Our objective is to ensure that the expansion continues at a sustainable pace - we are not, as some people seem to imagine, hell-bent on bringing it to a halt."

The governor said retail price inflation would probably be a bit higher for a few months because of the timing of indirect tax changes. But trends in underlying inflation beyond that would depend on how the economy develops and



Employment secretary Michael Portillo yesterday visited the Nissan car factory in Sunderland, north-east England. Since starting production in 1986, the plant has grown to become the third-largest manufacturing unit in the northern region of England, employing 4,250 people

Exports, domestic sales and capital investment all rose in north-west England in the fourth quarter of last year, says a survey of almost 1,300 businesses by the region's 12 chambers of commerce, our Northern Correspondent writes. But companies are increasingly worried about rises in interest charges and raw material costs. The chambers warned of a "serious risk" that

rising costs will have a damaging impact on inflation if demand remains strong in the UK economy. The chambers also found new jobs in growing small and medium-sized businesses more than offset by continuing labour shedding at big companies. Recovery from the recession appears to be slow and steady, with capacity utilisation edging up.

"largely on the decisions we all take as producers and consumers, employers and employees".

Mr George said UK monetary policy "might be described as a stitch in time to save nine". Although last year's rise in interest rates had triggered fears that rates might rise to past levels, there was "on all the information available" to the Bank "no reason to suppose that this need be the

case". In the late 1980s, UK base rates rose to 15 per cent. He said last year's rate increases were justified because there was clear direct evidence last Autumn of price pressures at the early stage of the production-distribution chain.

• A committee of MPs yesterday warned Mr Clarke not to risk cutting taxes for political gain when the economy might

be in danger of overheating. The Treasury and Civil Service committee of the House of Commons said the chancellor had been right to introduce a broadly "neutral" Budget last November that neither boosted nor reduced the amount of demand in the economy. But it said he should be cautious in future about the amount of spare capacity the economy possessed.

"After 17 years I do not believe anyone should be complacent about the size of that task. No party has the divine right to govern and no one should expect a bouncy economy alone to ensure election success."

In a confident and relaxed session lasting more than 40

minutes, the prime minister ridiculed Mr Tony Blair's attempts to modernise the Labour party, offered fresh assurances to unionists on the future of Northern Ireland, and strongly defended his plans for railway privatisation.

The prime minister told journalists he had told cabinet ministers to consult widely and think "boldly and imaginatively" about policies "for government in the new millennium".

Shrugging off recent opinion polls putting Labour support more than 40 percentage points ahead of the government, he insisted that the benefits of "uncomfortable" policies such as tax increases were beginning to flow through.

But he issued a clear warning to the Tories' divided parliamentary troops that in around two years, maybe a little more, perhaps a little less, we are going to have to persuade the public once again to entrust us with government.

"I am not in the business of going there with heavy boots to be difficult," he said. But he added: "If I do not believe it is in the interests of the UK or in the interests of the wider European cause, then I will emphatically say so, and I will emphatically say no."

Editorial Comment, Page 13

Premier speaks of 'Quebec' in Scotland

By James Blitz at Westminster

The opposition Labour party's proposal to offer devolution to Scotland and Wales was attacked yesterday from both sides of the political divide amid growing signs that the issue will be significant at the next general election.

Mr John Major, the prime minister, argued that the proposals would damage Scotland and turn it into an area akin to "Quebec of Canada".

He claimed at a press conference at 10 Downing Street that Labour was putting forward the proposals only to head off a growing challenge by the Scottish National Party, which seeks independence. He also said Labour's plans for English regional assemblies would create a new and unnecessary layer of bureaucracy.

"There's no demand for regional government all over England," the prime minister said. "There's no demand for an extra tier of bureaucracy." Mr Major's attack comes amid indications that Conservatives regard Labour's stance on devolution as a source of potential difficulty for Mr Tony Blair, the new Labour leader.

That belief was strengthened yesterday by a powerful attack on Labour's plans from within its own ranks, as two MPs argued that devolution would upset English voters and damage the party's chances of taking power.

Mr Tam Dalyell, Labour MP for the Scottish constituency of Linlithgow, ignored pleas from within the party not to attack the devolution plans, arguing that they were "election-losing nonsense".

He warned that the issue could prove an "enormous vote-loser" for Labour in English marginal constituencies, adding: "The English won't stomach it. It is fundamentally flawed and wrong." A similar broadside was fired by a Welsh Labour MP - Mr Llew Smith, the member for Blaenau Gwent - who argued that a Welsh assembly would lead to the break-up of the United Kingdom and damage the Labour party.

Ministers face censure on arms for Iraq

By Jimmy Burns

Several serving and former British ministers and a number of Whitehall officials are expected to be criticised in sections of a draft report about to be circulated by the inquiry into arms sales to Iraq.

A spokesman for the inquiry confirmed yesterday that the second part of the report, by the investigating judge Sir Richard Scott, would be sent out in sections to individual witnesses "within the next week".

The second part, written as a narra-

tive of the conduct of British policy towards Iraq in the 1980s, will show the extent to which ministers and officials breached their own guidelines by approving the export of machine tools to Iraq, knowing they were going to be used for munitions manufacture.

The judge has also identified the extent to which ministers and officials approved of the exports of arms to countries such as Jordan and Saudi Arabia after ignoring information that these countries were being used as diversionary routes to Iraq.

Serving ministers potentially in the

firing line as a result of the arms-for-Iraq inquiry are thought to include Mr William Waldegrave, the minister of agriculture, who served at the Foreign Office between 1988-1990.

Also vulnerable is Sir Nicholas Lyell, the attorney-general, the minister most directly responsible for the overall conduct of the Matrix Churchill case which sparked off the inquiry in November 1992.

During the trial of the three executives of the Matrix Churchill machine tool company on charges of breaching export regulations it was revealed that

one of the executives was working for British intelligence, after which the trial was aborted.

The judge is planning to publish his final report early in May, soon after the parliamentary Easter recess. Witnesses criticised in the report will be given a deadline within which to reply to criticism.

A first part of the report already circulated to the government and the opposition parties criticises as "totalitarian in concept and in effect" export regulations, which date back to the second world war.

Receiver sells car manufacturer

Reliant Motors, maker of the three-wheeled Robin and the Scimitar sports car, has been bought from the receiver by Avonex (Engineers), a privately-owned aerospace components company. The price was not disclosed.

Reliant, which last November was introducing overtime to cope with rising demand, was caught in the financial collapse of Beams Engineering, then its parent company. Avonex acquires a company where production has sagged since receivership from 30 Robins and five Scimitars a week to eight Robins and one Scimitar.

Paul Cheshire, Midlands Correspondent

Heathrow reaches record

Passenger numbers at the biggest airports in the UK rose to records last year, said BAA, the airports' operator. More than 51m people, a rise of almost 8 per cent on 1993, passed through London Heathrow, giving the airport its busiest year. Numbers at London Gatwick were up almost 5 per cent at more than 21m, but just below the record achieved at the airport in 1993.

London Stansted was up 22 per cent on 1993 with a record 3.2m passengers. The seven airports run by BAA, formerly the British Airports Authority, handled a record 86.8m passengers, an increase of 7.4 per cent on 1993. Southampton near the south coast of England (470,000) was 13.4 per cent up. Glasgow

Europe's busiest airports (1993)

	Number of passengers
London Heathrow	48m
Frankfurt	32.5m
Paris Charles de Gaulle	26.1m
Paris Orly	25.4m
Amsterdam	21.3m
London Gatwick	20.2m

(5.4m) 8.8 per cent up and Edinburgh (3.0m) rose 10.3 per cent. Aberdeen in north-east Scotland dropped 5.5 per cent to 2.1m. PA News

Amerada Hess to drill soon

Amerada Hess, the US oil company, unveiled an ambitious drilling programme over the next year in the UK's newest offshore oil province west of the Shetland Islands in northern Scotland. The company says it will drill between seven and 10 wells in its exploration blocks this year. These will include existing wells as well as ones which will appraise the whole west of Shetland area over recent years.

Robert Corrigan, Resources Staff

FIGHT AGAINST FRAUD: The Universities and Colleges Admissions Service has been given a government grant of £120,000 (£187,000) to combat fraud in claims for state grants for students. The grant will include a contribution to the costs of improved computer software. 700 cases of grant fraud totalling about £1.2m were detected in the academic year 1993-94.

STORM DAMAGE: Gales of up to 130kph severely disrupted transport in central Scotland, felling trees and blowing slate off roofs. Ferry services on the River Clyde were disrupted and drivers of high-sided and light vehicles were advised not to cross the Forth Road Bridge north of Edinburgh.

Weather, Page 14

Unions demand EU-style rights in workplaces

By Robert Taylor, Employment Editor

All employees should be entitled to legal rights of workplace representation, say radical proposals published yesterday by the Trades Union Congress. It called for a new system of UK labour law in line with European Union practice.

Mr John Monks, TUC general secretary, claimed that there was overwhelming public support for the right of employees to have union representation.

"It is hard to find anyone outside the ranks of government MPs who does not support the basic civil right for an employee to be represented by a trade union if they wish," he said.

Ms Harriet Harman, the

opposition Labour party's shadow employment secretary, gave the TUC's detailed report a cautious welcome as "a welcome contribution to the process of attempting to deal with the issue of fairness at work".

The TUC has called for:

• The right of all employees, whether in unions or not, to representation when trying to enforce statutory rights in areas such as grievances and disciplinary procedures.

• Workers to have the legal right to choose whether to be represented by a union.

• The legal right of a union to recognition for bargaining purposes from an employer where there is clear employee support for such a demand. Employers refusing to co-operate should be subject to fines and injunctions, and workers refused

these rights would be entitled to potentially unlimited cash compensation.

• A public agency with an investigatory and conciliatory role to deal with contested claims of union recognition under a legal code of practice, operating "under clear criteria on issues such as the definition of the bargaining unit and appropriateness of the union."

• "Proper legal protections" for trade unionists against discrimination by employers, allowing union officials to "carry out their job of looking after the interests of people at work".

The TUC says that in the UK, "when citizens enter the workplace they leave their democratic rights at the door."

The wave of job cuts this month comes after it emerged that Goldman's earnings fell 80 per cent to about \$500m in 1994, after an earlier 5 per cent reduction in staff.

Goldman Sachs, the US investment bank, plans to make 150 of its London staff redundant in a step which should show the pace of job cuts in the City quickening.

A far-reaching worldwide review of costs at the investment banking partnership began last month at the start of Goldman's financial year and will conclude at the end of this week.

London is expected to be subject to the same scaling back of about 10 per cent that will result in 900 layoffs worldwide. Dismissals have begun and are expected to continue until early in February.

The wave of job cuts this month comes after it emerged that Goldman's earnings fell 80 per cent to about \$500m in 1994, after an earlier 5 per cent reduction in staff.

Goldman's move takes the number of disclosed job losses in the City to over 500 since the bond market slumped in the first quarter of 1994.

In addition, CS First Boston, the US-Swiss house, is understood to be considering a reduction in staff of 4 to 5 per cent internationally, although London is expected to come through relatively unscathed.

Nomura International, JP Morgan and other Japanese and US houses are also looking at measures to reduce costs.

Investment bankers said the true level of job losses was considerably higher because investment banks had become adept at disguising the depth of cuts.

Smooth connection to China for big telecoms companies

Guy de Jonquieres on why ministers are ready to offer £1bn on guarantees in Wuhan

a big sum for a single package of projects in one city. "It is rather unusual," the ECGD said yesterday, "but Wuhan is

TECHNOLOGY

David Traherne examines a new method of distributing benefits

Welfare goes electronic

In the next few weeks a system designed to change radically the way US welfare benefits are distributed begins in Texas.

The electronic benefits transfer (EBT) programme eliminates the need for paper foodstamps given out in the US as part of the welfare payments programme. Instead, eligible recipients are allowed to buy approved items from authorised stores using a magnetic card which debits directly from a dedicated account.

There are only a small number of programmes currently operating in the US distributing a limited number of benefits, but a technology task force set up by Vice-President Al Gore aims to develop broader-based EBT systems across the country during the next five years.

Replacing foodstamps with an electronic debit card is expected to bring substantial cost savings, says Chuck Adams, a public information director for the Texas Department of Human Services. Foodstamps, for example, are printed, used once and thrown away, he points out.

The EBT programme also aims to reduce the instances of theft and fraud. "Foodstamps are sometimes cashed in to third parties at below their true value in return for cash or traded for illegal drugs," he says.

The Texas EBT programme is run by Transactive Corporation, the Austin-based, wholly-owned subsidiary of GTech Corporation which specialises in supplying computer systems for government-authorised lotteries. GTech is also a partner in Camelot, the consortium running the UK National Lottery.

Citibank and Deutze Data, the financial services company, run schemes in other US states.

Transactive is being paid \$200m (£126m) to distribute foodstamp benefits and Aid for Families with Dependent Children (AFDC) in Texas for the next seven years. The company is also supplying the equipment which includes point-of-sale terminals.

"The EBT technology we're using in Texas is similar to systems used for commercial credit cards," explains Robert Hinkie, Transactive's marketing

director. Transactive opens an "account" on its database for each person on the EBT programme. The recipient then receives a identification card and a personal identification number and can visit participating stores and either make an approved purchase in the case of foodstamp benefit (newspapers, for example, cannot be acquired this way) or draw money from the cashier in the case of AFDC.

The recipient enters either a four- or six-digit Pin and the store assistant swipes the card which debits immediately the relevant account at Transactive's headquarters.

A record of the transaction is available on a receipt. The retailer's account is credited, usually that day, by the same amount.

While claiming benefit the recipient's account is credited with new funds each month. Following a short pilot scheme the programme is about to roll across the state, until 16,000 stores are online serving the 2.75m people in Texas who currently receive the annual equivalent of \$2.2m in foodstamp benefit and the 751,000 people who receive a total each year of \$544m in AFDC. The project works on a three-way link-up between the state authorities, Transactive and the retailers.

Adams thinks the EBT programme will also bring social benefits. "In the case of AFDC by enabling people to use a card to make cash withdrawals from stores instead of giving them one cheque which they have to cash, we are helping people budget their spending."

Hinkie points to other areas where government-related business is being developed. In Oregon, the company distributes hunting and fishing licences. Terminals linked to the state's Parks and Wildlife Department are located in convenience stores. And in New York State, Transactive last November won a contract to provide equipment and services for the production and issue of statewide, tamper-resistant, common benefit identification cards for the Department of Social Services.

More than 50 years ago, A.V. Roe, the now defunct aircraft maker, was rolling out as many as 47 Lancaster bombers every week from its Chadderton factory near Manchester.

The company and site are now part of British Aerospace Regional Aircraft. It is steeped in aircraft history, but in the modern, competitive and rapidly changing global market, past success counts for nothing. At Chadderton, radical changes have been taking place in the past two years.

On the one hand, it is a classic exercise in business reorganisation to allow teamwork to replace the traditional lines of demarcation between departments. But the company is also addressing a central problem that may be familiar to many manufacturers - a growing awareness that their computer system, far from supporting the business, may even be holding it back.

Over the years British Aerospace had put together a centralised, corporate computer system called the Overall Business Architecture. The OBA is a massive array of individual software applications serving each functional requirement of the business from personnel management to manufacturing and the sales ledger.

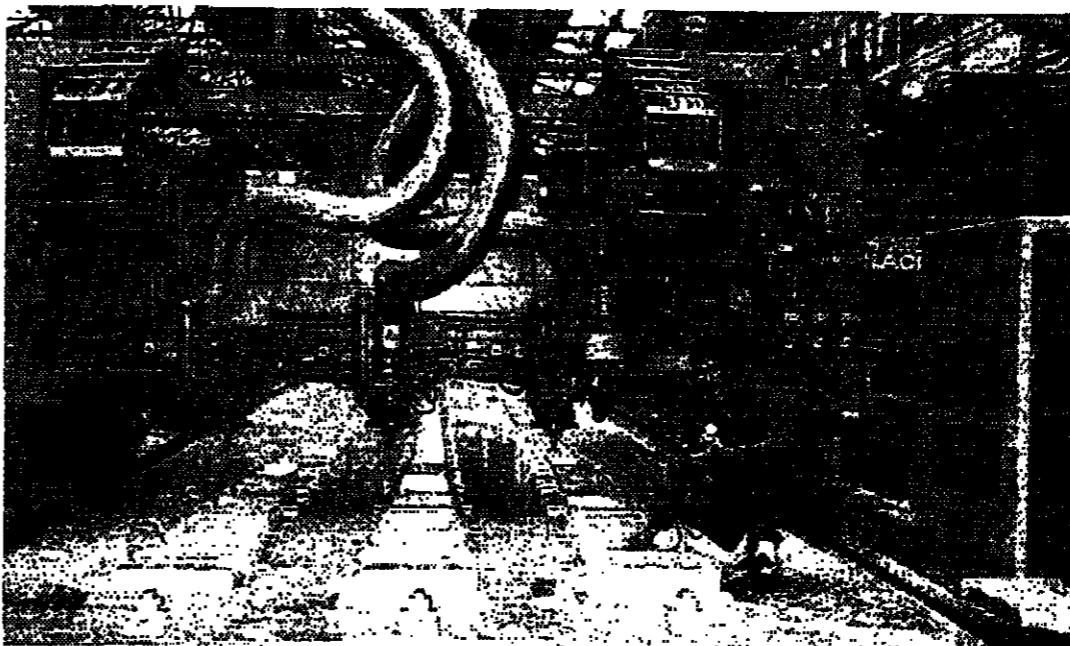
"The OBA has been a disaster for BAe," says Allan Sutcliffe, head of total quality and process engineering at Chadderton. "We recognised this two to three years ago. The system was very unwieldy and was trying to be all things to all men. We had to rid ourselves of central planning based on a mainframe, with armies of planners."

The solution adopted fits squarely into the trend away from the mainframe computer to PC-based local area network systems. But it is more than that: Sutcliffe sees it as an essential element in the business reorganisation, which is trying to give "ownership" back to the business units to devolve responsibilities and simplify processes.

On top of that, the new approach has avoided a frequent mistake made by industry in its use of computers, which is to assume that all parts of the process would benefit from computerisation.

Instead, there is a kind of push-pull arrangement: planning is covered by an MRPII (Manufacturing Resources Planning) - providing the push - while execution is handled by a non-computerised, just-in-time, Japanese-style system which includes kanban, the widely-used system for "pulling" products through the production process through cards which indicate when a department is to be supplied by the one before it in the chain.

As a pilot scheme, the former Airbus Customer Supply Operation (CSO) was chosen as the most



Push and pull on the shopfloor

Andrew Baxter reports on a system that has reduced BAe's inventory and increased productivity

appropriate place to start. It is primarily a manufacturing centre of components for many customers, both internal and external, and it had a problem - failure to produce Airbus undercarriage parts on time.

A team led by Austin Giles, who was then the CSO's operations manager but is now manufacturing engineering manager for the entire site, was responsible for implementing the new system. After consultations with other sites, they started with a list of 70 possible suppliers of MRPII systems. A rigorous process of winnowing out the also-rans produced a decision to give a contract to UK-based Fourth Shift.

The £90,000 contract, clinched in late 1992, was a big order in its own right for the Sussex company, and has led to about £10,000 of further work in four other areas at BAe.

But Fourth Shift had to work hard for its money. Giles wanted a 10-week implementation period, beginning at the New Year.

The timescale was almost unprecedented for a project of this size, involving a business with turnover of £5.5m and 750 part numbers. It required a big commitment to train-

ing, to inputting accurate data to the new system - often manually to ensure accuracy - and co-operation between client and customer.

At one stage, when it became clear that the team was trying to run before it could walk, Fourth Shift recognised the need for additional help and brought in an expert from a US client company to bring the project back on track.

Giles sees a number of important benefits from the new Fourth Shift MRPII system, using PC-Lan client/server technology.

With the OBA any significant change to an order meant a major re-run of the manufacturing resource planning system at the weekend, he says. But with more control and data ownership, changes can be made immediately and "what-if" scenarios carried out in real-time.

Within only a few weeks, inventory had been reduced by £200,000 and lead times were cut, as the old OBA system which automatically applied prescribed times to different operations was replaced by a flexible system based on experience.

Important gains were made in

controlling the order book, says Giles: beforehand, the unit would often have to remake a part if the customer said it had not received it. Now a team member can check all the documentation and defect the query back to the customer, which will invariably find the missing part in its stores.

Because the Airbus CSO has implemented its own PC-based Lan system, it was also selected as the ideal site to introduce the Kawasaki Production System on the shopfloor. Its introduction was the result of another of Giles's 10-week blitzes.

Behind it lies his view that the MRPII system is fine for planning, but less effective in the execution of an order, where a just-in-time approach using kanban can respond better to shopfloor events such as machine breakdowns.

BAe has a licence to use KPS, and an adapted version was introduced. Importantly, it has proved a good fit with the Fourth Shift system and the combination of the two has yielded significant business benefits, with both contributing to reductions in inventory, work in progress and productivity.

Making space work

Researchers at University College London have developed "intelligent" computer techniques to analyse the design and use of space in cities and towns.

The techniques are being applied in London, and in cities in the US, South America and elsewhere in Europe.

Line maps are fed into the computer, which calculates the minimum number of lines that must be crossed to make a journey from any one point in a city to another. This produces a picture of accessibility of space and of the amount of movement of people and vehicles.

"It is a mathematical calculation of the inter-relationship of each space with every other one - how space as a whole works," says Bill Hillier, professor of architecture and urban morphology at UCL.

"In designing a new area you need to build into it the natural movements of the area so that a new development fits in," says Hillier. "There are some spaces where nobody goes unless they have to, and there is a great deal of unused space that becomes vandalised and exploited."

Computer analysis should help planners to understand why some spaces work badly and others well. They should help to show where shops or community centres should be built if they are to work as an integral part of a city space.

Crime can be tracked, says Hillier, to examine "whether there is any special reason why you are more likely to be mugged or burgled in a particular place".

The UCL project, which is funded mainly by the Engineering and Physical Sciences Research Council, has built a network of users. Hillier says large developers have been quick to take up the technology, which the UCL team licenses under supervision.

Projects under way include an assessment of the area which will house the UK's new Tate Gallery of Modern Art on the south bank of the Thames.

Sheila Jones

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The Company would be pleased to hear from companies wishing to dispose of interests no longer core to their main business, companies seeking the support of a larger company or with succession problems, and individuals who have trading experience in both procurement and selling in their particular field of trading and wishing to develop their career within a successful and progressive group of companies.

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We are now looking for an agent to represent Garmann Store Security System in England. It could be a company prepared to put a large part of their resources into this operation. Or a person with good resources already selling to the retail trade or with previous experience and contacts within this sector.

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Edinburgh 12th January 1995

The Lord's appeal to Parliament to be submitted on the Wall of Court in common form and to be advertised once in each of the Edinburgh Gazette, the Herald, the Scotsman and the Financial Times newspapers, appoint all parties claiming interest to lodge Answers thereto, if no advised within 21 days after intimation and advertisement.

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INTERNATIONAL PEOPLE

Recent senior job moves

■ Michelle S Godfrey and Betsy Buttrill White, senior vice presidents of the Federal Reserve Bank of New York. Ms Godfrey will be in charge of central bank services which is the liaison between foreign central banks and the Federal Reserve. Ms White will continue to head market surveillance in the US government securities markets.

■ Abdulfahes Y Al-Husnai, chairman of Arab Banking Corporation, a Bahrain-based international bank, to chair the executive management committee following the death of Khalifa M Al-Mubashir, the deputy chairman on December 25. Ahmed Abdulfatih, the new chief executive, will be deputy chairman of the committee.

■ Ronald W Osborne, chief financial officer of BCE, Canada's largest telecommunications company. Osborne, former chief executive of Maclean Hunter, will become chairman of Tele-Direct (Publications), a BCE Directories subsidiary.

■ Dr David Lawrence, 54, chairman of Kaiser Foundation Health Plan, a director of Pacific Gas and Electric Company.

■ Rodolfo A Ruiz, 46, chief executive of Bacardi Imports, the US arm of the privately held Bacardi Ltd which makes Bacardi Rum and Martini & Rossi Vermouth. Cuban-born Ruiz was chief operating officer of Bacardi Imports and replaces Juan Grau, 67, who retires after 45 years.

■ R Graham Whaling has left First Boston's corporate finance team to be chief financial officer of Houston-based Santa Fe Energy.

■ Kevin Brady, vice president sales and marketing at Liebert Europe, makers of precision air conditioning and environmental control equipment.

■ Michael Corrigan, 53, former chief executive of the Federal Reserve Bank of New York, a director of Alexander & Alexander Services. Corrigan is chairman, international advisers, Goldman Sachs. A Ailes, 59, chairman of Alexander Howden Group and a senior vice president of A&A, has also joined the A&A board.

■ Christian Bethered, 53, and Francisco de Miguel, 50, executive directors of Royal Packaging Industries Van Leer BV.

French born Bethered will concentrate on Van Leer's consumer packaging activities and de Miguel, a Spanish national, will focus his attention on Van Leer's industrial packaging. G R Bethered resides as an executive director at the end of March 1995.

■ Jan Astrand, 47, chief executive of Hertz Leasing Europe. Swedish born Astrand was chief financial officer of Comodore International before joining Hertz in 1989 as chief financial officer of its operations in Europe, the Middle East and Africa.

■ William C Floersch, 50, an independent market maker, has been re-elected for a fifth one-year term as vice chairman of the Chicago Board Options Exchange and chairman of the executive committee.

■ Richard Burt, former US ambassador to Germany and assistant secretary of state in the Reagan Administration, chairman of Video Lottery Technologies, a supplier of lottery software equipment.

■ Raymond Seitz, 54, former US ambassador in London, a non-executive director of Cable and Wireless.

■ F L Vekemans, executive vice president, human resources at Akzo Nobel will retire on June 1, 1995, after 36 years with the company. P J Baart will take over his role whilst remaining chairman of the board of management of Akzo Nobel Nederland.

■ Michael Coomer to the newly created post of general manager, group technology, at National Australia Bank. Coomer is currently general manager Systems Integration ISCS Australia.

■ Jean-Paul Choquet, 46, managing director of Sema Group SA responsible for the consulting and business software activities in France and all activities in Benelux. He was previously partner in charge of technology integration services at Andersen Consulting.

International appointments

We hope to create in these columns a comprehensive listing of senior appointments in international companies. Please fax announcements of new appointments and retirements to +44 171 573 3226, marked for International People. Set fax to 'fine'.

Parker Pen wins distribution case



EUROPEAN COURT

The European Court of First Instance last week upheld a European Commission decision rejecting a complaint against Parker

Pen's group distribution policy.

The Court said European Community competition rules could not apply to distribution arrangements within a group of companies, as they did not involve an agreement between two independent businesses.

The CFI confirmed the ECJ's previous rulings that the Treaty of Rome ban on restrictive practices does not apply where the agreement or practice is between companies that belong to a single group if they form an economic unit within which the subsidiary has no real freedom to determine its own market behaviour.

Parker Pen distributes its products in Europe through subsidiaries or independent distributors.

Vihio disputed that Parker's subsidiaries were independent legal entities with a degree of economic independence, confirmed by their different sales prices, warranty terms, promotion projects, packaging and distribution strategies.

It also denied that the intra-group agreements were solely intended to carry out the internal allocation of tasks. Since central control was exercised by Parker for the sole purpose of conferring absolute territorial protection and therefore to ensure the preservation of isolated national markets, there was an overriding infringement of the fundamental principles of the common market.

The CFI held the Commission had correctly classified the Parker group as one economic unit within which the subsidiaries did not enjoy real autonomy, since their distribution strategies regarding product ranges, advertising, margins, price and discounts were centrally controlled.

In the absence of agreement between economically independent entities, the Commission was right to impute the subsidiaries' conduct to the parent and conclude the ban on restrictive practices did not apply. Unilateral conduct of a group of companies could not be prohibited as discrimination.

Parker accepted that, within the group, requests for supplies from local customers were referred to the local Parker subsidiary.

The Commission took the view that Parker did not infringe the treaty ban on restrictive practices, since it satisfied the Court's conditions for concluding there was no agreement between independent economic entities.

The subsidiaries were wholly dependent on Parker, with no real autonomy in determining their business behaviour.

Moreover, the assignment of a specific distribution area to each subsidiary did not exceed the limits of what can nor-

REPEAT CALL FOR TENDERS

FOR THE PURCHASE OF A GROUP OF ASSETS OF "METALLURGIKI HALYPSI SA", OF ATHENS, GREECE

ENTREPRENEUR S.A., Administration of Assets and Liabilities of 1 Strofouli St. Athens, Greece, in its capacity as Liquidator of METALLURGIKI HALYPSI SA, a company with its registered office in Athens, Greece, (the Company), presently under special liquidation according to the provisions of article 16 of Law 1092/1990, by virtue of Decree No. 1354/1994 of the Athens Court of Appeal.

ANNOUNCES A REPEAT CALL FOR TENDERS

for the purchase of the group of assets mentioned below, which are being sold as a single entity.

BRIEF INFORMATION

The Company was established in 1972 and was in operation until 1991, when it was declared bankrupt. Its activities included the production of various machinery in rolls and bars. On 10.8.94, the Company was placed under special liquidation according to the provisions of article 46a of Law 1092/1990.

GROUP OF ASSETS OFFERED FOR SALE

Steel Producing Industrial Complex at "Dilekti" in the Community of Almyros, Voula.

This is a steel foundry rolling mill, occupying an area of approx. 375.21sqm, comprising the following buildings:

a. Rolling Mill approx. 26.700m²

b. Steel Foundry approx. 7.000m²

c. Several auxiliary buildings (offices, storage areas, water processing units, workshops, welding units, laboratory, canteen, dormitory areas, etc.). The plant's machinery and mechanical equipment, the company's trade name and any stock held in trade or re-inventories as may exist are also being offered for sale. It should be noted that special parts facilities were created in deal with the plant's needs, through the acquisition of special permits granted by the public authorities. The current owner of the plant will have to apply to the relevant public authorities for the removal of all the permits, allowing the user of these facilities (which constitute public property).

OFFERING MEMORANDUM - FURTHER INFORMATION

1. The Auction shall take place in accordance with the provisions of article 46a of Law 1092/1990 (as supplemented by article 14 of Law 2000/91 and subsequently amended), the terms and conditions of sale set forth herein and the conditions of sale contained in the Offering Memorandum, the bid documents and other documents of the auctioneer, which shall be accepted whether they are mentioned herein or not. Subsidiaries of the auctioneer shall not be entitled to bid.

2. The auctioneer, after accepting the bid, shall be entitled to submit binding offers, not later than Tuesday 14th February 1995, at 12.00 hours to the Athens Notary Public, 40, Evangelou Despoulos, st. 19, 102 50, Athens, Greece.

3. Offers will expressly name the offered price and the detailed terms of payment (in cash or instalments, specifying the number of installments, the date thereof and the proposed annual interest rate if any). In the event of not specifying (a) the way of payment, (b) whether the installments bear interest and (c) the interest rate, there shall be deemed that (a) the offered price is payable in full at the time of the auction, (b) no interest shall bear on the offered price and (c) the interest rate is to be set by the legal authority. The auctioneer reserves the right to accept or reject any offer or to accept or consider the offer. The offer shall be binding until the adjudication of the offer in favour of those parties to be appointed at a later stage shall be accepted under the conditions of the auction. The auctioneer may accept or reject any offer submitted and that the offer shall give a general guarantee in favour of such other persons.

4. Letters of guarantee: Binding offers must be accompanied by a Letter of Guarantee, issued in accordance with the Letter of Guarantee contained in the Offering Memorandum, by a bank or financial institution, for the amount of the bid. The amount of the Letter of Guarantee must be for the amount of the bid. FOUR HUNDRED MILLION (400.000.000 L).

The Letter of Guarantee shall be returned after the adjudication.

5. Submissions: Binding offers together with the Letter of Guarantee shall be submitted in sealed envelopes, addressed to the auctioneer, at the address of the auctioneer, and shall be accepted if they are received by the auctioneer.

6. Envelopes containing the binding offers shall be sealed by the auctioneer and signed the sheet attesting the sealing of the binding offers.

7. A bid will be valid if it is submitted by a person representing over 51% of the shares against the Company (the "Bidders"), upon signature of the Bidders, to be in the best interests of all of the creditors of the Company. It is noted that for the purposes of evaluating an offer proposed to be paid by a sub-bidder, the present value of the assets to be acquired must be calculated on the basis of an annual discount interest rate of 22%, compounded yearly.

8. The Liquidator shall give written notice to the highest bidder to appear on the date and place mentioned therein and execute the contract of sale of the assets to be sold by the auctioneer, which may be appointed by the Creditors.

9. The Liquidator and the Creditors shall have no liability whatsoever towards the participants in relation to the execution of the offer or the appointment of the highest bidder or any other bidder, or towards the auctioneer or the Creditors or the sub-bidders.

10. The Liquidator and the Creditors shall have no liability for any legal or actual defects of the assets. Submission of binding offers shall not create any right for the adjudication or the participants shall acquire any right, power or status from this invitation after their participation in the Auction against the Liquidator and the Creditors for any reason.

11. This invitation has been drafted in Greek and translated in English, in any event the Greek version shall prevail.

ANNOUNCEMENT BY A THIRD PARTY

The Privileged Company of Central Warenhaus S.A. (P.C.C.W.) has asked the Liquidator through its attorney to declare that the above invitation is not binding.

"The immovable property to be acquired is located in its entirety (all leased and open spaces since the year 1979) to be an asset of P.C.C.W. established in a Central Warehouse by art. 15 of D.07/75/4 and is therefore subject to the exclusive "key-in-hand" administration of P.C.C.W. until the unloading right, free of participation, for the needs of the administration of all immovable property, which is located in the area of the Central Warehouses of P.C.C.W. and the unloading right, free of participation, for the needs of the administration of such immovable property, which nowstand on the one hand of the existing interior or exterior space (subject to the conditions as they are and held in the Administration of P.C.C.W. since the year 1979) and on the other hand of the quantity of land which stands in the future in the factory, the factory, the factory will be handled due to inability to extract it from there due to lack of electricity."

Estimati Kephaloia S.A. will be handing to prospective buyers a copy of the above mentioned document of P.C.C.W. and will be furnishing information, concerning the course of the matter.

In order to obtain the Offering Memorandum and any further information please apply to the Liquidator: Estimati Kephaloia S.A. Administration of Assets and Liabilities, 1 Strofouli St. Athens 10561, Greece. Tel: +30-323.14.84 - 87 fax: +30-321.97.05 (attention Mrs. Marika Fazalaki).

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FT Survey

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The Survey will review the taxation system worldwide and examine the challenges it will face in 1995 and the implications for the international business community. The Survey will reach an estimated international readership of 1 million.

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Melanie Miles

Tel: (071) 873 3349 Fax: (071) 873 3064

FT Survey

Parker Pen wins distribution case

The European Court of First Instance last week upheld a European Commission decision rejecting a complaint against Parker's group distribution policy.

Vihio disputed that Parker's group policy of referring inquiries could constitute purely internal measure, since it deprived third parties of the freedom to obtain supplies from wherever they wished and obliged them to purchase exclusively from the distributor in their local market.

Vihio claimed the competition rules did not allow a customer to be compelled to purchase from a particular subsidiary.

Reaching the Commission confirmed its view that the integrated distribution system of subsidiaries set up by Parker in the European Union did not infringe the treaty ban on restrictive practices.

It also found Parker was entitled to deny Vihio similar prices and terms to those given to independent distributors.

Parker accepted that the Commission's previous rulings that the Treaty of Rome ban on restrictive practices does not apply where the agreement or practice is between companies that belong to a single group if they form an economic unit within which the subsidiary has no real freedom to determine its own market behaviour.

Parker Pen distributes its products in Europe through subsidiaries or independent distributors.

Vihio challenged the decision, claiming the Parker subsidiaries were independent legal entities with a degree of economic independence, confirmed by their different sales prices, warranty terms, promotion projects, packaging and distribution strategies.

Drawn to surprise through the ages

How very strange. This morning I am set to review an exhibition which coherently brings together drawings from the most ancient times to the most recent. I read of certain colleagues grumbling that young artists these days have no interest whatsoever in the art of the past. And who has selected this admirable demonstration of trans-epochal, pan-cultural interest? Why, *mirabile dictu*, Michael Craig-Martin.

Not the Michael Craig-Martin, guru of Goldsmiths' College, *eminent grise* of our avant garde, guardian of the conceptual flame, trustee of the Tate? The very same.

For such a one to be found celebrating and, by inference, re-emphasising the fundamental importance of what is still the primary activity of the artist, is indeed heartening.

The Arts Council, in asking him to make a show of drawings, allowed him total freedom and the reasonable decision to keep to what are essentially linear drawings, rather than of tone and mass, was his own. He then kept, he tells us, an open mind, free to accept the surprising discovery, the odd and the apocryphal. This unprogrammed responsiveness to the material available has continued to the hanging.

So far so good. The essential seamlessness of art is a quality that counters art-historical habit, with its schools and categories, and the myopic prejudice which holds that modernism represents a wilful break with the past. Even as single spies, this show is full of wonderful things - Picasso, Van Gogh, Matisse, Watteau, Raphael, Durer, Rembrandt, Beckmann, Gross, Degas, Rodin, calligraphy from Persia and Japan, Mughal gouaches. But it is the fresh and stimulating, even mischievous placing of such things together that

is the true point of the exercise, especially against those of more recent heroes - Basileitz, Johns, Beuys, Mangold, Paolini, Marden, Guston, Cage, Agnes Martin.

Here is a case with a Turner sketch-book opened at an extensive horizon described in barely more than line; and beside it a line as material fact on a folding scroll by James Byars, and a line as hidden conceit in Manzoni's sealed cylinder. Guercino's rapid study of two ladies looks across at two lawyers, no less animated, by Daumier, with similarly delicate but abstract scrabbles by Wols and Cage nearby. A squared-up sketch by Constable sits beside a circular Ordnance Survey tour of Som-

erset by Richard Long, and Harry Beck's early study for his map of the London Underground.

Damien Hirst's spirographic whorl is compared with a spiral carved upon a prehistoric mace-head. A papyrus of tabulated hydrography from the Book of the Dead sits beside the regulated minimalism of Eva Hesse. The most obvious comparison of all is offered between a complex endless column by Carl André, on graph-paper, and Leonardo's puzzle-construction of hollow boxes.

But hang on - for the question, that Craig-Martin has been begging so elegantly, now declares itself. Formal and incidental comparison are all very well: actual interest and achievement are something else. A scribbled *aide memoire* by Turner served other ends. The def descriptive expressiveness of Degas, or

Drawing the Line: Southampton City Art Gallery until March 5, then on to Manchester, Hull and Whitechapel; a South Bank Centre National Touring Exhibition sponsored by British Telecom.

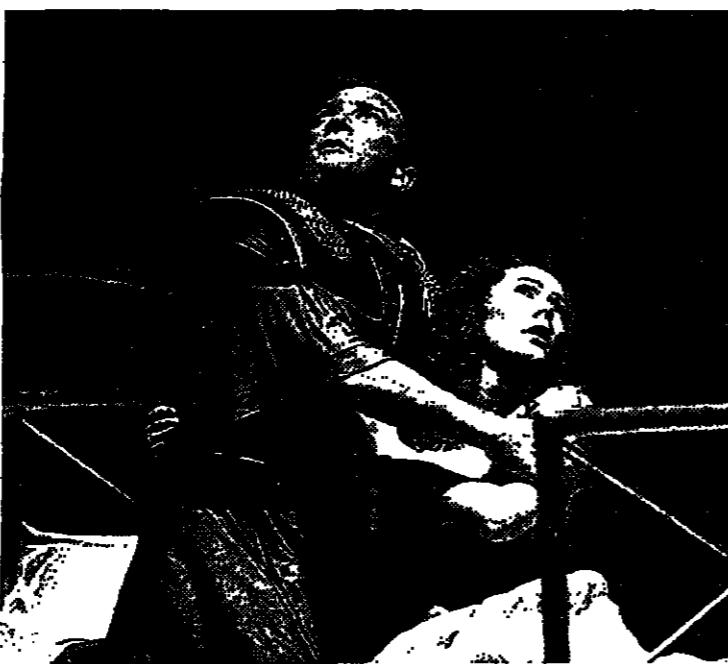
William Packer on an intriguing show in Southampton



'The Two Lovers', 1953, by Fernand Léger

Opera/Richard Fairman

Walton's 'Troilus and Cressida'



Arthur Davies and Judith Howarth in the title roles Alastair Muir

accordingly composed for it a cinemascopic score on the lines of his film soundtracks. The difference now is that we can enjoy the opera for what it is and not feel guilty.

If this splendid production by Opera North cannot raise Walton's opera from an early grave, none will. Matthew Warchus and Nell Warrington, producer and designer, have not put a foot wrong in negotiating its perilous straddling of ancient and modern, of lofty tragedy and high camp. For a show con-

ceived for a tiny stage, it looks marvellous, making imaginative use of height and depth to suggest the wide-screen epic grandeur of the music, and every scene has been brilliantly lit by Nick Chelton.

The production does not look for

issues that are not there. It merely responds to the colours present in the music - deep reds or oranges glowing through a heat haze (the bed scene caused a ripple of laughter when the lovers disappeared under billowing clouds of dry ice) - and

tries to lift the drama on to a higher plane. It says much for the power of the music and Warchus's direction that one genuinely felt for the doomed lovers by the end.

Opera North has prepared its own edition of the opera for this production, retaining the cuts Walton made in 1976 but returning the role of Cressida to a soprano. Judith Howarth sang her music cleanly, but had trouble cutting through the orchestra; it is ironic that she should find the soprano version too low, when Baker found the mezzo version too high. The role of Troilus was optimistically written for an operatic Charlton Heston. Arthur Davies is not that, but he did bring sensitivity and panache to it.

Among the other roles, Alan Opie was an outstanding Diomedes, who declaimed every line with authority, and Yvonne Howard made her mark as the traitorous Evadne. The trickiest role is Pandarus, a model of 20th-century urban sophistication. Most tenors cosset the role with limp-wristed superciliousness but Nigel Robson played it straight and lost some of its impact. Under Richard Hickox's direction the orchestra pulsated with feverish passion, even where Walton might have preferred a cooler elegance.

Opera North will shortly be bringing this production to the Royal Opera House, which may prove too big for it. But at least the opera is on the road again.

Sponsored by the Peter Moores Foundation. Covent Garden performances January 30 and February 2; then on tour.

Concerts/David Murray

Hindemith weekend

The BBC's superbly planned mini-festival at the Barbican, 'Hindemith: the Rebel' - i.e. the young Hindemith - concluded on Sunday with a bracing run through most of his career. In the afternoon, Markus Stenz conducted the London Sinfonietta and first-class soloists in four of the *Kammermusik* pieces, quirky sonatas for ensembles which took us from 1922 to 1927; in the evening Andrew Davis and the BBC Symphony went from the 1919 one-act opera *Mörder, Hoffnung der Frauen* to two solid works composed soon after Hindemith forsook Germany in 1933.

All the events of the weekend drew healthy audiences, of whom I should guess at least a third, even a half, were pretty constant attenders. There cannot be that many besotted Hindemithians in London; few music-lovers now have had the chance to hear much of his music.

Rather, they seemed to have been attracted by the prospect of a short but intensive course in a reputedly "major" composer one vaguely felt one ought to know better.

The rewards were many and various, often unexpected. Sunday's *Kammermusik* sequence went from mordant snook-cooking (no. 1, much like Ibert's incorrigible *Divertissement*) to manic counterpoint-with-elegance (no. 2, with Joanne MacGregor finely alert at the solo piano) to the larger, richer canvases of nos. 4 and 5 (passionately led by Thomas Zehetmair's violin and Paul Silverthorne's viola); all briskly original, nervy, open-ended.

One realised with a jolt, however, that the later Hindemith's leaden fingerprints - banks of strident wind trills, often two or three octaves deep; a forced democracy of pitch, whereby piccolo and tuba must pretend to the expressiveness of tempo-zone instruments; the trick of doubling tunes in treble and bass, perhaps to disguise the fictions of the bass-line were there from the start; but freshly, pointfully used, not mere rics. As the years passed, what had seemed open windows in his music turned into dusty prop-furniture.

The 20-minute *Mörder*, on a flabby sensational text by Kokoschka,

was the earliest of Hindemith's "scandalous" trilogy of one-acters,

and proved - even with a strong cast led by Gianna Roldani - to be the weakest. Neo-Wagner and neo-Strauss were the main ingredients, whirled through a scatter-shot collage: historical interest only.

His latter years at the SNO and Scottish Opera - he stayed a quarter-century with each - were full of disappointment.

He found his position undermined by a new generation of administrators not always sympathetic to his viewpoint, and his performances and health suffered. After his departure, he was initially cold-shouldered by both organisations, and took time to adjust to a freelance career.

Recently, however, he was back in demand at home and abroad. He was in London for recordings with the Royal Philharmonic when he died.

Gibson was an unfailingly musical conductor - not as common a breed as you might think. His successes in Sibelius and the central Romantic repertoire sounded like a very intelligent first draft, slightly fudged in details - still breathed fresh air, for all its wiry work-outs; whereas in this company the 1942 "Symphonic Metamorphoses" after Weber, probably his most-played work now, seemed grossly laboured and over-orchestrated.

Should there be in due course a festival of late Hindemith, it will need to be planned with the utmost care. I would enter an early bid for his last one-acter, *The Long Christmas Dinner* (1961, after Thornton Wilder's play), which I remember from a New Opera Company production long ago as plain, gently austere and unexpectedly moving.

Obituary

Sir Alexander Gibson

There were two distinguishing features in the life of Sir Alexander Gibson, who has died after a heart attack, aged 68. The first was his unique contribution to musical institutions in Scotland, for which he received due recognition in his lifetime. The second was his unostentatious and often idiosyncratic personality, both on and off the conductor's podium, behind which lay great warmth and generosity.

When he took the risk of moving back to Glasgow in 1959 after a promising early career in London, Scottish musical life was at best provincial, at worst pedestrian. Over the following 15 years he transformed it.

He had an electrifying effect on the Scottish National Orchestra, whose standards had languished under Rankin and Swarowsky. He brought it honour in the recording studio, at the Edinburgh Festival, on foreign tour. It was exciting for everyone - that rare combination of a keen and talented young conductor, an established orchestra, a dependable source of state funding and a captive audience on which to try out interesting programmes. Today it is easy to forget how he championed new music, giving the British premieres of Stockhausen's *Gruppen* and Tippett's *Fourth Symphony*, and commissioning work from Scottish composers.

But his lasting memorial will be Scottish Opera, which he was instrumental in founding in 1962. He did most of the groundwork himself - writing letters, raising finance, picking casts. The result was Scotland's first permanent opera company and a string of memorable productions, including *The Ring* and the first complete performance of *Les Troyens*. All this was achieved at the expense of his international career.

His latter years at the SNO and Scottish Opera - he stayed a quarter-century with each - were full of disappointment. He found his position undermined by a new generation of administrators not always sympathetic to his viewpoint, and his performances and health suffered. After his departure, he was initially cold-shouldered by both organisations, and took time to adjust to a freelance career.

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Andrew Clark

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERTS

Het Concertgebouw Tel: (020) 671 8545
● Royal Concertgebouw Orchestra: conducted by Valerij Gergiev plays Oestwolskaja and Shostakovich at 8.15 pm; Jan 18, 19
OPERA/BALLET
Het Muziektheater Tel: (020) 551 6522
● *L'italiana in Algeri*: by Rossini. Produced by Dario Fo, conducted Alberto Zedda at 8 pm; Jan 17, 19, 22

BERLIN

OPERA/BALLET
Deutsche Oper Tel: (030) 341 9249
● *Balet Evening*: conducted by Sebastian Lang-Lessing, Nacho Duato, Glen Tetley and Harris Mandelsohn choreograph works by Debussy, Poulen and Stravinsky at 7 pm; Jan 17, 19
● *Madame Butterfly*: by Puccini. Conductor Sebastian Lang-Lessing, production by Pier Luigi Samaritani at 7 pm; Jan 18, 21 (5 pm)

BRUSSELS

CONCERTS
Philharmonie de Bruxelles Tel: (02) 507 84 34
● Belgian National Orchestra: with violinist Philippe Hirshorn and conductor Victor Liberman plays Elgar, Mendelssohn and Bartók at 8 pm; Jan 17
● Champs-Elysées Orchestra: with cellist Christophe Coin and conductor Philippe Herreweghe plays Schumann at 8 pm; Jan 23

LONDON
CONCERTS
Barbican Tel: (071) 638 8891
● *Fauré: Requiem*: City of London Sinfonia conducted by Harry Christophers plays Fauré and Mozart at 7.30 pm; Jan 20
● Pierre Boulez: conducts the London Symphony Orchestra to play Stravinsky, Weber, Bartók and Boulez's own, 'Notations I-IV' at 7.30 pm; Jan 22 (3 pm), 24
● Popular Classics: with the London Concert Orchestra conducted by David Arnold. Highlights include Ravel's 'Bolero' and Strauss' 'Blue Danube Waltz' at 7.30 pm; Jan 21

Festival Hall Tel: (071) 928 8800
● Royal Philharmonic Orchestra: with soprano Galina Gorchakova and conductor Valery Gergiev plays Wagner at 7.45 pm; Jan 24
Queen Elizabeth Hall Tel: (071) 928 8800

● *Cantabile*: four man vocal harmony group performs songs of love and war at 7.45 pm; Jan 17
GALLERIES
Barbican Tel: (071) 638 8891
● Impressionism in Britain: the first comprehensive survey of the development of Impressionism in Britain. Over 200 works by over 100 artists including Degas, Rothenstein and Whistler; from Jan 19 to May 7
British Museum Tel: (071) 636 1555

● Ancient Egypt and Contemporary Art: 12 works commissioned by the museum alongside the existing collection of ancient Egyptian relics; to Jan 19

● Byzantium: treasures of Byzantine art and culture from British collections; to Apr 23 (Not Sun)

National Portrait Tel: (071) 306 0055

● The Sitzwells: the arts of the 20's and 30's through the eyes of the Sitzwells; to Jan 22

Royal Academy Tel: (071) 439 7438

● The Painted Page: Italian Renaissance book illustrations from 1450-1550; to Jan 21

Riverside Studios Tel: (081) 741 2251

● Hancock's Last Half Hour: by Heathcote Williams, directed by Mark Piper. Set in a Sydney rented apartment, Jim McManus relives comedian Tony Hancock's last hours at 8 pm; from Jan 19 to Feb 11 (Not Sun)

National Portrait Tel: (071) 306 0055

● *Figaro's Wedding*: in house debut for conductor Demick Inouye at 7 pm; Jan 18, 21

● *Rigoletto*: Jonathan Miller's updated version of Verdi's opera where the duke is a mafia boss at 7.30 pm; Jan 21

CONCERTS

Fundación Juan March Tel: (91) 335 48 40/435 42 40

● Henry Purcell and Other English Composers: a series of concerts of works by English composers such as Purcell, Tallis and

Galleries at 7.30 pm; Jan 18
Reina Sofia Tel: (91) 468 30 02
● *Salvador Dalí: the early years*; to Jun 16

NEW YORK

GALLERIES

Guggenheim
● *The Italian Metamorphosis* 1943-1968: a survey of visual arts in the postwar period; to Jan 22

Museum of Modern Art Tel: (212) 708 9480

● *A Century of Artists' Books*: exhibition of 140 books from some of this century's foremost artists; to Jan 24

OPERA/BALLET

Metropolitan Tel: (212) 362 8000

● *Die Fledermaus*: by J. Strauss. Produced in German with English dialogue at 8 pm; Jan 18, 21

● *L'Elisir*

UB deal sets the pace

Robert Taylor on United Biscuits' works council initiative

The new United Biscuits works council

- UB operates in 28 countries, with 40,000 employees worldwide; 55 per cent of its sales are outside the UK.
- The works council will cover its 26,000 employees in Europe of which 20,000 are in the UK.
- The council will cover overall group commercial strategy. Under union insistence UB agreed its employment strategy should also be included on the agenda.
- The council will consist of 20 employee representatives chosen by UB's human resources director, plus further company representation with a senior executive, normally the chief executive.
- There will be seven worker representatives from UB's mainland European operations and 13 representing UK plants, 10 nominated by the trade unions with the other three representing white-collar staff.
- Four full-time trade union officials will accompany the employee representatives to the council's meeting once a year.
- Council proceedings will be "communicated as widely as possible to all employees".

son. The company was determined not to exclude its British employees from the works council directive, even though it could do so as a result of the UK opt-out.

"We have a history of constructive consultation with our British workforce going back nearly 30 years," he points out.

"Consultation for us has proved to be effective in improving performance," he adds. "We have delayed our plants and restructured our business in recent years with little disruption of production because of our focus on employee communication. If people understand what we want to achieve, they are better able to see what they have to do."

The company's decision to establish a European-wide works council also reflected a determination not to have the EU legislation forced upon it. Mr Wilkinson believes that it was able to avoid having to deal with many unions in different countries.

"Statutory consultation with our employees is already a way of life in our continental operations," says Mr Wilkinson.

An international paper

Peter Martin explains today's changes to the FT

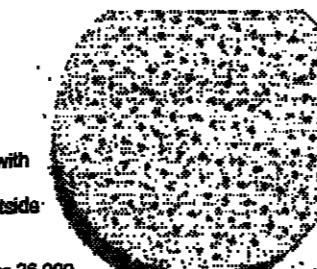
The changes to the international edition of the Financial Times which take effect today are in some ways merely incremental improvements to a well-established international daily. In other ways, however, they are a decisive step towards becoming, as we now say on our front page, a World Business Newspaper.

The changes in detail: Structure. The sections into which we divide the newspaper will remain the same all over the world. Almost all the well-known elements will remain, in the same position. At the moment, there is only a true international edition on Tuesday-Friday. We will extend this to aspects of the Monday and Saturday papers. Front page. The illustrated summary of the day's important features will in future appear below the FINANCIAL TIMES title on page 1, to ensure that the name of the paper is always visible on newsagents' display racks. The choice of news stories on the front page of the international edition will, as now, reflect the interests of our broad international readership. The summary of financial statistics at the foot of the left-hand column now contains a wider spread of market indicators. Lex. We will increase our coverage of international companies and investment issues in Lex. In the international edition, these will take the place of items primarily of interest to UK readers, which will appear under the heading "Lex Comments" on the UK Compa-

The Europa line-up

The new Europa column on European political and economic affairs will be written by a distinguished panel of contributors including:

- Carl Bildt, leader of Sweden's Moderate party and member of parliament, Swedish prime minister 1991-94.
- Ralf Dahrendorf, since 1987 Warden of St Antony's College, Oxford. He was previously director of the London School of Economics, member of the European commission, and state secretary in the West German foreign ministry.
- Michael Stürmer, since 1988 director of Stiftung Wissenschaft und Politik, the foreign affairs and defence policy institute based in Ebenhausen, and a professor at Erlangen/Nuremberg University.
- Luigi Vittorio Ferraris, since 1987 head of the department for international relations at Luiss University in Rome and a judge in Italy's



By agreement with the ECFIUF, the Geneva-based European-wide trade union federation for the food industry, the GMB was designated as sole negotiator for all the company's employees across Europe.

Mr Wilkinson emphasises the works council agreement is with the company's employees, not the trade unions. It does not replace existing local or national collective agreements nor consultation committees already within the company.

The details of the flexible agreement were mainly drawn up by the company. These specify that the council covers overall group strategy, broad commercial issues affecting its operations, competition, raw material and branding issues as well as "relevant cross-national issues such as health and safety and the environment".

Under union insistence, United Biscuits agreed its employment strategy should also be included on the council's agenda.

The council will meet only once a year, "normally within one month of the announcement of the group's annual results". Its proceedings are to be "communicated as widely as possible to all employees" through a jointly-written statement circulated to all sites. All members of the council must agree not to divulge any information provided by the company on a confidential basis.

The agreement is not a legally enforceable document. But it describes the company and the unions as representing "a positive commitment by all parties to achieve the benefits of a flow of transnational information and the consultation of employees".

"Other companies are not being as far-sighted as United Biscuits," says Mr Williams. But he believes other British companies in food processing will follow suit.

Other sectors are likely to do the same. Observers in the chemical industry believe every large UK-owned company in that sector will have a works council within three years. Engineering companies such as GKN are also looking with a favourable eye at the idea.

Most will wait and see. If the United Biscuits initiative succeeds, works councils may be seen not as a burden on business but a modestly useful forum for global companies to keep all their employees abreast of the facts of life in the international economy.

Labour's rail dilemma

Joe Rogaly

Labour's rail dilemma



Britain's Conservative government has promised a phoney privatisation of the railways. The Labour opposition has come up with the plan to take over the franchisees alone to determine.

Every new south of England service is a meandering line through familiar constituencies, many of them Tory, many in peril. The price of season tickets will doubtless be influenced by the size of the Tory majorities to be found on each platform in the mornings.

The big disposal will be Railtrack, which owns the infrastructure. It is the heart of the industry. Sell all of it, open and free, and you have just about privatised the railroads.

Against that, the terms upon

which the first four franchises are to be granted will be announced in a few days, by an unheard-of gentleman in an office with unmemorable initials. If the government keeps its nerve, deals on these or similar terms will be done. Not all the 25 lines up for grabs will be quickly disposed of, but the promised greater half of them might be.

The new operations will be about as far removed from genuine market disciplines as European farming under the common agricultural policy.

They will be heavily, and rightly, subsidised. They will be protected from free-ranging competitors until early in the next century. Political manage-

ment of the train services is unavoidable. To take one example, Conservative supporters commute to and from London every day. Their interests will not be left to the franchisees alone to determine.

Clearly not the minister, certainly not the prime minister.

Mr Swift is about to pronounce on the prices Railtrack may charge. This makes him the key player in the decision on the offer price of Railtrack shares. It will also allow for plenty of amateur arithmetic on the future course of fares. Every leaked document, every speculation, every tentative proposal will provide ammunition, in an industry that has been split into self-motivating business units, an optimum level of subsidy, and road pricing. In its fumbling way,

the government is working on all four of these essential elements of a public transport strategy. Labour should tell us

which half of it, which would have open the question of whether simply retaining the unsold portion of the issued share capital gave the government the power it needed.

What Labour could say, but has not, is how it proposes to run a railway that is manifestly inefficient under present arrangements. "I am not content with the service we have had from British Rail," the prime minister said yesterday.

"I want to remove them for good from the standing committee's joke book and turn them into the envy of the world." That requires private capital, restructuring into self-motivating business units, an optimum level of subsidy, and road pricing. In its fumbling way,

Labour should tell us

As was discovered when UK water companies were sold, a sufficient number of disgruntled voters will always become happy investors

thers made from the spread of the railways in the 19th century.

It is this bewildering prospect that lies behind Labour's insistence that it will wait to see how far the government gets before announcing its own plans. Most voters are likely to regard that as reasonable. All privatisations are to some extent gambles, but this one is the most uncertain yet envisaged. That said, Labour's puffed-up promise that when it comes to office the railways will be put back under public ownership and control is hollow. The control is always there, at least potentially. As to ownership, Labour cannot know whether it would have to buy back all of Railtrack, which it could not afford to do.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 5938 (please set fax to "line"). Translation may be available for letters written in the main international languages.

US copyright action in China may backfire

From Mr Steve Chiu

Sir, If China complies with US demands to crack down on piracy, the intellectual rights of musicians will not be protected, they will be exploited (World Trade News: "US ratifies a sabre at Chinese pirates", January 6).

Record companies pay their recording artists a small fraction in record sale royalties. The actual cost of producing a compact disc is less than the cost of producing a cassette tape or a record. Yet the price of a compact disc is sometimes twice that of older formats.

Record companies are purposely keeping the prices of compact discs high because there is a demand for this

music format. The market in pirate compact discs has been growing astronomically in China until the Americans pressed the Chinese about entrance into the General Agreement on Tariffs and Trade.

Despite government crackdowns, pirate CDs are widely available in Beijing and are copied almost perfectly. There are no differences in sound quality, and discs can be purchased for as little as yuan 10 (75p).

The pirates are doing a lot for the musical education of Chinese in Beijing. They are bringing a popular Western product to China at an affordable price. Everyone can afford

a Nirvana album. Yet legally imported CDs cost Yn120 (20), too much for the average citizen.

If the US succeeds in forcing the Chinese to eliminate pirate compact discs it will also succeed in putting what is arguably the world's most popular form of entertainment out of reach for the Chinese.

And does it make sense for record companies to stop this piracy? Companies should consider their best-case scenario. Is it a small, affluent group of consumers caving in their Kurt Cobain walls on their Volkswagen car stereo or a large, middle class and highly influential population hanging their heads to the rants of "Smells Like

Teen Spirit", and eagerly awaiting the new release of any long-haired Seattle "grunge" guitarist? Which group will be able to fill a 30,000 seat stadium when the concert starts coming to Beijing? Which group will want to purchase an album by a band called The Breeders?

Record companies would do well to create a larger fan base in China and the rest of the world by lowering the price of CDs to more acceptable and realistic levels, making truly accessible to millions. Steve Chiu.

Room 312, Holiday Inn Lido Beijing, Jichang Rd & Jiang Tai Rd, Beijing, 100004, China

Not all debit side on pensions

From Mr David G W De Burgh

Sir, It seems that the present panic over the projected fall in the population and thus the future of state pensions in Europe is a little exaggerated ("European pensions heading for crisis", January 7).

One day we preach to the third world nations that the practice of having large numbers of children to sustain the parents in their old age has to be stopped to improve their standard of living, slow population growth and eventual disaster; the next day we hear how we need more children in Europe to pay for our pensions.

It is not all on the debit side of the balance sheet, however: fewer children will mean lower health costs; lower education costs; presumably lower social security costs as unemployment falls; and a reduction in the cost of crime, juvenile crime in particular. There will be lower labour costs in industry as machines increasingly replace human labour.

The wealthy countries of the future will be those with an intelligent, well educated, stable, sustainable population using technology to the maximum in recycling and pollution control. Every generation sees the demand for manual labour decline as machines take over the work of the masses, it will not be people that pay for the pensions of the older generations but robots.

Finally, may I say how nice it is to know that EU bureaucrats are in the vanguard of something - pension credits for the European Commission went up 17.4 per cent in 1994. David G W De Burgh.

Brixton T509, Calle Ceuta 2, 08724 Moraira, Alicante, Spain

Precise picture of Colombia economy

From Mr Noemi Sanin De Rubio

Sir, I refer to the article, "Mexico, a lesson for all investors" (Weekend Money, Markets, January 7/8), in which David Roche discusses the lessons of the Mexican crisis for investors. The article contains some inaccurate facts on the Colombian economy.

It states that Colombia has a high exchange rate in real terms and "runs a budget deficit". Both statements are imprecise.

The exchange rate level, which has been increasing for the last two years, has only recovered its 1986 level, which

is regarded as adequate in real terms. On the other hand, the budget has been balanced for the past four years. In 1994 there was a surplus equal to 2.3 per cent of the gross national product.

I would also like to clarify the issue of the current account deficit. The initial impact of opening up the economy by reducing import taxes has been a deficit in our trade balance for the past two years. This has been less than that initially experienced by other Latin American countries (eg, Chile and Mexico). At present, the current account deficit amounts to 4 per cent of GNP.

Wellcome has clear acquisition strategy

From Mr J W Robb

Sir, I must take issue with the unfounded suggestion in the Lex column ("Wellcome's drug trips", January 14/15) that the Wellcome Trust would try to hinder any acquisition proposed by Wellcome plc.

It has been the clearly-stated strategy of this company for some time to seek whatever business opportunities will be in the best interests of all

shareholders, and a major acquisition has always been one of the possibilities we would consider. That remains our position.

Having made this allegation, the Wellcome Trust, the article then changed to a completely different tack, which robbed the paragraph of all coherence.

I am disappointed that the Lex column, which has a high

reputation for authority, should have fallen into unwarrented and misguided speculation on this occasion, the only result being a very confusing article on Wellcome.

J W Robb, chairman, Wellcome plc, Unicorn House, Euston Road, London NW1 2BP.

Debate misses point of EBRD transfer

From Mr Philip Poole

Sir, Your article discussing the possibility of moving the headquarters of the European Bank for Reconstruction and Development from London to Bonn fails to address the fundamental issue behind the location question ("Germany suggests EBRD transfers to Bonn", January 7/8).

The EBRD's role should be to act as a catalyst to facilitate wider financial flows to the private sector in eastern Europe.

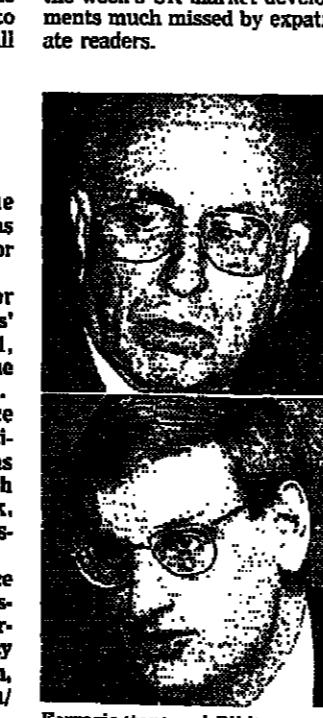
Such private capital requirements can never be met from official multilateral or bilateral sources, but international investors still have doubts about the risk of investing in the region.

By providing an umbrella under which wider funding for private sector investment in eastern Europe can be assembled, the EBRD can play a unique role in helping to break this log jam.

To be successful in this will

require the development of closer, not more distant, relationships with international financial institutions.

On the basis of this argument, it is the need to be close to financial markets and not relative real estate values that should be the focus of any debate about location. Philip Poole, managing director, ING (UK) Capital, 55 Basinghall Street, London EC2V 5BQ, UK.



Ferraris (top) and Motsi

FINANCIAL TIMES

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Tuesday January 17 1995

Reforming the CAP

Sir Leon Brittan's decision to call for an academic study of the implications of an eastern enlargement of the European Union for its Common Agricultural Policy was both bold and timely. The farm policies of the EU are indeed a significant obstacle to enlargement. But this creates more of an opportunity than a problem. The imperative of enlargement is simply turning the long desirable into the absolutely essential.

What is the difficulty? If the CAP were adopted by central and eastern European countries, producers would enjoy substantially higher prices. This would harm poor consumers, while distorting their economies. Higher prices would also raise output and increase EU surpluses. These would then undermine the EU's ability to abide by constraints agreed during the Uruguay Round, which will be difficult enough to achieve, in any case.

The budget of the EU, half of which is still consumed by agriculture, would also be seriously affected. Some studies suggest that the long-term cost of extending the CAP to central and eastern Europe would be Ecu25bn-27bn (US\$15bn-18bn), a rise of 70 per cent over current farm spending. These costs may well be over-estimated. Nevertheless, the budgetary cost would be substantial.

What could be done? One option, suggest the reports, would be to postpone enlargement until a country could join the CAP without creating any difficulty. But it would be criminal even to consider waiting for a time that

may never arrive. A second option would be to offer membership of the EU, without the CAP. But this would be inequitable, would make EU-wide voting on budgetary questions impossible and would destroy the single market.

A third possibility would be to have a separate CAP for the eastern European countries, which would raise most of the objections listed above. A fourth option would be to offer membership of both EU and CAP, but impose particularly tight supply controls on eastern European producers. This would be inequitable and would also re-impose the absurdities of Soviet-style planning.

First, realising the third and final stage of monetary union - the irrevocable fixing of exchange rates - by the first target date of January 1992 is nearly impossible. The view of the European Commission that Emu by 1992 is a "definite possibility" is wishful thinking.

Second, achieving Emu by the later date, January 1993, is far from certain. If Emu is to be accomplished this century, even for a small group of EU members, several countries would need to implement further unpopular fiscal tightening during the next few years.

The countries that would require such action include France, Belgium and the Netherlands - the three EU states (along with Germany and Luxembourg) singled out as members of an Emu "hard core" in last September's much-publicised document on European integration by Chancellor Helmut Kohl's Christian Democratic Union.

Failure to fulfil the timetable for economic and monetary union would have political as well as economic consequences: Emu forms the centrepiece of a plan laid down in the aftermath of German unification, to accommodate and constrain a larger Germany within a new post-cold war European framework.

France, as the main supporter of this objective, faces a dilemma. Monetary union will not be possible without political and economic pain, yet failure to reach monetary union would mean the collapse of France's European strategy.

The Maastricht goal of fixing European exchange rates and replacing the D-Mark was supported in 1991 by both France and Germany, for different reasons. France wanted to restrain united Germany's newly-enlarged power. Germany wanted to ease its neighbours' fears about that power.

In an article in *Le Monde* before France's referendum on the treaty in September 1992, Mr Edouard Balladur, now France's prime minister and the favourite to beat his Gaullist rival Mr Jacques Chirac in the presidential election, summed up the rationale behind Maastricht and the Emu plan. Unless it was bound by Maastricht, Mr Balladur wrote, Germany would "act as it desires, without taking heed of its neighbours or its partners, without being constrained by any set of common European rules in its role as a military, economic, financial and monetary power in the centre of the continent".

Electing as a result of public distress at the speed and casualties of reform, the coalition has had a tendency to go slow, not merely in the battle against inflation, but also in reforming the costly pension system and the financial sector. Again, Poland's political backlash is milder than that of others. Progress in privatisation, for example, may be even further delayed, but it has not stumbled, as in Hungary. Nor is it in danger of being reversed, as in Russia. Poland's plans for deserving a welcome into the EU are still in place. The prize is visible, but needs to be grasped with both hands.

It is just over five years since (then) Deputy Prime Minister Leszek Balcerowicz launched the biggest of ex-communist "bangs" with a package of radical market reforms. This early courage paid off when Poland was the first country in transition to emerge out of recession in 1992. The private sector now accounts for half of Poland's GDP and nearly 60 per cent of its jobs. The dynamism of this sector, along with a reasonably stable macro-economy, give the ruling coalition a margin for governmental error that many countries of the former Soviet Union would envy.

By comparison with those economies - and the Polish economy of five years ago - the dilemmas facing today's policymakers are

tiny.

Still there

Like the Duracell batteries in the television advertisement, the British prime minister continues to beat the drum long after others have faded from the scene. Mr John Major has been written off with every change of season since he first entered Downing Street just over five years ago, most notably in the weeks before he surprised everyone by winning the election of April 1992, and with increasing frequency after sterling was ejected from the European Monetary System.

Yet he looks set fair to remain in office until an election that need not be held until 1997. As to his fate after that, the outlook when polling day comes will almost certainly look distinctly brighter than it does now.

It could hardly be worse. The Conservatives are so far behind in the opinion polls, and Labour is so far ahead, that both are off the conventional charts. If the electorate behaved in the way they answer mid-term questionnaires, which they rarely do, the Tories would be wiped off the political map. Mr Major himself plumbs new depths of unpopularity.

It is a measure of his determination to survive that he continues to bang the drum in such trying circumstances. He has done so with increasing firmness since the start of the year, in an evident attempt to reinforce his own position as leader of his party, to reassure the Conservatives, and to position them for an electoral battle that most people expect the government to lose.

"The new German equilibrium to which the Germans aspire must be part of a European equilibrium. That is why the [European] Community needs to be strengthened" - François Mitterrand, December 1989

President François Mitterrand and Mr Jacques Delors are the European leaders who have most consistently supported the Maastricht treaty plan to implement European economic and monetary union (Emu) by 1992 or 1993. Mr Mitterrand's 14 years in office expire in May, while Mr Delors has just stepped down from the presidency of the European Commission, after announcing last month he would not stand in the spring elections to choose Mr Mitterrand's successor.

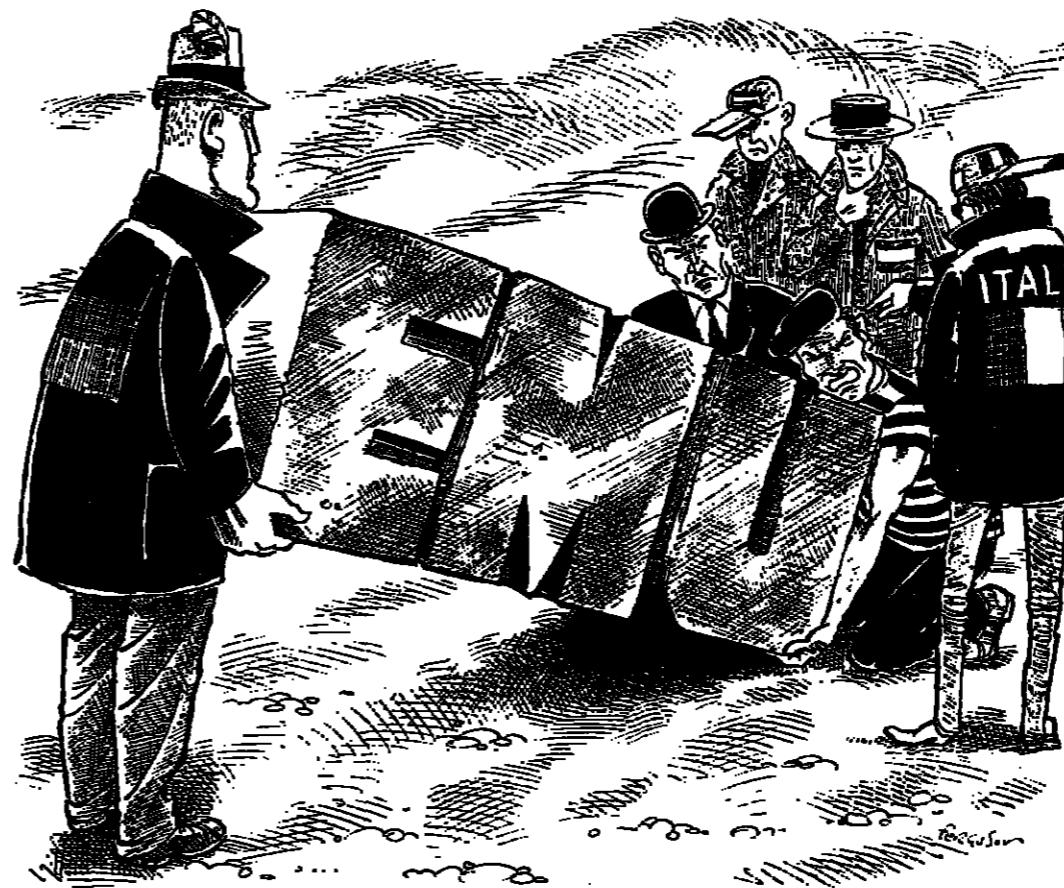
The withdrawal from active politics of Emu's two most important sponsors is an appropriate moment to ask whether the Maastricht timetable to subsume the dominant D-Mark in a common European currency is still feasible. Two conclusions can be reached.

First, realising the third and final stage of monetary union - the irrevocable fixing of exchange rates - by the first target date of January 1992 is nearly impossible. The view of the European Commission that Emu by 1992 is a "definite possibility" is wishful thinking.

Second, achieving Emu by the later date, January 1993, is far from certain.

EMU strain begins to show

Meeting the timetable for European economic and monetary union is looking increasingly difficult, says David Marsh



asm for Emu of the German electorate, which according to opinion polls continues to oppose monetary union by a large margin.

Apart from the attitude of the German electorate, there are political differences between France and Germany on the balance between deepening integration in western Europe and widening it to the east through EU enlargement. Bonn is aware of French anxieties about Germany's potential dominance as the EU expands eastwards.

Last September's CDU document on European integration stated: "In France there are fears that the process of enlargement . . . could transform the Union into a loose grouping of states in which Germany might acquire greater power and thus assume a dominant position. For France, therefore, the issue of deepening the union prior to enlargement is of vital importance."

However, the chances of Franco-German agreement on this issue appear to be slipping. Germany is pressing for decisions to deepen EU political integration that seem unlikely to be accepted by France. Mr Balladur went out of his way at the end of last year to reject the concept of a "federal" Europe hitherto supported by Mr Kohl.

Mr Hans Tietmeyer, the Bundesbank president, has repeatedly stated that a monetary union without accompanying political union would be untenable. That is, he says, because it would lack an institutional structure to ensure non-inflationary economic policies are kept permanently in place across the unified currency area.

In the last two years, the chancellor's warmth towards monetary union has receded. His warnings against efforts by other EU members to weaken the Maastricht criteria have not increased the enthusiasm of the German parliament.

German parliament will not agree the final stage of Emu.

A senior aide to Mr Kohl admits in private that the 1992 conference could be "blocked" by discord between France and Germany on this matter, which would in turn hold up progress on Emu and on eastern enlargement.

There are also problems about economic convergence, particularly in EU members' public finances, one of the chief issues for which the Maastricht treaty sets targets.

While Germany's budgetary position is better than was judged likely two years ago (despite being weakened by unification), France has fared worse than expected.

Weak economic growth and high

unemployment, aggravated by France's maintenance of the franc's link to the D-Mark throughout the upheavals in the exchange rate mechanism in 1992 and 1993, inflated the general government budget deficit last year to 5.7 per cent of GDP, against only 2.7 per cent in Germany, according to the Organisation for Economic Cooperation and Development.

This year, the OECD expects France to record a deficit of 5 per cent of GDP, against 2.4 per cent for Germany, while in 1996 the figures are forecast at 4 per cent and 1.8 per cent respectively. That compares with a "reference value" (or target) for government deficits laid down by Maastricht of 3 per cent of GDP.

Among the other criteria governing EU members' suitability for Emu, the treaty sets a limit for

countries' public debt of 60 per cent of GDP. Inflation rates are meant to be no more than 1.5 percentage points above the three lowest-inflation EU states, while long-term interest rates should be no more than two percentage points above the three best-performing states.

By the treaty, Emu can take place in 1997 only if a majority of EU states fulfil the convergence criteria at the end of 1996.

If this majority is not forthcoming in 1997, Emu is scheduled to go ahead in January 1999 with all those that fulfil the convergence criteria.

Neither France nor Germany is likely to have difficulty fulfilling the inflation and interest rate criteria for 1997 or 1998, while the debt criterion should also be achievable.

Across Europe, however, countries' ability to meet the Maastricht fiscal criteria has been severely impaired by the recession. Despite the economic recovery, the OECD forecasts that only five of the EU's 15 members (Germany, Luxembourg, Ireland, Denmark and the Netherlands) are likely to meet the debt target in 1996, against eight in 1991.

The procedure for entry into the third stage of Emu lays down that the EU may override the fiscal criteria in certain cases. Countries would be allowed to participate in Emu if their deficits were "temporary" or if they had declined "substantially and continuously" to a level "close" to the 3 per cent reference value.

Similarly, countries with debts that are "sufficiently diminishing" and "approaching the [60 per cent] reference value at a satisfactory pace" could also take part.

However, by the terms of Germany's ratification of Maastricht, the country's two houses of parliament must agree that the convergence

criteria have been fulfilled before Emu can go ahead. Given the German public's hostility to Emu, the two chambers seem likely to take a restrictive stance when they examine EU states' convergence performances in coming years.

Even in the unlikely case that a majority of EU states was judged to meet the convergence criteria at the end of 1996, and that was approved by the German parliament, it is still improbable that Emu would take place in 1997.

As a further condition for Emu's third stage, the Maastricht treaty lays down that EU heads of government would have to agree, by a qualified (roughly two-thirds) majority, that realisation of monetary union was "appropriate". In practice, the countries which would be unwilling or unable to take part in Emu at the end of 1996 (UK, Italy, Spain and some smaller countries) would form a "blocking minority".

Even if Germany, France and other members of an Emu "core" fulfilled the criteria in 1998, it is not certain that a small group of countries could accomplish monetary union in 1999. Mr Hans Barber, economics editor of the *Frankfurter Allgemeine Zeitung*, an influential sceptic on Emu, says he believes Emu will probably not take place in 1999. That is, he says, because France would prefer a further large EU member as an Emu participant in addition to Germany - and neither the UK, Italy nor Spain will at that time be ready to join.

Facing these diverse uncertainties, Mr Jean-Claude Trichet, governor of the Bank of France, last month admitted that monetary union at the earliest date of 1997 would be possible only "through will and continued effort". He issued a strong call for further French budget cuts, saying it was "unimaginable" that France should not meet the Maastricht targets next year.

A senior German finance ministry official also underlines the scale of France's budgetary challenges. "We [the German government] have signed a treaty. We are ready to go to monetary union. But we need partners, and it would make no sense if one of those partners were not France. France has agreed to fulfil certain conditions. Whether or not France will achieve them is not something we can influence."

The Netherlands and Belgium, although generally regarded as well-qualified for Emu, also need to tackle fiscal problems, related above all to the two countries' high public debt levels. These are forecast by the OECD for 1996 at 81.4 per cent and 134 per cent of GDP respectively.

The Dutch central bank calculated last year that the Netherlands would need to reduce its annual public sector deficit to 1 per cent of GDP by 1998, hold it at this level for a decade, and achieve average nominal GDP growth of 4 per cent a year in order to reach the 60 per cent public debt target by 2008.

Belgium's difficulties are greater. The finance ministry last year outlined an ambitious plan to reduce the country's public sector debt to 60 per cent of GDP by 2009. It could achieve this, the ministry calculated, by achieving annual primary budget surpluses (the budget balance not counting interest changes) during that period of 6 per cent of GDP - a level of primary surplus nearly double that achieved at present.

The outlook for Emu this century depends on two factors: the restrictiveness with which the German parliament vets the performance of other EU members on the convergence criteria, and the French government's willingness to pursue unpopular fiscal rigour.

The Germans are unlikely to be generous about interpreting the criteria, and the capacity of a new French president to keep his country politically and economically on track for Emu remains unknown.

The monetary union project has already surmounted many hurdles, but the most difficult part of the obstacle race is still to come.

OBSERVER

Buying in bulk

■ Anyone wondering why Hong Kong's property market is on the skids gets at least part of the answer in the latest edition of *Vancouver Magazine*. It compiles an annual list of Vancouver's most expensive homes, based on local property-tax assessments. According to this year's list, Asians own five of the city's six priciest properties. The five have a combined assessment value of C\$30.7m (US\$21.8m), far below what they would fetch on the market.

The rankings remind Vancouverites of the apocryphal newly arrived Hong Kong immigrant who retained an estate agent to show him what was on the market.

After visiting a dozen plush residences without a flicker of interest from the inscrutable client, the agent became impatient: "Aren't you going to buy one?" asked the agent. "No - I'll take all of them," was the reply.

Power luncher

■ It's never too late to take on a new job, as Francis Crick, Nobel Prize winner for his co-discovery of DNA, now 78, can testify. The prestigious Salk Institute in La Jolla, southern California, has persuaded him to become its

president, after 34 years as a researcher and professor at the biology and genetics research facility.

Fund-raising will be Crick's major activity. Salk currently has an endowment of some \$30m; it hopes Crick can raise that to \$200m. That's a tall order, not least because Salk has neither patients nor alumni and must instead rely on high-level schmoozing to raise funds.

Bart Setton, chairman of the academic council, says Crick will be a natural: "He's a celebrity and has very good judgment about people and science . . . Francis is the sort of person everyone would like to say they had lunch with. Even scientists would like to go back and say they discussed dreaming or neuroscience with Francis Crick."

Some lunching. Let's hope Crick worked out a commission deal for himself.

Gentleman, please

■ Imagine the horror at S.G. Warburg when news came that GrandMet, one of Warburg's plum clients, had turned to Morgan Stanley for advice on last week's £1.7bn bid for Pet, the US-based food group.

Having been jilted at the altar by

Morgan Stanley as at the Pet acquisition and even hosted GrandMet's press briefing.

However, the offer document tells a different tale. Morgan Stanley will earn close to £10m in fees from the deal, while Warburg makes £1.3m. So plenty of room for petulance after all.

Donkey lions

■ You have probably never heard of them, but your children have. In 1985 three Stamp brothers - Christopher, Stephen and Timothy, then in their 20s - set up Rare Software, a small company in Twycross, Leicestershire.

Almost a decade later they are all set to become quite rich, thanks to a video game called *Donkey Kong Country*, which Rare Software has developed for Nintendo, the Japanese computer games group.

The game - now being hailed as the most successful video game in history - involves helping Donkey Kong and his sidekick, Dinky Kong, recover some bananas stolen by characters called the Evil Kneymen.

Nintendo says more than 6m cartridges of the game were sold worldwide in the first six weeks since its pre-Christmas launch, representing about £40m in retail sales. Rare stands to make between £1.5m and £20m in royalties this year.

"Donkey Kong Country" has become the fastest selling video game in the history of the industry," gushes Howard Lincoln, chairman of Nintendo of America.

"In virtually every area of the world where it was available . . . the game has literally [sic] blown out of retail outlets."

Truly, the world has gone bananas.

Numbers' game

■ Some (anonymous) wag at Saatchi & Saatchi's head office in London has taken to sending out a fax entitled

Bank of England damps fears of early rise in interest rates

By Robert Chote, Economics Correspondent, in London

Mr Eddie George, the governor of the Bank of England, appeared to damp expectations of an early interest rate rise yesterday, in spite of evidence of steady Christmas high street sales and upward pressure on manufacturers' prices.

Mr George told the Chartered Institute of Bankers in Scotland that he could not yet say "whether or when" interest rates would need to be raised again. This suggests that the increase some City economists expect next month is far from being a foregone conclusion.

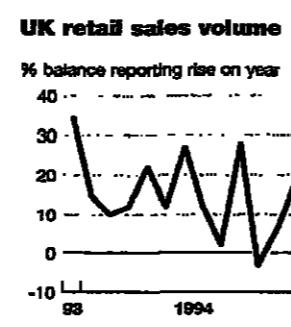
The governor told Mr Kenneth Clarke, the chancellor, last month that he would look closely at Christmas trading to see whether further action was needed to slow economic growth and forestall inflationary pressure. The latest monthly survey of retailers from the Confederation of British Industry, published today, shows that spend-

ing in December was normal for the time of year and in line with retailers' expectations.

"The year finished on a more positive note for many retailers as competitive prices encouraged people to shop," said Mr Alastair Eperon, chairman of the distributive trades survey panel of the CBI, the employers' organisation. The survey is in line with trading statements from big retailers and appears to dispel the apocalyptic predictions of dismal trading by some observers before Christmas.

House of Fraser, the department store group, said sales in the six weeks before Christmas were 10 per cent up on the previous year, having been slow in the second half of the year. Trade in the January sales dipped after a healthy start.

The picture is mixed: footwear, leather and clothing shops reported December sales well up on last year, but specialist food retailers reported trade sharply down. Furniture and carpet stores saw subdued trade. Some 49 per cent of retailers reported



sales up on last year in December, with 30 per cent reporting them down. The net balance reporting a rise was the largest since September.

The underlying trend of the distributive trades survey, according to Mr Sudhir Junanar, a CBI economist, showed growth in high street spending continuing to slow. He added that it was too early to discern the impact of last year's base rate rises.

The financial markets still

expect a further interest rate rise early this year. They were given some encouragement yesterday by figures showing that manufacturers are trying to pass on higher raw material costs to their customers as higher prices.

Manufacturers raised their prices slightly more sharply than City of London economists expected last month, lifting the annual rate of factory gate inflation to a nine-month high of 2.6 per cent, according to the Central Statistical Office. Prices rose by a seasonally adjusted 0.7 per cent in December, although this was largely the result of Budget excise duty increases.

The Treasury said factory gate inflation remained relatively low, but that the figures illustrated the need for tight control of labour and other costs. Fuel and raw material costs rose by 1.5 per cent in December, in part reflecting recent rises in commodity prices.

Bank's caution, Page 8
 London stocks, Page 28

Higher crossborder charges likely to hit low-cost post services

Dutch angry at mail revenue plans

By Ronald van de Krol
 in Amsterdam

Companies that channel their international post through low-cost mailing centres such as the Netherlands could face higher rates from a move to increase crossborder charges among the industrialised countries' post offices.

The Dutch post office, one of the few in the world to be both profitmaking and stock exchange-listed, is today set to vote against a proposal that would require post offices to raise the prices they charge each other for the delivery of incoming foreign mail.

PTT Post said it would vote against the proposal at a meeting in Brussels of the International Post Corporation, even though it is likely to be outvoted by a clear

majority of the IPC's 25 members, which include most European countries and the US and Japan.

If, as seems likely, the price rise is approved, "PTT Post will have no choice but to complain to the European Commission" on competition grounds, Mr Ad Scheepbouwer, managing director, said.

Yesterday, organisations representing a number of big European postal users, including the Federation of European Direct Marketers and the European Mail-Order Traders Association, also condemned the proposed price rises.

In a joint statement, they "urgently requested all European postal operators, regulatory authorities and the European Commission to delay the changes until after full consultation with postal users".

PTT Post, part of KPN, the Dutch telecommunications and postal group which was partially privatised in June, has long been critical of proposals for raising the "terminal dues" charged by one postal authority to another.

Terminal dues are used to settle imbalances in postal flows between countries. If one country delivers more post for another country than vice versa, it is entitled to charge dues to cover its costs.

PTT Post - which has carved out a strong niche for itself as a "remailer" of foreign mail for magazine publishers and other international business customers from its highly automated low-cost base in the Netherlands - says that the price rises will reward inefficiency.

It is also critical of the increases because it says they are

being introduced without any thorough market research to gauge how customers will react.

At present the level of terminal dues between industrialised countries depends on the number of letters delivered and their weight. Under the new system the terminal dues rate would be gradually raised over a six-year period until it equals 80 per cent of the domestic rate for a first-class letter.

For excess Dutch post delivered in Germany, the terminal dues charged will eventually be around three times more than they are at present, Mr Scheepbouwer said. "We should not have to pay for the inefficiencies of the German or French postal systems," he said, adding that Germany and France were both likely to vote in favour of the changes.

India paves way for telecom investment

By Nancy Dunnne and Shiraz Sidhva in New Delhi

India has announced details of the country's plans for liberalising its telephone network, opening the way for hundreds of millions of dollars of foreign investment in telecommunications.

The package, which follows over two years of debate, was unveiled during a visit to Delhi by Mr Ron Brown, the US commerce secretary. Mr Brown welcomed the deregulation of telecommunications and urged India to continue with the pro-market reforms launched in 1991 by Mr P.V. Narasimha Rao, the prime minister. Mr Pranab Mukherjee,

the Indian commerce minister, reassured Mr Brown that India remained committed to liberalisation despite the ruling Congress party's defeat in recent state elections.

US company executives accompanying Mr Brown signed 10 commercial agreements worth US\$1.4bn in power, financial services and telecommunications. Mr Brown and Mr Mukherjee announced the creation of a US-India commercial alliance, a working party of officials, aimed at doubling the volume of bilateral trade in five years. Two-way trade totalled US\$7.4bn in 1993. Mr Brown said "India would get the attention it deserved" from the US government.

The US is India's largest trading partner, and the once-cool bilateral relationship has warmed since the visit to Washington by Mr Rao, last May.

The most significant of the deals signed yesterday was a \$100m plan by US West, the telecommunications group, to build a privately owned telephone network, which is seen in India as a forerunner of other private sector investments in telecoms.

The announcement was soured by the fact that US West's competitors lodged protests over the contract award, because US West's pilot project will seemingly not be put through the same tendering process as other schemes.

Delhi opens tenders for telecoms, Page 4
 US companies win clutch of contracts, Page 4

Europe today

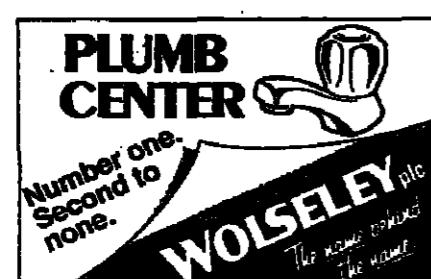
A vigorous storm is expected to cross Ireland and Scotland on its way north-east, bringing severe weather to Ireland and western Britain. From this morning until tomorrow morning, storm force winds may damage houses, trees and commercial buildings. Gusts may exceed 150kph. The west coast may have waves of 7 metres. Western Portugal, Spain, France and the Low Countries will have rain. Most of the continent will be dry and rather sunny. North-east France and southern Germany will have persistent fog. A low pressure system in the eastern Mediterranean will draw cold air from Russia into Greece, causing wintry showers in Turkey and the Aegean.

Five-day forecast

A frontal disturbance will enter the Mediterranean tomorrow and move east. On Thursday, this low will cause snow on the southern slopes of the Alps and strong foehn winds on the northern slopes. A new storm will enter Ireland and Britain on Thursday bringing wind and rain followed by unsettled conditions with showers.

TODAY'S TEMPERATURES

	Madrid	Beijing	Caracas	Faro	Madrid	Rangoon	Toronto
Abu Dhabi	fair	28	Belfast	sun	2	Cardiff	sun
Accra	cloudy	31	Berlin	windy	3	Geneva	14
Algiers	fair	15	Bern	fair	4	Gibraltar	Reykjavik
Amsterdam	cloudy	7	Bogota	fair	5	Glasgow	13
Athens	cloudy	8	Bombay	fair	6	Hamburg	12
Atlanta	sun	20	Brussels	fair	7	Helsinki	10
B. Aires	fair	29	Budapest	cloudy	8	Helsinki	9
B. ham	rain	7	Copenhagen	fair	9	Helsinki	8
Bangkok	sun	33	Dubai	fair	10	Helsinki	7
Barcelona	cloudy	11	Dubrovnik	fair	11	Helsinki	6
			Edinburgh	fair	12	Helsinki	5
				fair	13	Helsinki	4
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				fair	75	Helsinki	-58
				fair	76		



FINANCIAL TIMES COMPANIES & MARKETS

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Tuesday January 17 1995

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IN BRIEF

AIB invests in Polish bank

The Allied Irish Bank has agreed to invest a maximum of £123m (\$1.28m) in Poland's Wielkopolski Bank Kredytowy, which was privatised and listed almost two years ago. Page 16

Hong Kong sees slight rebound

The Hong Kong market rebounded 3.5 per cent yesterday, recouping some of the 5 per cent cumulative losses recorded last week amid fears of a Mexican-style crisis in Asia. Back Page

Rockwell lifts earnings 12%

Rockwell International, the US industrial and defence group, predicts double-digit earnings growth in its current financial year. The company said first-quarter earnings were up 12 per cent at 76 cents a share. Page 17

Milan up 5% in biggest rise for 9 years

Comit Index

Year	Index Value
1984	100
1985	105
1986	110
1987	115
1988	120
1989	125
1990	130
1991	125
1992	120
1993	115
1994	110

The possibility of a hostile raid on Tata Iron & Steel Company (Tisco), India's biggest private-sector steel group, can no longer be ruled out. Aware of this, Tisco is rushing to modernise the company's production against a backdrop of declining import protection. Page 18

Industrial unrest takes toll on gold mines

Industrial unrest, combined with a lower gold price and technical problems at some mines, resulted in a sharp drop in earnings in the quarter ending in December at Gencor, which runs the gold mines for South African mining house Gencor. Page 18

Czech brokers move on reporting

Czech brokerage houses are proposing a move to increase the transparency and efficiency of share dealing on the Prague stock exchange, by reporting all off-market share transactions on the day they happen. Page 19

SG Warburg sells out of eurobonds

SG Warburg, the UK investment bank, has liquidated most of its portfolio of eurobonds following its decision last week to pull out of the market. Page 20

Niche market gives Finnair the edge

Finnair can claim to be one of Europe's most efficient state-controlled airlines after a tough cost-cutting programme that helped power it back to profitability. But its success has much to do with exploitation of a niche market. Page 17

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Chief price changes yesterday			
PRAGUE (cont)			
Prices	216	Headridge	55% + 11
BAF	216	Leeds	15% + 7
Deutsche Bk	716	Leeds Permanent	20
Prudential	200	London & Manchester	20
Prudential	433.5	Merrill Lynch	20
Prudential	710	Metaphor Trials Fonds	20
Prudential	557	Philips	18
Prudential	334	Polyram	18
Prudential	276	Rémy Cointreau	15
Prudential	276	Rolls-Royce	8
Prudential	276	Saatchi & Saatchi	15
Prudential	276	Tomkins	15
Prudential	276	URS	19
Prudential	276	United Biscuits	12
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Prudential	276	WBK	18
Prudential	276	Warburg (SG)	20

Prices closed, New York & London prices at 12.30.

Jan 1995

FINANCIAL TIMES

COMPANIES & MARKETS

Tuesday January 17 1995

US carmaker returns to the black while rivals power ahead, reports Kevin Done

GM momentum runs out at the fast lane

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The group's NAO finally returned to a quarterly net profit in the final three months of 1993 and in the first nine months this year they achieved a net profit of \$197.5bn - but a net loss of \$23.5m in the third quarter sent renewed tremors through Wall Street.

"We are on track to reach our goals," insists Mr Jack Smith, chief executive. "Don't judge us by our third-quarter results. We ran where we thought we would in the fourth quarter."

Given the horrors GM has faced in its domestic automotive operations since the beginning of the 1990s, the turnaround in the last two years - following a boardroom coup in 1992 - has been heroic. Compared with the performance of its rivals, however, the achievements of the world's biggest vehicle maker are modest, at best.

"We are on track to reach our goals," insists Mr Jack Smith, chief executive. "Don't judge us by our third-quarter results. We ran where we thought we would in the fourth quarter."

From 1991 to 1993 GM's North American automotive operations (NAO) ran up losses totalling \$14.9bn - \$3.3bn in 1991, \$5.7bn in 1992 and \$5.8bn in 1993.

For 1994 the target set for NAO was to climb back to a net profit again, hardly an ambitious goal in a US market which was the strongest since 1988. US new vehicle sales rose last year by 8.5 per cent to 15.4m, the third successive year of rising demand.

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INTERNATIONAL COMPANIES AND FINANCE

AIB in deal to invest up to £13m in Poland's WBK

By Christopher Bobinak
in Warsaw

The Allied Irish Bank has agreed to invest a maximum of £13m (\$28.28m) in Poland's Wielkopolski Bank Kredytowy (WBK) which was privatised and listed almost two years ago.

The move comes amid renewed interest from foreign banks in establishing a presence in Poland. Commerzbank and the Westdeutsche Landesbank recently took stakes in existing local banks and the Dresdner Bank/BNP venture opened a subsidiary in Warsaw. Nine foreign banks, including Citibank and Creditanstalt, have been present in Poland since 1991.

The decision by the AIB group, which has been acting

as an adviser to WBK since 1992, will give the Poznan-based bank a strategic investor alongside the European Bank for Reconstruction and Development (EBRD) which has held a 26.5 per cent stake in the bank since it was privatised.

The AIB entry is to be effected through an agreement to guarantee a new WBK share issue which is due to open later this month. The issue of 11.2m shares amounts to 16 per cent of WBK's increased capital and the AIB could well be left with the lion's share of the new equity given the present low morale among local investors.

Should the issue be taken up, the EBRD has agreed to sell the AIB some of its shares to give the Irish bank at least an 11 per cent stake in WBK. The

AIB has said it wants to limit its share in the Poznan bank to no more than 16.3 per cent.

The National Bank of Poland, the central bank, has yet to approve the AIB offer and the minimum price for the new share offer has not been announced.

WBK shares were yesterday trading at 6.55 zlotys, which represented a 2.2 per cent drop on the previous day's price and followed the news of the AIB move.

The current market price of WBK at 377.3m zlotys (\$156m) with the EBRD stake worth 107.5m zlotys which represents a threefold increase in its original \$13.3m investment. WBK reported net profits of 59.2m zlotys on a balance sheet worth 2.8bn zlotys after 11 months of last year.

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Details of Vard loan revealed

By Karen Fossi in Oslo

Vard, the troubled Norwegian cruise group, yesterday disclosed further details about a \$62m loan announced last Friday which enables the group to undertake a major financial restructuring and to concentrate on cruise operations.

The loan was used to pay off debt of \$55m which matured last Wednesday and was held partly by a group of foreign lenders with the group's principal Norwegian banks providing liquidity to fund the repayments.

Trading in Vard's shares recommenced yesterday on the Oslo bourse but the price closed down Nkr15 to Nkr12. The shares traded at Nkr15.50 on January 6 immediately before the suspension.

Vard said \$20m of the new loan was supplied by Norex America, an industrial group.

Another \$2m was provided by Mega Pacific, a Norwegian company owned by Mr Terje Mikalsen, former Vard chairman. Vard said the remaining \$40m of the loan was supplied by Den norske Bank, Union Bank of Norway and Fokus

Bank and matures on December 31, 1998 with partial repayment before June 15.

The loan will enable Vard to start work on a financial and industrial restructuring of its Kloster Cruise unit.

Vard will seek approval from shareholders late in February to issue new shares to raise up to a minimum of Nkr150m by June 15.

The group also plans to inject a minimum of \$40m into Kloster Cruise by June 30 and to offer a secondary sale of its Kloster Cruise shares to raise another \$40m by December 30.

Annual losses increase at Snecma

By David Buchen in Paris

Snecma, the French state-owned aero-engine maker, saw its losses increase and its turnover shrink in 1994, according to its new chairman, Mr Bruno Dufour. He forecast that a recovery in new orders would not come for another two to three years.

Mr Dufour, the former head of GEC-Alsthom Electromecanique, said that last year's loss was higher than the FFr62m recorded in 1993, while turnover fell to FFr10.4bn (\$1.96bn)

last year from the 1993 level of FFr10.9bn and new orders dropped to FFr6.5bn from FFr7.1bn in 1993.

Mr Dufour predicted Snecma would make about FFr10bn worth of sales this year and take in some FFr7.5bn-FFr8bn worth of new orders. This is still below the FFr3.3bn level of orders booked in 1992, prompting the loss of a further 500 jobs by the end of this year. The workforce will fall to 11,650.

He complained of the French defence ministry's pressure on

the company to reduce the cost of the M88 engine it is supplying for the new Rafale fighter. It noted that the French state was letting its role as customer undermine its interest as Snecma's shareholder.

However, the price pressure on Snecma has been accentuated by Aérospatiale's admission last week that it was ready to agree to French defence ministry demands in the interest of helping the government sustain its ambitious military procurement pro-

gramme.

The decision on whether to include companies' shares in the different indices includes an assessment of their market capitalisation, liquidity and representativeness of the different activities of the businesses quoted on the bourse.

New index planned by Paris bourse

By Andrew Jack

In Paris

The Paris stock exchange is planning to launch a new market index for mid-size companies by the middle of this year.

The index - provisionally known as the "mid-CAC" - will provide a measure of the performance of the share prices of about 100 companies with market capitalisations in the middle range of all quoted stocks.

It builds on the primary index of the leading stocks on the bourse, known as the CAC-40, and also two other broader-based indices launched by the market just over a year ago.

Mr Jean-François Théodore, chairman of the Paris bourse, confirmed that the expert panel which draws up the criteria for indices had met to discuss the mid-CAC for the first time last week.

The aim will be to offer an index which is representative of all quoted companies, excluding the blue chip businesses or those at the very low end of the market.

Mr Théodore said the aim was to launch the new index by the end of the first half of 1995. While the detailed plans are still to be agreed, it was likely to cover companies with capitalisation of about FFr15bn and with a turnover of up to FFr5bn and with a turnover of

Component stocks for the bourse's indices are determined by a panel of independent experts which meets four times a year.

They met most recently last week and made a number of changes including removing Euro Disney, the Paris-based theme park operator, from the CAC-40 and adding the Eurotunnel, operator of the Channel tunnel, and Renault, the vehicles group that was partially privatised last year.

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Germany's seventh-largest bank aims to improve its position

BHF-Bank is working hard on its strategy

As German banks lick their wounds over last year's poor financial performance, one of their number is concentrating hard on a far-reaching change of strategy designed to increase profits sharply in the late 1990s.

This is the year that the refocusing of activity and management, streamlining announced by Frankfurt-based BHF Bank last September should start to become apparent. But profits will not benefit for two or three years.

"In 1996," says a determined Mr Wolfgang Strutz, the bank's senior partner, "profits should already show a considerable improvement from the measures we are taking". BHF intends to focus more intensively on three core areas - corporate banking, financial markets and private banking - and enhance its competitive strength by concentrating on product and service quality rather than pure loan volume.

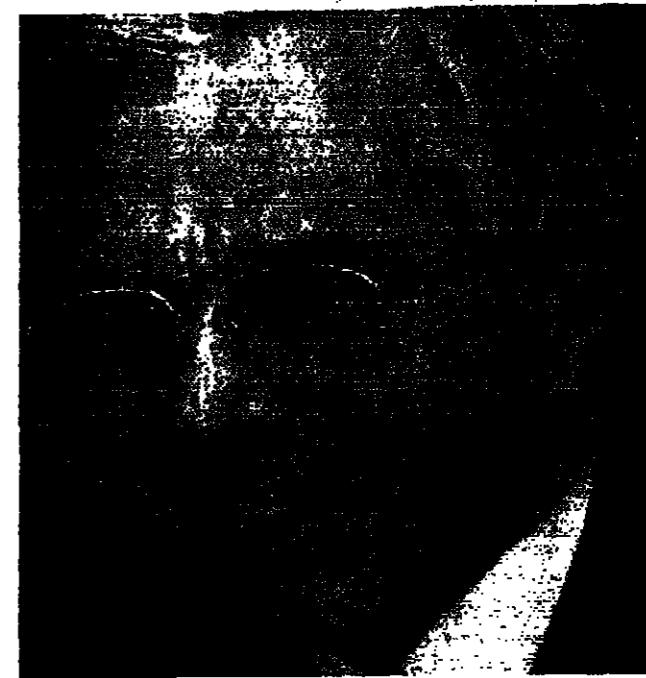
From its position as the country's seventh largest quoted bank with group assets of DM58bn (\$31.8bn) and 3,300 employees, BHF wants to become a leading European advisory bank for medium and large companies, one of Germany's top traders in domestic securities and foreign exchange, and a foremost name in asset management. It is hiring sales, trading and research specialists, reducing decision-making hierarchies and introducing performance-based salaries.

However, Mr Strutz is aware that not all observers are convinced the bank will achieve fully its ambitious aims, which will cost time and money. "I have the impression that a number of people outside the bank, including analysts, have not really recognised the opportunities we are creating for ourselves". Mr Strutz makes clear his determination, and that of the other partners, to see the new strategy pushed through quickly. "If we just let things flow along steadily and take more time, we will not

develop anything like the necessary impetus." One of the most visible aspects of the bank's more dynamic approach will be its change of status from a partnership to a joint stock company, or Aktiengesellschaft (AG). Shareholders will vote on this at May's annual meeting; more than half the share capital is in firm hands, including those of the Allianz insurance group, DG Bank and Munich Re.

The move to AG status will give managers more freedom to concentrate on their specialised fields and mean that partners will no longer be personally liable for all parts of the business. By becoming directors, as in any other quoted bank, rather than managing partners, they will lose some cachet but be freed from the burden of having to watch over the whole spectrum of operations.

"We certainly give this part-



Wolfgang Strutz: focusing on three core areas

loans will now mainly be offered with fee-earning products such as liquidity, risk and investment management, trade financing and corporate finance services.

"This is ambitious," admits Mr Strutz. But he stresses the bank is not overreaching itself. "Our aim is to improve overall profitability over the medium term." In 1993, operating profits rose by 20.5 per cent to DM320m. Last year, with bond market turmoil hitting own-account dealings and risk provisions raised after the Schenckel property and Balsam/Propedco factoring collapse, profits eased by 0.7 per cent to DM310m in the first 10 months.

One analyst who has doubts about the likely benefits from BHF's restructuring is Mr Bryan Crossley at Hoare Govett, the UK stockbroker. He says a flow of rights issues has kept profitability "at rather humdrum levels"; although 1993 profits were 81 per cent higher than in 1992, earnings per share were up by only 36 per cent.

If the bank tries to make its capital work harder, this relatively poor profitability should improve. "But this is likely to be a steady rather than spectacular process," says Mr Crossley. More optimistic is Mr Thomas Radinger at Bayerische Vereinsbank, although he also points out the high costs. "I'm convinced it's the right step," he says. BHF now has two years to prove this.

Changes to the group organisation may not produce profits for two years, writes Andrew Fisher

partnership status up with some sorrow," says Mr Strutz. But by becoming an AG, the bank will also clear up confusion among shareholders, especially those abroad holding some 25 per cent of the shares, to whom the idea of a quoted bank as a partnership is incongruous.

The change to an AG will be one of the most significant in the bank's history. The present bank was formed in 1970 when Berliner Handels-Gesellschaft merged with Frankfurter Bank (both founded in the mid-1850s) to form BHF-Bank (Berliner Handels und Frankfurter Bank).

BHF took a bold step in 1983 by moving out of retail banking to concentrate more on its merchant banking activities.

But the bank's commercial edge still needs sharpening. Hence the latest shift of strategy under which corporate

trading on the lending side and with Credit Commercial de France and Charterhouse in the UK (of which CCP and BHF own 90 per cent) on mergers and acquisitions. BHF also hopes to draw on Charterhouse's experience in bringing more medium-sized German companies to the stock market.

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FIDELITY DISCOVERY FUND

Société d'Investissement à Capital Variable

Kansallis House - Place de l'Etoile

L-1021 Luxembourg

R.C. Luxembourg B 22.250

NOTICE OF EXTRAORDINARY GENERAL MEETING

Notice is hereby given that an Extraordinary General Meeting of Shareholders of the Fund in Luxembourg on Wednesday 15th February 1995 at noon to consider the following proposed amendments to the Articles of Incorporation:

AGENDA

1. Deletion in paragraph 2 of article 24 of the Articles of Incorporation of the terms "in Luxembourg" in the two places where they appear.

2. Amendment of the "Valuation Regulations", sub-paragraph B(ii) of article 24 of the Articles of Incorporation so that it reads as follows:

"(ii) the value of any bond, time note, share, stock, debenture stock, subscription right, warrant, option or other investment or security which shall be listed or dealt in upon any stock exchange shall be determined as at the time of valuation (as the Board of Directors may by resolution direct) on any Valuation Date by taking the last available closing price (or if there has been no sale, at the closing bid price) on the Valuation Date on the stock exchange that is normally the principal market for such security, all as reported by any means in common use or, if the Board so decides, at the last available price at the time when the valuation is carried out, or in event of emergencies or unusual circumstances regarding trading of such security, if the Corporation considers that such price does not reflect the fair market value thereof, it may substitute such figure as in its opinion represents the fair market value".

3. Deletion in the "Valuation Regulations" Subparagraph E, (a), E (b) and E (c) of Article 22 of the Articles of Incorporation of the terms "close of business" and replacement by the "time of valuation".

Subject to the limitations imposed by the Articles of Incorporation of the Fund with regard to ownership of shares by US persons or of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares, each share is entitled to one vote. A shareholder may attend and vote at the meeting or may appoint a proxy to attend and vote. Such proxy need not be a shareholder of the Fund.

Shareholders are advised that a quorum of fifty percent of the shares outstanding of the Corporation present or represented is required in order to constitute a valid meeting and the resolutions must be carried by a majority of two-thirds of the shares at the meeting.

10th January 1995
By Order of the Board of Directors

Fidelity Investments

FIDELITY FRONTIER FUND

Société d'Investissement à Capital Variable

Kansallis House - Place de l'Etoile

L-1021 Luxembourg

R.C. Luxembourg B 20.494

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INTERNATIONAL COMPANIES AND FINANCE

End to monopoly on Canada's cable franchises sought

By Bernard Simon in Toronto

Canada's telephone companies have asked for an immediate end to cable-TV operators' government-sanctioned monopoly on cable franchises.

The call comes amid an increasingly intense tug-of-war as the phone companies and cable operators seek a competitive edge in the other's business. The Canadian Radio-television and Telecommunications Commission (CRTC) is due to start hearings on March 8 on the regulatory implications of the rapid convergence of phone, TV and computer technologies.

Last week, Rogers Communications, the biggest cable company, gained an order to raise its stake in United, the phone companies' main rival, in the long-distance market, from 25 to 67 per cent. Rogers said a decision whether to exercise the option would hinge on indi-

cations that the regulatory climate in the long-distance sector would be improved to create a more equal balance between recent entrants and the powerful Stentor consortium of local phone companies.

Stentor, whose members include Bell Canada, the country's biggest phone company, yesterday called for the convergence of rules for the phone and cable-TV industries, and the inter-connection of phone and cable networks. It promised to spend C\$30m (US\$21m) on the development and production of increased Canadian content on TV, plus C\$30m on research and public education.

Although the phone companies held a monopoly on long-distance service until 1992 and still have the local market to themselves, they have proved agile in beating off competitors in their own sector, and driving into new businesses.

Rockwell lifts earnings 12% in first quarter

By Tony Jackson in New York

Rockwell International, the US industrial and defence group, predicts double-digit earnings growth in its current financial year. It also said its \$1.6bn acquisition of Reliance Electric, due to be completed this month, is now expected to add to earnings in the first year.

The company, which makes industrial controls as well as rockets and missiles, said first-quarter earnings were up 12 per cent at 76 cents a share. Commercial and international sales made up 69 per cent of the total, compared with 64 per cent a year ago.

Sales of defence electronics were down 30 per cent due to

the completion of a major contract. However, defence electronics sales for the full year were expected to be at least equal to last year's.

Sales and profits in telecommunications and avionics were depressed in the quarter, but earnings from both were expected to improve in the second half. Earnings in automation were up 76 per cent in the quarter, and in motor components by 39 per cent. Earnings in graphic systems almost doubled, helped by higher sales of newspaper printing presses.

Group sales in the quarter rose 1 per cent to \$2.62bn and net income by 10 per cent to \$164m. Rockwell's shares fell 5% to \$36.75 in early trading.

Microsoft settlement faces court challenge

By Louise Kehoe in San Francisco

Microsoft's anti-trust settlement with the US Justice Department is to be challenged by lawyers representing the company's competitors and customers at a court hearing in Washington DC on Friday.

The anti-trust settlement, arrived at last July after four years of investigation by the Federal Trade Commission and the Justice Department, requires court approval. The normal period for comment from other interested parties has passed, so the settlement had been expected to be approved by the court without further debate.

However, in an unusual move, Judge Stanley Sporkin, who is hearing the case, has invited two lawyers - one representing a Microsoft customer and the other an unnamed group of competitors - to present their views.

Both lawyers have previously submitted written protests, arguing that the settlement fails to increase competition in software.

Mr Gary Reback, who is representing the unnamed competitors, has filed a brief arguing that Microsoft is using its dominance in PC operating systems to gain ground in other sectors of the software market.

Microsoft denies these charges and maintains that all aspects of its business were thoroughly investigated by the Justice Department. "There have been ample opportunities for anybody to share their concerns with the court or the government. This is a 13th hour action," it said.

Under the proposed settlement, Microsoft will modify the terms under which it licenses computer manufacturers to use operating system software.

Finnair cashes in on niche market operations

Share offer aims to capitalise on its strong position, says Christopher Brown-Humes

At Mr Antti Potila, Finnair president, whether his small airline in remote northern Europe can compete successfully against the giants of commercial aviation in an increasingly liberalised market and he replies unhesitatingly: "Of course we can. Size isn't decisive. It's efficiency that counts."

Finnair - dubbed "the Alaska Air of Europe" by one analyst - can claim to be one of the continent's most efficient state-controlled airlines after a tough cost-cutting programme that has helped to power a strong return to profitability.

But the reasons for its success go deeper. "It is a nice little niche operator in a market which others don't want to attack," says Mr James Halstead, aviation analyst at Swiss Bank Corp in London.

Finnair is looking to capitalise on this position, deciding to offer up to 12m new shares to

domestic and international investors. The aim is to raise around FM500m to strengthen its balance sheet and help fund a FM1.7bn programme to replace its ageing DC-9 fleet with second-hand MD-80s. The move could cut state ownership in the company to 67 per cent from 71.5 per cent as part of the government's ongoing privatisation programme.

The company's ambitions are supported by the turnaround in its financial performance. After three years in the red, it made a FM119m (US\$21m) profit in the year to March 1994 and is set to register even better figures in the current fiscal year.

The performance has been helped by cost-cutting, which has raised productivity sharply and lowered staff numbers from 11,400 to 9,500 over four years.

But the airline is also benefiting from the strong recovery in the Finnish economy, where it has a de facto monopoly, and

from the rapid expansion of business to destinations in the Baltic states and Russia. In its last financial year, the airline carried 218,000 passengers to or from the former Soviet Union, compared with 133,000 four years earlier.

The development of this business has also benefited Finnair's international traffic and enhanced Helsinki's position as a gateway hub.

Finnair has an alliance with Lufthansa, the German airline, but it has steadfastly eschewed any partnerships which might compromise its independence. Indeed, it bailed out of an alliance with SAS, Swissair and Austrian Airlines four years ago precisely because it feared it might lead to a loss of independence.

The airline also co-operates with two smaller airlines, Sweden's Transwede and Denmark's Maersk, to help it build up business out of Stockholm and Copenhagen. In particular, it is looking to develop Stockholm as a secondary hub to enable it to exploit opportunities offered by the liberalisation of the EU's commercial aviation market.

Finnair, Europe's 14th largest airline, maintains it has more to gain than lose from EU liberalisation. "We don't think any of the big airlines will be interested in coming into the Finnish domestic market where tariffs and volumes are low," says Mr Potila. But he admits that Finland's geographic position on the edge of Europe is also a helpful deterrent.

Such ambitions would almost certainly force it to strike a deeper alliance with another airline than it has been prepared to countenance until now. At that point the small size of the Finnish group's home market could prove a handicap if it does not seem an attractive commercial opportunity.

A further uncertainty is the

First Interstate income increases 36%

By Richard Waters in New York

Shares in First Interstate climbed 52% to 573c yesterday morning as the California-based regional banking group beat all but the most optimistic market forecasts with a 36 per cent jump in after-tax income in the final quarter of 1994.

Both lawyers have previously submitted written protests, arguing that the settlement fails to increase competition in software.

Mr Gary Reback, who is representing the unnamed competitors, has filed a brief arguing that Microsoft is using its dominance in PC operating systems to gain ground in other sectors of the software market.

Microsoft denies these charges and maintains that all aspects of its business were thoroughly investigated by the Justice Department. "There have been ample opportunities for anybody to share their concerns with the court or the government. This is a 13th hour action," it said.

Under the proposed settlement, Microsoft will modify the terms under which it licenses computer manufacturers to use operating system software.

The bank's earnings were underpinned by a steady turnaround in the California economy, which accounts for half of its business.

The results also continued to benefit from last year's restructuring, as the bank cut costs by centralising parts of its operations.

What small cost increases

were seen last year were largely due to the nine acquisitions made during 1994. First Interstate said non-interest costs, excluding a \$14m restructuring charge, rose only 1 per cent, to nearly \$1.1m.

Total revenues climbed 14 per cent to \$3.4bn, fuelled by a 19 per cent rise in average loans and leases and a 23 basis

point improvement in the bank's net interest margin, to 5.14 per cent.

Fourth-quarter net income was \$212.7m, or \$2.65 a share, up from \$155.4m, or \$1.90. Full-year net income was \$733.5m, or \$8.71 a share, down from \$736.7m, or \$8.86. The 1993 figures benefited from a \$200m credit from an accounting change.

The sale of Alexxis, to CNA Financial, follows the \$30m disposal of the company's personal lines business in the US late last year for \$30m.

Profits from the sales will partly offset charges from cost-cutting and other events. A&A has warned it will show "a significant loss" for 1994. Costs of settling or building reserves against outstanding lawsuits are expected to result in some of the biggest charges.

CNA acquires Alexander offshoot

By Richard Waters

Alexander & Alexander, the world's second-largest insurance broker behind Marsh & McLennan, took another step in its restructuring programme under way since last summer with the sale of an administration company for \$45m.

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Higher costs force Goodyear to raise prices

By Richard Waters

Goodyear, the US tyremaker, led another round of price rises in the US yesterday as it announced increases of between 3 and 5 per cent.

However, the rises, which affect only replacement tyres, are being prompted largely by higher costs and are

unlikely to lift the company's profit margins, analysts said.

The latest increases, to take effect on February 15, follow an earlier round of price rises last October, also led by Goodyear. At that time, replacement tyre prices went up by between 2 and 4.5 per cent.

Goodyear, like other manu-

facturers, has faced sharply higher natural rubber prices, due in part to poor crops in Asia which limited supply last year.

The company also agreed a new contract with the United Rubber Workers union last year which guaranteed hourly paid workers a pay rise of 16 per cent over three years.

Tyremakers have been under pressure from US automotive manufacturers to hold down prices of tyres for new vehicles.

However, the higher-margin replacement tyre market accounts for about three-quarters of tyre sales, allowing Goodyear and others to recover much of their higher costs.

SUMMARY OF GOLD MINING COMPANIES' RESULTS FOR THE QUARTER ENDED 31 DECEMBER 1994

Interim dividends were declared as follows (cents per share or stock unit):

- Beatrix	60	- Stilfontein	40
- St Helena	190	- Grootvlei	25
- Unisel	35	- Kinross	200
- Winkelhaak	150	- Leslie	30

	Beatrix Mine (A division of Buffelsfontein)	Buffelsfontein Gold Mining Co Ltd	The Grootevllei Proprietary Mines Ltd	Klerksdorp Mines Ltd	Lamie Gold Mines Ltd	Oryx Mine (A division of St Helena)	St Helena Gold Mines Ltd	Stilfontein Gold Mining Co Ltd	Unisel Gold Mines Ltd	Winkelhaak Mines Ltd
Company registration number	0520304005	0100066008	0300250005	5001124008	0520742006	9252000000	1302120000	0520312006	0520312006	0520304005
Issued shares	10 000 000 ordinary 54 000 000 ordinary	11 438 818 ordinary 15 283 000 cum pref	16 000 000 ordinary	16 000 000 ordinary	Oryx Gold Holdings Limited 165 000 200 ordinary	9 825 000 ordinary 3 625 005 "A" cum pref 2 625 005 "B" cum pref 2 425 000 "C" cum pref	13 662 500 ordinary	28 000 000 ordinary	12 181 000 ordinary	
Operating results										
Gold produced (kg)	3 316 Sept 94 3 304 6 620	2 394 2 836 5 230	575 620 1 195	2 853 3 010 5 863	651 643 1 294	140 65 205	1 350 1 330 2 680	244 267 511	1 060 1 063 2 123	2 582 2 558 5 240
Yield (kg/t)	6.1 Sept 94 6.1 6.1	4.3 6.0 5.1	5.0 4.9 5.0	6.4 6.5 6.4	6.3 6.3 6.3	2.5 1.3 2.0	6.4 6.7 6.5	6.8 6.3 6.3	6.8 6.6 6.7	
Ore milled (tons)	542 000 Sept 94 542 000 1 084 000	553 000 471 000 1 024 000	114 000 125 500 910 000	446 000 465 000 205 400	103 300 102 100 105 000	56 000 49 000 41 400	214 000 200 000 141 000	266 000 268 000 534 000	165 000 170 000 336 000	380 000 400 000 780 000
Gold price received (R/kg)	44 012 Sept 94 44 724 44 368	44 908 44 745 44 396	44 019 44 467 44 211	43 751 43 647 43 363	43 791 43 640 42 888	42 538 42 538 42 888	44 132 44 348 44 438	43 706 44 438 44 103	43 930 44 555 44 247	
Working costs (R/kg)	24 492 Sept 94 25 082 24 756	26 496 39 310 42 600	41 910 38 357 40 346	28 795 27 739 28 735	36 226 36 022 36 130	Working costs are capitalised	34 840 34 572 34 656	38 406 33 205<br		

INTERNATIONAL COMPANIES AND FINANCE

Slimline Tisco bolsters takeover defences

India's biggest private steel group is modernising and rationalising, says Kunal Bose

A few years ago it would have been unthinkable, but India's new business environment, of a hostile raid on Tata Iron & Steel Company (Tisco), the country's biggest private-sector steel group, can no longer be ruled out.

The Tata group's low equity holding in Tisco has made the company, with its turnover of nearly Rs40bn (US1.27bn), vulnerable. Aware of this, Tisco is rushing to modernise production against a backdrop of declining import protection. The Tata group, India's largest conglomerate, is raising its stake from a little over 7 per cent to 15 per cent.

If the strategy succeeds, Tisco will provide a good example of how India's economic reforms have wrought a transformation in one of its older, more hidebound industries.

Tisco has made a preferential allotment of 300 warrants to the Tata group of companies which can be converted into an equal number of shares by April 1996. Tisco's main defence is the nearly 44 per cent holding by the government-owned financial institutions.

Since Mr Swraj Paul, chairman of the UK-based Caparo group, made an abortive bid for DCM and Escorts, two

Indian industrial groups in 1984, the Indian federal government has supported the existing management provided they have a good track record.

But the times are changing and the Tata group can no longer afford the luxury of running Tisco with a small shareholding.

Tata is raising its stake in Tisco to 15 per cent, but even that would be no guarantee against a hostile raid

"We no doubt will feel better with 15 per cent equity than the present 7 per cent," said Mr J.J. Irani, managing director. Even a 15 per cent shareholding would be no great insurance against a hostile raid, though, since more than 43 per cent of Tisco's equity is held by the public.

Tisco believes it needs stability of management and ownership as it continues to spend heavily on modernisation and capacity expansion to meet competition from imports and from other producers which are setting up plants in India's liberalised steel market. Only when this is complete will it be properly secure against attack.

The investment of nearly Rs10bn in three phases, completed in October last, has modernised Tisco's steel fac-

raised its share of the Indian steel market to 14 per cent from 11 per cent in the first half to September 30 1994, would have been "marginalised if not eliminated", Mr Irani said.

Modernisation alone would not have helped, had Tisco not transformed itself from a manufacturer in a protected seller's market to a market-driven company in a buyer's market.

In the process, the Indian consumer is finally getting a better deal.

For many years, the Indian steel industry had operated on a cost-plus basis.

"Nobody was really concerned about cost. The entire emphasis was on production. But the removal of protection

from imports meant that margins can be improved only by reducing cost and changing the product mix. For the first time in many years, the cost of production at Tisco declined last year. And the trend is continuing this year," Mr Irani said.

The biggest challenge will be to reduce the wage bill, which

constitutes 17 per cent of the production cost. Tisco is saddled with more than 27,000 workers at its older Jamshedpur factory, whereas Essar's 2m tonne steel plant fast nearing completion at Hazira in Gujarat will make do with 1,200.

Tisco has phased out its plate mill, wheel and axle plant and a heavy structural unit which did not offer economies of scale.

"We have decided to dedicate 68 per cent of our steel-making capacity to flat products for which the demand is growing fast. The balance capacity will be used to make long products," said Mr Irani.

The product mix has been reorganised to maximise profit. The long-term objective of Tisco, which has managed to

With his new plant Mr Irani

may yet prove his critics

wrong.

income also increased, to R19,404/kg compared with R17,678/kg.

However, the ageing Buffelsfontein mine had a poor quarter, due largely to faulting and seismic activity, as production dropped to 2,394kg, down from 2,838kg in the previous quarter and well down on the 3,500kg achieved a year ago.

As a result, Mr Dale said that the mine's workforce would be reduced to 5,000 from its current 6,500.

He warned that, given the lack of accessible new deposits, the best outlook for the mine was a further 24 months of underground operations and the likelihood was that the mine would shut down some time before that.

Meanwhile, working costs rose 4.9 per cent to R33,654/kg from R32,697/kg while working revenue dropped 6 per cent to R73,424/kg, down from R75,082/kg in the previous year.

As a result, after-tax income improved to R33.1m compared with R31.3m and distributable

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INTERNATIONAL COMPANIES AND FINANCE

Caltex raises its profile in Sumatra

Chevron-Texaco joint venture is reorganising, writes Robert Corzine

International oil companies have always had diverse interests, although few go so far as to list bird and butterfly gardens among their ancillary activities.

But for PT Caltex Pacific Indonesia (CPI), the joint venture between Chevron and Texaco of the US that operates in the remote rain forests and swamps of central Sumatra, the provision of parks, hospitals, mosques, housing and other social infrastructure has long been part of its mainstream operations.

Caltex's prominent role in Sumatra contrasts with an otherwise low public profile. Such a strategy has been deliberate even though Caltex dominates Indonesia's oil production and is a big contributor to the US parent companies.

But the company has recently raised its profile, partly because it faces growing competition for capital from its shareholders. Late last year a group of US energy analysts from Wall Street institutions made their first visit to the sprawling Sumatran operation.

Caltex's 6,400 employees and 18,000 contractors operate across a wide swathe of Sumatra. Production from more than 100 fields, including giants such as Minas and Duri, averages 720,000 barrels a day, about half of Indonesia's total output and equivalent to just over a quarter of total UK North Sea output.

The company, which operates as a production sharing contractor to Petromina, the state oil company, provides 10 per cent of Indonesian government revenues. Its relatively low cost output accounts for



about a fifth of Chevron's worldwide production and 16 per cent of Texaco's total output.

CPI is run separately from Caltex Petroleum, a sister company involved in refining and marketing in Africa and Asia, although the downstream division is a big contributor to the US parent companies.

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The company, which operates as a production sharing contractor to Petromina, the state oil company, provides 10 per cent of Indonesian government revenues. Its relatively low cost output accounts for

Haven, senior vice-president in Sumatra, in explaining why the company has chosen to reorganise into strategic business units.

Caltex, for example, is the second-largest power generator in Indonesia. The complex task of building roads over hundreds of kilometres of swampy ground led to the creation of an extensive civil engineering division with the largest fleet of Mack dump trucks in the world.

"There's not many people in the world who can move dirt like we can," says Mr Haven.

Caltex looked to its US parents for possible models for restructuring. But political and cultural considerations in Indonesia mean one US innovation that cannot be imported is lay-offs and pay cuts.

"At the same time we have to be profitable for shareholders and maintain oil production for the nation," notes Mr Haven. "From a business point of view that causes a huge gulp."

Caltex has so far set specific targets for cost savings. That might be explained by lingering worries among employees that "empowerment" for some really means redundancy for many others.

But company managers say at this stage of the reforms they are more interested in the efficiency gains which they hope will flow from organisational changes and the increased use of contractors.

They also hope the emphasis on greater efficiency will stand the company in good stead

when approaching Chevron and Texaco for additional business units.

Although Caltex has 6bn barrels of recoverable reserves in Sumatra, most of it is heavy oil that can only be produced using capital intensive and technologically complex "enhanced oil recovery" techniques.

At Duri, massive amounts of high pressure steam generated by burning 60,000 barrels of oil a day are injected into the ground in the biggest "steam flood" project in the world.

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COMPANY NEWS: UK

After market withdrawal, portfolio liquidated with sale to Merrill Lynch

Warburg sells out of eurobonds

By Nicholas Denton and Martin Brice

SG Warburg, the UK investment bank, has liquidated most of its portfolio of eurobonds following its decision last week to pull out of the market.

Warburg said yesterday it had held an auction of the securities which was won by Merrill Lynch, the US investment bank and the largest eurobond manager. Warburg invited bids from Merrill and just one European bank on the day it announced its withdrawal and 180 redundancies.

Merrill Lynch bought eurobonds worth \$350m, including

all of Warburg's eurodollar holdings and bonds denominated in other currencies. It said it had already disposed of 95 per cent of the paper.

Warburg said the process was now complete. "That is now history", an executive said. Warburg is credited with founding the eurobond market in 1963, making its withdrawal from the market particularly significant. An investment banker closer to the transaction said Warburg had to move rapidly because it would have found it harder to get a good price with a gradual, more public liquidation.

Warburg, which intends to focus on sterling bonds

directed towards UK institutional investors, did not sell sterling-denominated securities in the transaction.

The liquidation is further evidence that Warburg is fully committed to withdrawing from eurobonds, despite market speculation to the contrary, prompted by the fact that its executives have not yet stepped down from various euromarket industry associations. The bank was absent from Republic of Finland's 15-year \$250m eurosterling issue, launched last week.

The individual elements in Warburg's portfolio were small, with the largest package of bonds from one issue

valued at about \$30m.

Warburg ran the books last year for a \$200m bond for SmithKline Beecham, the US-UK pharmaceutical company, and reportedly retained a significant part of the unsold securities. However, Merrill said yesterday its package did not include SmithKline bonds - contrary to reports that it had acquired \$100m of the securities.

Warburg is also pulling out of government bonds in some continental European currencies but analysts said it would have less difficulty unwinding its positions in what were more liquid markets.

Goldman cuts jobs, Page 8

Leeds buys £300m mortgage portfolio

By Alison Smith

Leeds Permanent, the UK's fifth largest building society, is buying five residential mortgage businesses with gross assets of more than £300m from London & Manchester, the life insurance and financial services group.

Leeds is paying about £16m in cash consideration, with the exact price to be determined according to the size of the mortgage book when the deal is completed early in March.

The gross mortgage assets totalled £333m at the end of last year, but Leeds expects this to have fallen to about £310m on completion.

Leeds said there are about 10,000 main accounts with the mortgage subsidiaries, but the borrowers will not become members of Leeds, and so will not have an opportunity to vote on the planned merger with Halifax Building Society, the UK's largest mortgage lender. As non-members, they are also unlikely to qualify in the share distribution that would follow the enlarged Halifax's conversion to a public limited company.

The purchase is Leeds' first acquisition of this type, though it reflects a trend which last year led several large lenders to buy the mortgage books and businesses of centralised lenders who entered the market in the mid- to late 1980s and stopped offering new home loans during the recession of the early 1990s.

Mr Ian Stewart, general manager of the Leeds' treasury operation, said that in time the society would expect to bring the mortgage rates paid by L&M borrowers into line with those paid by Leeds' members.

About four-fifths of the L&M mortgage borrowers are currently paying a standard variable rate of 9.15 per cent; Leeds' standard variable rate is 8.14 per cent.

The business made a trading profit of £845,000 in 1993. Neither party would disclose the amount of mortgage arrears within the portfolio, though both said the extent of arrears was falling. The last published figures, for 1993, showed a £200,000 rise in provisions for bad and doubtful debts to £37.7m.

£11m purchase for BBA

By Tim Burt

BBA Group, the engineering and motor components company, yesterday announced its first acquisition since embarking on a £76.8m (\$120m) rationalisation programme last year.

The group, which has sold off non-core subsidiaries and cut more than 2,000 jobs, said

Acquisition helps Carclo Engineering to 41% growth

By Tim Burt

Carclo Engineering Group, the specialist steel and industrial wire manufacturer, shrugged off volatile demand and rising raw material prices by yesterday reporting a 41 per cent increase in first-half profits.

The Sheffield-based group saw pre-tax profits grow from £5.19m to £7.29m (£11.37m) following the first six-month contribution from Arthur Lee, the steel and plastics manufacturer acquired for £55m in 1993.

Buoyant sales from the Lee subsidiaries helped lift turnover by 30 per cent to £85.5m (£65.6m) in the six months to September 30 - offsetting slow growth in card clothing, the division which makes teeth for fibre combing machines.

Arthur Lee has proved an excellent acquisition and helped us maintain healthy margins compared with other engineering groups," said Mr John Ewart, chairman.

Operating profits, meanwhile, rose from £4.83m to £7.46m - including £4.57m from RSR, the springs and chassis distributor sold for

£1.12m (£1.35m). Among the other divisions, profits rose to £2.57m (£1.78m) in general engineering and to



Source: FT Graphics

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COMMODITIES AND AGRICULTURE

Exodus of managers hits South African gold sector

By Kenneth Gooding,
Mining Correspondent

South Africa's gold mining industry has suffered a serious blow from an unexpected mass exodus of senior managers in the past few months.

According to Mr Gary Maude, chairman of Gengold, part of the Gencor group, at least 20 per cent of the industry's senior managers, who would normally have stayed on, have taken early retirement.

He said there were three main reasons:

• Labour militancy at many gold mines resulting from the political changes in South Africa were adding considerably to the stress managers suffered. Mine workers were

demanding consultation and a more-active role in decision-making.

• Rumours that the government was to change tax regulations that at present permit people taking early retirement to pay only 15 per cent tax on a lump sum payment. Some managers feared that to delay retirement would result in them having to pay the top rate of 45 per cent.

• Low morale in the industry caused by several years of falling gold prices and the urgent need to cut costs. This had resulted in 200,000 people at all levels being made redundant.

Mr Maude, after a presentation of Gencor's quarterly results in London yesterday, said that people who had worked for more than 30 years

in the South African mining industry had the option of retiring on full pension. Some of those who had left the industry recently were only 55 years old, compared with the usual retirement age of 62.

The sudden exodus of so many senior and experienced people was very damaging to an industry where training demands were exceptional, he said. There were not enough senior people with valuable practical experience to train younger managers.

Gengold was attempting to fill the gap by recruiting in the UK. Its campaign was particularly aimed at senior British Coal managers with underground experience, between the ages of 30 and 45, said Mr Maude.

Killing should not rule out kindness

British concern for the welfare of the animals we eat is not shared throughout the EU

FARMER'S VIEWPOINT



By David Richardson

It was never going to be easy to arrive at common standards of animal welfare across all states of the European Union. Horses are still routinely used for meat in Italy; geese are regularly force-fed in France to expand their livers for *pastrami*; and on hot summer afternoons in Spain bulls are slowly and painfully killed in Spain to provide public entertainment.

Compare that with the UK, which still bases its feelings for animals on anthropomorphic attitudes encouraged by Beatrix Potter, Richard Adams and Walt Disney, and it is clear that the acceptance of common standards can, realistically, be a distant goal.

That is not meant as an argument for lowering British welfare standards. Indeed, as an animal lover myself I applaud the way we care and deplore the fact that some of our neighbours do not. But it does help to explain the disbelief expressed by many Europeans at the welfare concerns of UK consumers, as well as the difficulty of persuading continental politicians to take UK preoccupations seriously.

Even when we understand all that, however, it does not remove the problem of what you do with the 500,000 dairy-bred calves produced each year that cannot be found a home in Britain. Farmers can stop

producing them, for, if they did, their mothers, which must give birth to one calf each year to maintain their lactations, will stop giving milk. That would lead to even greater shortages of liquid milk on the UK market, exaggerating the EU quota problem, which already limits British milk production to just 80 per cent of domestic requirement.

Neither can the calves be sensibly grown on, in this country, for their parents are specialist dairy breeds and the meat produced from the carcasses of their offspring would be of such poor quality that few Britons would want to eat it. The calves in question are the males born to 50 per cent of British cows, which are an inevitable by-product of dairy farming. They are only suitable for meat when slaughtered for veal at six months. But demand for veal in the

UK is minimal. The official record shows that we consume less than 100g of per head per year. In France the figure is 5.5kg and in Italy 4kg. Moreover, there are only a few dozen meat-producing farmers in the entire UK. They produce pink, as opposed to veal, and keep their animals in strawed yards rather than the narrow crates used widely on the continent.

News last weekend that Dutch veal producers had agreed to ensure imported British calves would be reared in straw yards rather than crates, if sellers requested, was interpreted as a victory by some UK action groups. Clearly there is a real demand for British calves in Holland and the Dutch will bend over backwards to keep up the supply. Always assuming these promises could be kept, however, the implication is that calves from other sources will replace British-bred animals in the

Dutch, or other continental, veal producers, could change their production methods overnight. Neither is there much prospect of an immediate and massive expansion of veal farming in the UK such as would allow the calves now exported to be reared in Britain and exported as meat.

There is no way the

Dutch, or other continental, veal producers, could change their production methods overnight. Neither is

there much prospect of an

immediate and massive expansion of veal farming in the UK such as would allow the calves now exported to be reared in

Britain and exported as meat.

Enormous capital sums would be involved and although there are rumours that the Ministry of Agriculture may be considering grant-aiding such an initiative, it would go against the free market instincts of the government. In any case, it would take a few years to be effective.

One other alternative should be mentioned. When the EU reformed the common agricultural policy in 1992, provision was made to enable officials to control the quantity of beef produced across the community. This involved the possibility of slaughtering calves before they reached 10 days of age, rendering their carcasses into glue and paying compensation to the agency doing the slaughtering amounting to about £5 a head.

No one in the EU has yet tried the scheme, and although the RSPCA has said it would rather see calves slaughtered at birth than suffer the indignity of six months in a continental crate, I wonder if their supporters would agree? I for one deplore the idea and I suspect many others will share my view.

Given that we do not keep cattle on our Norfolk farm and are therefore not personally involved in the trade, I can take a more dispassionate view of it than some farmers. I am, however, a meat eater and

in the meantime, new travel regulations for hauliers limiting journey times and including rigorous sanctions for any who fail to come up to standard, due to come into force next Monday, will safeguard the well-being of British livestock as far as possible.

MARKET REPORT

Aluminium sets fresh highs

ALUMINIUM prices set fresh 4½-year highs at the London Metal Exchange yesterday as strong physical demand encouraged buyers in a relatively thin market.

In contrast, **COPPER** prices failed to consolidate last week's move above \$3,000 a tonne for the three months delivery position. Buyers took control as concern about supply tightness eased and nearby delivery premiums disappeared.

London Commodity Exch-

ange **COFFEE** futures closed higher but off the day's highs as the market responded to a spate of positive signals.

"There's a feel-good factor in the market right now," said one trader. "Nobody wants to go short. Everybody is long just hanging around for buyers."

Cocoa futures ended a sluggish session mostly firmer on short-covering, though the most-heavily traded March delivery contract slipped back.

Compiled from Reuters

Greek tobacco growers on the scent of peppermint profits

By Karin Hoppe in Athens

Greece's tobacco growers must soon make some hard choices. Prices are stagnant and exports are falling as demand for oriental tobacco - the main Greek variety - steadily shrinks.

In Thrace, where oriental tobacco is a traditional crop, farmers are being encouraged to cultivate peppermint. Under an experimental project financed by the European Union, about five hectares have already been planted with peppermint. This will increase to 50 hectares later this year.

According to local agronomists, Thrace also offers promising conditions for large-scale growing of other aromatic plants used in the food and pharmaceuticals industries, including sage, oregano, camomile and lemon balm.

Tobacco-growing on poorer soils like that in Thrace doesn't have much future and there's increasing pressure

from Brussels to switch to alternative crops," says one expert. "Aromatic plants, for example, could become industrial crops."

Peppermint, exported as dried leaf, commands a higher price than tobacco or cotton and requires less labour. At the same time, wider use of soil analysis by farmers would help create the right conditions for growing peppermint.

The problem lay in persuading Greek farmers that peppermint was now a viable crop. A previous effort to promote peppermint cultivation in Thrace in the 1970s failed after the plants were attacked by "verticillium", a fungus that dried up their roots.

This time two fungus-resistant peppermint varieties have been introduced from the US and the crop is being grown on different fields.

However, Mr Nicholas Craze of Harvest Commodities, technical managers of the project, maintains there is no need to

import new varieties on a large scale as better cultivation methods would eliminate the risk of infection.

He says that planting stem cuttings rather than rhizomes left over from a previous harvest is a safe alternative. At the same time, wider use of soil analysis by farmers would help create the right conditions for growing peppermint.

A small-scale experiment last year, with 25 farmers planting both local and imported peppermint cuttings on two and a half hectares in five villages around Komotini, brought encouraging results, with the crop averaging 4 tonnes of peppermint per hectare. Mr Menelios Arseniou, a farmer in the project, says: "Peppermint gave us a very good income for a few years in the late 1970s, but we lost money after the fungus appeared. The new method worked well last summer, so most farmers here are keen to start planting peppermint again."

Initial production from the expansion of Inco's Indonesian nickel mining and smelting operations could start as early as 1998, said Mr James Guiry, president and chief executive officer at PT Inco, the Canadian company's 58 per cent owned Indonesian subsidiary.

PT Inco said that last year's production at its operations on the Indonesian island of Sulawesi reached a record 100m lb, a 25 per cent increase over its

target for 20 per cent before the year 2000.

"Engineering is proceeding as scheduled on the US\$500m expansion ... and initial production from the expansion could commence as early as 1998," said Mr James Guiry, president and chief executive officer at PT Inco, the Canadian company's 58 per cent owned Indonesian subsidiary.

PT Inco said that last year's production at its operations on the Indonesian island of Sulawesi reached a record 100m lb, a 25 per cent increase over its

COMMODITIES PRICES

BASE METALS

London Metal Exchange

(Prices from Amalgamated Metal Trading)

■ ALUMINIUM 99.7% PURITY (\$ per tonne)

Close 2050-1 2057-2 2056-67
Previous 1945-50 1945-55 1945-55
High/low 1930-1930 1930-1930 1930-1930
AM Official 1930-5 1930-5 1930-5
Kerb close 2,741 2,741 2,741

Total daily turnover 12,555 12,555 12,555

■ LEAD (\$ per tonne)

Close 653-4 670-1 670-1
Previous 659.5-70.5 675.5-70.5 675.5-70.5
High/low 656.5-653 675.5-650 675.5-650
AM Official 653-5-5 671-5 671-5
Kerb close 41,369 41,369 41,369

Total daily turnover 12,555 12,555 12,555

■ NICKEL (\$ per tonne)

Close 9500-90 9700-90 9700-90
Previous 9515-20 9755-80 9755-80
High/low 9700-9500 9755-9500 9755-9500
AM Official 9465-90 9465-90 9465-90
Kerb close 62,955 62,955 62,955

Total daily turnover 27,453 27,453 27,453

■ TIN (\$ per tonne)

Close 6165-75 6250-80 6250-80
Previous 6075-85 6275-90 6275-90
High/low 6165-6033 6275-6033 6275-6033
AM Official 6170-1 6170-1 6170-1
Kerb close 41,369 41,369 41,369

Total daily turnover 12,555 12,555 12,555

■ COPPER, Grade A (\$ per tonne)

Close 653-4 670-1 670-1
Previous 6515-20 6755-80 6755-80
High/low 6565-653 6755-650 6755-650
AM Official 6505-60 6705-60 6705-60
Kerb close 62,955 62,955 62,955

Total daily turnover 12,555 12,555 12,555

■ ZINC, special high grade (\$ per tonne)

Close 1141-2 1156-7 1156-7
Previous 1140-41 1156-65 1156-65
High/low 1140-11 1156-65 1156-65
AM Official 1135-6 1151-2 1151-2
Kerb close 102,690 102,690 102,690

Total daily turnover 36,528 36,528 36,528

■ CRUDE OIL NYMEX (42,000 US gallons, \$/barrel)

Close 8165-75 8220-80 8220-80
Previous 8075-85 8170-90 8170-90
High/low 8165-75 8220-80 8220-80
AM Official 8070-1 8170-1 8170-1
Kerb close 8165-75 8220-80 8220-80

Total daily turnover 21,151 21,151 21,151

■ ENERGY

Close 1142-1 1156-7 1156-7
Previous 1140-41 1156-65 1156-65
High/low 1140-11 1156-65 1156-65
AM Official 1135-6 1151-2 1151-2
Kerb close 102,690 102,690 102,690

Total daily turnover 36,528 36,528 36,528

■ CRUDE OIL IPE (50,000 US gallons, \$/barrel)

Close 8165-75 8220-80 8220-80
Previous 8075-85 8170-90 8170-90
High/low 8165-75 8220-80 8220-80
AM Official 8070-1 8170-1 8170-1
Kerb close 8165-75 8220-80 8220-80

Total daily turnover 21,151 21,151 21,151

■ HEATING OIL NYMEX (20,000 US gallons, \$/US gallon)

Close 10,435-48 10,450-52 10,450-52
Previous 10,335-48 10,435-52 10,435-52
High/low 10,435-48 10,450-52 10,450-52
AM Official 10,335-48 10,435-52 10,435-52
Kerb close 10,435-48 10,450-52 10,450-52

Total daily turnover 10,435-48 10,435-48 10,435-48

■ CRUDE OIL, FOB (per barrel/Mar)

Close 30,204-2

MARKETS REPORT

Lira recovers as dollar weakens in thin trade

Political action spoke louder than words in the view of foreign exchange traders yesterday. Investors boosted the lira following the appointment of Mr Lamberto Dini, a former central bank official and finance minister, as prime minister was reflected in a significant rise for the lira. It hit a morning high of L1042.80 to the D-Mark before receding slightly to close at L1048, up from L1057 on Friday.

Longer-term optimism on the lira, however, was in shorter supply. There was confidence that "the new government will be able to survive in the near term, but not in the long-term" according to Ian Gunnar, international economist at Chase Manhattan. "The upside on the lira will be fairly limited," he predicted.

The peseta was an early beneficiary of the lira's recovery and profit-taking. Before Euro-

pean finance ministers convened in Brussels, Mr Pedro Solbes, Spanish Finance Minister, said the peseta's ERM problems were over: "There are no problems today. It was a problem of the past two weeks or so."

However, by the time the meeting was over things had turned a little sour. A stream of pro-peseta rhetoric, not only from Mr Solbes but also from Mr Theo Weigel, German Finance Minister, and Mr Henning Christensen, economic affairs commissioner, could not help it slipping from its morning high of Pta563.22 to the D-Mark to close in London at Pta57.03 just marginally stronger than its Friday's close of Pta57.15.

Spain's shaky position in the European Monetary System, rumours that the Bank of Spain was intervening to defend the currency and unresolved political problems contributed to the peseta's afternoon slide, analysts say.

■ Closed markets in Tokyo and skeleton staff in New York focused traders' attention on the European crosses. The markets' approval of the

EUROPEAN MONETARY SYSTEM, rumours that the Bank of Spain was intervening to defend the currency and unresolved political problems contributed to the peseta's afternoon slide, analysts say.

■ Emerging markets in Asia held steady yesterday. The Philippine peso strengthened to PhP45.58 to the dollar from Friday's close at PhP45.69 against Friday's close of PhP45.68.

■ The trend towards stable currencies continued to expose worries about the dollar, which was unable to stay above an important technical support level at DML535 and rose marginally against the dollar from Friday's close of DML536 to DML537.

■ The French franc was little changed against the D-Mark closing at FFr4.459 against Friday's close of FFr4.458.

■ The trend towards stable currencies continued to expose

markets. The dollar closed in London at DML532 and Y88.1250, down from Friday's figures of DML5327 and Y88.5250.

Analysts said they were looking for "some catalysts to take money out of yen and put it into dollars". Some hoped that today's capacity utilization figures, which are expected to be at or above last month's 84.7 per cent, will give the Federal Reserve little excuse not to tighten monetary policy.

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LONDON STOCK EXCHANGE

MARKET REPORT

Strong close after an active trading session

By Terry Byland,
UK Stock Market Editor

THE UK stock market continued to respond positively yesterday to the more stable mood in currencies and was not restrained by holiday closure of markets in Japan and, effectively, in the US. London's advance was triggered by the 48-point rise in the Dow Industrial Average on Friday and, after brushing off the ill effects of an unexpected rise in domestic output prices, UK shares moved up again to close last night at the best of the day.

With most US federal markets closed for Martin Luther King Day, the further rise of 18 points on the Dow in UK trading hours yesterday was not taken at face value in London. Traders warned that the 1.4 per cent rise in the FT-SE 100 share

Index since last Thursday will not be fully tested until the US dollar and bond markets return to business this morning. This week will bring a heavy list of data on the US and UK economies, and on the last day of the month markets face the meeting of the Federal Reserve's Open Market Committee.

The final reading of 3.076.7 on the FT-SE 100 Index yesterday showed a gain of 28.4 on the session. Trading volume was good, with 566.4m shares passing through the Seaq electronic network compared with just over 515m on Friday. The

FT-SE Mid 250 Index, less closely influenced by global currency factors than the Footsie, climbed only 8.6 to 3,473.9.

Disclosure that UK output prices gained 0.7 per cent last month was regarded as negative news for equi-

ties, since it appeared to strengthen the case for bringing forward the next upward move in base rates. There were also reports, late in the session, that the governor of the Bank of England had warned that some input price pressures had begun to affect producer output prices.

But London was pinning its faith on Wall Street's confidence that the Federal Reserve is less likely to press for higher US interest rates in the wake of Friday's unexpected dip in retail sales.

The lack of a clear lead from the major global equity markets threw attention in London on domestic corporate developments. The retail sector, still awaiting a reliable picture of the all-important Christmas trading season, paid little heed to

Fraser and from Alders, the department store and duty free retailer. Still pending are the trading reports from the big names in the sector. Kingfisher reports this week and Marks and Spencer is also expected shortly.

Telecommunications stocks were active after Veba, of Germany, confirmed that Cable and Wireless is among several European telecommunications groups with which it is discussing a prospective alliance in the important German telecommunications market. BT discussed last week its own move towards this lucrative market via a link-up with Viasat, of Germany.

In the property sector, the market responded cautiously to the news that Hammerson is to invest £24m in a substantial shopping centre venture in northern Paris. Else-

Telecoms sector busy

The focus of interest in the telecoms sector, which has mostly been concentrated on BT during the past few weeks, shifted to Cable and Wireless after reports that the group is involved in talks with Veba, the German conglomerate, which could lead to a joint venture in the German telecoms market.

Reports suggested that as part of any joint venture Veba may well take a substantial shareholding in C&W, possibly 10 per cent. One telecoms specialist said such a move by Veba was "entirely feasible"; Veba has the resources and the motivation to do such a deal". C&W and Veba have joined forces on a number of occasions in the past, seeking joint mobile telephone deals in Germany and France.

C&W shares jumped 1.2 to 377.4p ex-dividend on the stories, their best level so far this year. Turnover in the stock was a hefty 8.3m.

Part of the advance in C&W was attributed to switching out of BT, whose shares have performed strongly in recent sessions, following news of its link with Viasat, the German industrial and energy group. BT shares relinquished 3 at 405.4p ex-dividend on turnover of 9.4m.

Wellcome easier

Pharmaceuticals group Wellcome suffered renewed pressure on a combination of newspaper comment and a slack US market.

FT-SE Actuaries Share Indices

The UK Series

	Day's high/low	Jan 15 high/low	Jan 12 high/low	Jan 11 high/low	Div. yield%	Eam. yield%	P/E ratio	Xd adj. Total return
FT-SE 100	3078.7	-0.8	3048.1	3033.3	3046.4	3407.8	4.19	7.22
FT-SE Mid 250	3473.9	-0.8	3465.1	3471.0	3476.8	3646.5	3.64	6.25
FT-SE 350 ex Inv Trusts	3484.2	-0.8	3476.3	3477.8	3597.2	3.76	6.75	17.81
FT-SE 350	1582.0	-0.8	1581.5	1581.7	1744.6	1744.6	4.07	18.00
FT-SE 350 Higher Yield	1675.0	-0.8	1584.8	1585.8	1894.3	1894.3	5.05	7.45
FT-SE 350 Lower Yield	1502.3	-0.8	1489.7	1487.3	1492.1	1649.8	3.08	6.66
FT-SE SmallCap ex Inv Trusts	1742.0	-0.1	1740.0	1742.3	1742.0	1894.24	3.32	6.31
FT-SE All-SHARE	1719.80	-0.1	1719.27	1720.45	1720.28	1916.98	3.51	7.07
	152.47	-0.1	151.39	150.95	151.15	1697.81	4.01	6.94

FT-SE Actuaries All-SHARE

The UK Series

	Day's high/low	Jan 15 high/low	Jan 12 high/low	Jan 11 high/low	Div. yield%	Eam. yield%	P/E ratio	Xd adj. Total return
10 MINERAL EXTRACTION(2)	2670.64	-0.8	2652.74	2644.88	2641.88	2939.49	3.52	5.08
12 Extractive Industries(7)	3515.70	-0.8	3501.03	3575.59	3526.45	3526.45	4.00	10.00
15 Oil Integrated(4)	2672.22	-1.1	2644.80	2633.44	2623.02	2522.15	3.64	5.62
16 Oil Exploration & Prod(15)	1878.18	-0.8	1869.00	1862.70	1871.47	1878.33	2.80	10.98

FT-SE Actuaries All-SHARE

The UK Series

	Day's high/low	Jan 15 high/low	Jan 12 high/low	Jan 11 high/low	Div. yield%	Eam. yield%	P/E ratio	Xd adj. Total return
20 GEN. INDUSTRIAL(279)	1852.48	-0.7	1840.02	1828.71	1842.30	2104.59	4.21	5.74
21 Building & Construction(2)	958.92	-0.1	957.93	962.35	963.10	1407.42	4.05	6.38
22 Building Mats & Merch(2)	1759.72	-0.7	1747.04	1753.58	1758.61	2300.51	4.25	6.16
23 Chemicals(3)	2249.63	-0.8	2247.51	2241.22	2245.23	2233.56	4.12	4.73
24 Diversified Industrials(16)	1618.65	-1.0	1794.79	1798.32	1905.52	2089.71	5.18	6.31
25 Engineering(72)	1624.00	-0.8	1623.24	1623.24	1623.24	1623.24	5.05	7.45
26 Engineering(72)	1770.47	-0.8	1761.24	1761.24	1761.24	1761.24	5.07	7.45
27 Engineering, Vehicles(13)	2134.54	-0.5	2124.41	2132.13	2137.85	2246.12	4.89	6.00
28 Paper, Pkg & Printing(26)	2605.78	-0.8	2760.42	2752.48	2745.00	2898.63	5.13	5.74
29 Textiles & Apparel(21)	1518.49	-0.5	1511.59	1516.77	1525.92	1959.44	4.46	6.16

FT-SE Actuaries All-SHARE

The UK Series

	Day's high/low	Jan 15 high/low	Jan 12 high/low	Jan 11 high/low	Div. yield%	Eam. yield%	P/E ratio	Xd adj. Total return
30 CONSUMER GOODS(8)	2821.74	-0.8	2800.25	2795.10	2800.50	3299.90	4.28	7.19
32 Metals, Wines & Ciders(10)	2212.61	-1.1	2189.93	2181.85	2192.85	2900.19	4.33	8.06
34 Food, Processed(2)	2847.40	-0.8	2823.45	2829.91	2830.48	3048.73	4.31	7.18
35 Household Goods(10)	2274.53	-0.8	2261.55	2261.55	2261.55	2261.55	4.29	7.18
36 Health Care(18)	1578.05	-0.8	1569.79	1569.85	1569.85	1894.85	3.17	4.32
37 Pharmaceuticals(13)	3332.16	-0.5	3311.23	3287.27	3285.30	3209.07	4.04	6.41
38 Tobacco(2)	3837.09	-0.5	3732.11	3748.34	3747.01	3747.01	5.60	9.49

FT-SE Actuaries All-SHARE

The UK Series

	Day's high/low	Jan 15 high/low	Jan 12 high/low	Jan 11 high/low	Div. yield%	Eam. yield%	P/E ratio	Xd adj. Total return
40 SERVICES(221)	1893.26	-0.7	1870.03	1867.21	1877.21	2153.13	3.33	7.11
41 Distribution(2)	2465.51	-0.8	2448.01	2469.85	2469.85	2844.88	3.75	9.72
42 Leisure & Hotels(2)	102.07	-0.5	102.05	102.07	102.07	102.07	4.05	10.00
43 Retail(49)	2727.45	-0.8	2724.76	2724.76	2724.76	2724.76	4.25	7.08
44 Retail, Food(18)	1770.89							

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